

How do European luxury fashion brands' media strategies impact purchase intent of Gen Z and Millennials?

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Abstract

This study explored the impact print, out-of-home (OOH), and digital media advertisement had on the purchase intent of Generation Z (Gen Z) and Millennials within the European luxury fashion industry.

Existing literature highlighted the European luxury fashion industry and media landscape have undergone significant changes, all of which had the digitalisation of society at their core. This has caused shifts in consumer behaviour, which, prior to this study, were not explored in depth. This study explored a critical gap in understanding of how print, OOH, and digital media impact the behaviour of Gen Z and Millennials, and the extent to which they influence purchase intent.

Gen Z and Millennials accounted for the majority of the luxury sector's growth in 2022, and this is continuously increasing. This means brands need to understand this younger demographic to remain competitive and profitable. Due to the exclusive nature of luxury fashion, sales cannot always be used as an accurate representation of consumers' brand perception. Therefore, this study measured purchase intent, which is often a prerequisite for sales.

The Theory of Planned Behaviour coined by Ajzen (1991) underpinned this research. This theory was intertwined within a mixed methods deductive approach which followed the Saunders, Lewis and Thornhill (2023) Research Onion model. The quantitative aspect consisted of a survey which identified relationships between variables within the TPB in relation to media. This was followed by the qualitative aspect, in the form of five semi-structured interviews, which allowed the exploration of luxury fashion brands' media strategies.

Attitude, subjective norms, and perceived behavioural control were all discovered to have a statistically significant effect on purchase intent. Furthermore, it was concluded print media had the greatest impact on Gen Z and Millennials' purchase intent in relation to luxury fashion. Thematic analysis was used to understand qualitative data and resulted in three key themes; digitalisation, holistic approach, and connection. Analysis of these examined how European luxury fashion brands are responding to changes in the media landscape.

These findings were triangulated with secondary research which enabled the creation of a media strategy. The final outcome was a recommended percentage split of total media used within a campaign. It was recommended 20% should be OOH, 40% digital, and 40% print. This resulted in an academic and managerial contribution; the study addressed a gap in literature, and provided guidance for luxury fashion brands' media departments.

Key words: European luxury fashion, Media strategy, Consumer behaviour, Purchase intent

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Chapter One

Introduction

1. Chapter 1 – Introduction

Consumers' attitudes towards media advertising are changing due to economic instability and the digitalisation of society (Alzubi, 2023a). Over the past decade, media departments have had to adapt their approach as Generation Z (Gen Z) and Millennials, with differing desires to previous generations, have become the dominant consumer (Harari, Sela and Bareket-Bojmel, 2023; D'Arpizio et al, 2024).

As well as this, the 2020 Covid pandemic saw a shift in media consumption habits. Digital media consumption was at its highest, whilst out-of-home media (OOH) was unnecessary as people were confined to their homes (Rashi, 2021). Today, the relationship between conventional and digital media is dynamic and complex (Alzubi, 2023a).

This study explores Gen Z and Millennials' current attitudes towards print, OOH, and digital media, as well as their impact on purchase intent in relation to the European luxury fashion industry.

1.1. Market Context

1.1.1. *Purchase Intent in the European Luxury Fashion Industry*

Despite the cost-of-living crisis caused by the Covid pandemic, the luxury fashion industry remains resilient (D'Arpizio et al, 2024). According to the 2024 US luxury trend report, purchase intent for luxury items grew by 86% between 2021 and 2024 (YouGov, 2024).

Purchase intent is the expected or planned future behaviour of consumers, and is arguably one of the most important KPIs for luxury brands (Park, Ko and Do, 2023; Lau *et al.*, 2023). Like in most industries, intention drives action, meaning the success of luxury brands' business strategies is largely impacted by factors which influence consumer purchases (Bian and Forsythe, 2012a).

It could be argued sales are a better representation of company success. However, if everyone could afford 'luxury' it would no longer be considered 'luxury'. Owning luxury fashion conveys prestige and wealth, but is not an accurate representation of the public's perception of a particular brand; not everyone is in the financial position to purchase luxury fashion (Lau *et al.*, 2023). Therefore, in relation to media advertising, purchase intent of consumers is important for luxury brands to understand. It has the potential to measure brand attractiveness and success of media strategies, rather than the financial status of consumers.

The luxury goods industry has expanded globally over the past 30 years but remains dominated by European brands (Donze, 2023). The top three most valuable luxury brands in 2024 were LVMH, Hermes and Chanel, which are all European brands (Sabanoglu, 2024). The global luxury market is forecast to expand annually by 3.22% between 2024-2028, with luxury fashion accounting for the largest segment (Brey, 2024). The European luxury fashion industry amounts to \$51bn in 2025 (Statista, 2025). As a comparator, this is a quarter of what the electricity generation industry in Europe is currently worth, which highlights the significance of luxury fashion within Europe's economy (Statista Research Department, 2025).

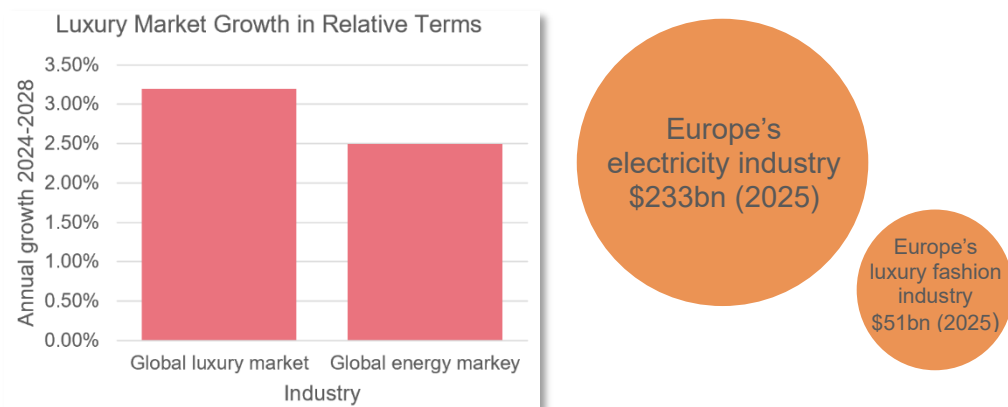


Figure 1.1: Fashion industry in relative terms, (Brey, 2024; Statista Research Department, 2025)

Due to rising tourism, the European luxury fashion industry is anticipated to experience further growth in 2025 (Balchandani *et al.*, 2024). This means European brands will hold a larger proportion of the global luxury fashion industry. Therefore, research into European brands will benefit the whole luxury industry, as it will help understand consumption patterns.

By 2030, it is forecast 80% of global luxury purchases will be made by Gen Z and Millennials, which highlights the importance for brands to understand what drives their consumption behaviour (Brey, 2024). These will be the age groups studied in this research, as they are most relevant to the future of luxury fashion.

1.2. Background

1.2.1. Print, OOH, and Digital Media

European luxury fashion brands use many media channels. This study will explore the effect of three primary channels, print, OOH and digital, as these are often used by luxury brands.

Social media will be excluded from this study. There is a plethora of research on the impact of social media on purchase intent. Between 2005 and 2021, there

were 1,451 results when 'social media' was searched in the Scopus database, and 12,597 unique abstracts were found when the same term was inputted into the Web of Science in 2017 (Ronzhyn, Cardenal and Battlle Rubio, 2023; Kapoor et al., 2018). Additionally, in research referenced in many journals such as the Journal of Science and Entrepreneurship and the Journal of Information and Management it is discussed in isolation from other media channels (Raees, Khan and Zaheer, 2023; Liao and Huang, 2021). As well as this, luxury fashion brands often have separate departments, and therefore budgets, for 'global media' and 'social media'.

Some may assume conventional media, such as print and OOH, will soon experience a significant decline in popularity due to the rise of digital media. \$550 million was spent on digital advertisement in 2022, and is expected to reach \$870 million by 2027 (Statista, 2024).

Whilst conventional media is struggling amidst the technological revolution, it remains a strong force within the advertising industry as it disseminates well-researched information (Udenze, 2018). A survey carried out among luxury consumers in 2022 found 73% deemed printed fashion-related publications to be salient sources of information (Navarro, 2024). In the UK, OOH adverts reach 98% of the population at least once a week, while 9 in 10 US adults say they notice OOH ads (Statista, 2023). This suggests conventional media is still relevant within society as a source of entertainment and credible information (Alzubi, 2023a).

Existing research does not fully explore consumers' current attitudes towards print, OOH, and digital media used for luxury fashion advertisement. This research gap will be expanded upon in chapter 2, and will be tested within this study.

1.2.2. *Theory of Planned Behaviour*

In his theory of Planned Behaviour, Ajzen states three main factors which influence intent; "*attitudes toward the behaviour, subjective norms, and perceived behavioural control*" (Ajzen, 1991, p. 4). Whether these factors are responsible for determining intention, when related to purchase intent in the fashion industry, will be explored throughout this study. The second part of Ajzen's model, which highlights a positive correlation between intent and action, will also be explored (Ajzen, 1991).

1.2.3. *Academic Rationale*

Understanding the impact of media strategies on purchase intent of Gen Z and Millennials will allow European luxury fashion brands to maximize brand awareness and engagement (Ma, Zhao and Mo, 2023). Investigating how attitudes towards media, subjective norms, and perceived behavioural control impact Gen Z and Millennials' opinion of print, OOH, and digital media will determine how likely they are to purchase from luxury brands who advertise using this media.

Research surrounding the impact media channels have on consumer behaviour is not extensive, and the consumption of conventional and digital media is evolving; requiring further research (Dubois and Blank, 2018). However, studies have investigated whether media channels can provoke psychological perceptions which can influence consumer behaviour (Kucinskas, 2024). Further research is needed to understand this evolving landscape and factors affecting it (Alzubi, 2023a).

Existing research also highlights the need for further understanding into how different generations consume media, specifically focusing on the preferences of younger generations who currently have high purchasing power (Alzubi, 2023a). This, combined with changing consumer behaviour, suggests companies may need to adapt their media strategies to cater to consumers' desires and maintain profitability (Gholampour, 2017).

This study will identify a critical gap in understanding of how media channels, used by European luxury fashion brands, differ in their impact on consumer behaviour, specifically in relation to purchase intent. Ajzen's Planned Behaviour Theory states there is a significant positive correlation between intention and behaviour (Ajzen, 1991). Therefore, the results of this study will be able to be used in future research to test Ajzen's theory within the luxury fashion industry. This would conclude whether purchase intent of luxury fashion influences sales.

1.3. **Research Aim and Objectives**

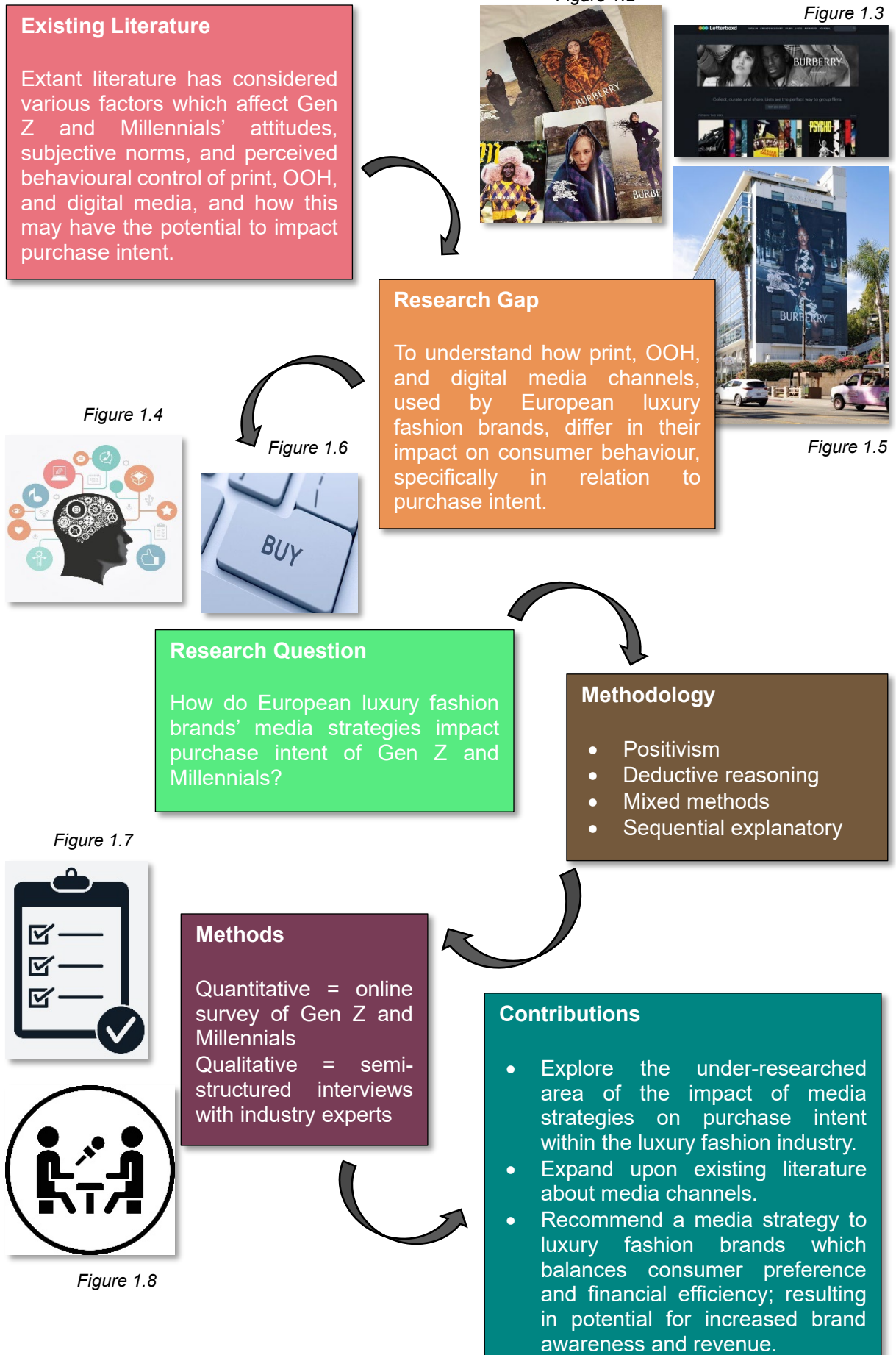
The aim of this study is to establish how print, OOH, and digital media channels impact purchase intent of Gen Z and Millennials in the European luxury fashion industry.

The objectives of this study are as follows:

1. To critically analyse how print, OOH, and digital media channels may impact Gen Z and Millennials' purchase intent.

2. To examine Gen Z and Millennials' beliefs towards various media channels and the effect each one has on their purchase intent.
3. To explore current media strategies of luxury fashion brands and establish how these could impact Gen Z and Millennials' purchase decisions.
4. To recommend a media strategy to European luxury fashion brands which balances consumer preference and financial efficiency; resulting in potential for increased brand awareness and revenue.

1.4. Visual Snapshot of Study



Chapter Two

Literature Review

2. Chapter 2 – Literature Review

This chapter investigates media strategies and Gen Z and Millennials' purchase intent in relation to the European luxury fashion industry. An integrative literature review was formulated to summarise and contextualise prior research (Saunders, Lewis and Thornhill, 2023). Past publications have been analysed to establish value and flaws whilst forming comparisons. This will assist in forming conclusions, establishing areas for further research, and creating hypotheses. The critical review includes information from academic journals and books. The second half focuses on The Theory of Planned Behaviour (TPB) which underpins the study by providing a framework to assist with the exploration of how European luxury fashion brands' media strategies impact the purchase intent of Gen Z and Millennials.

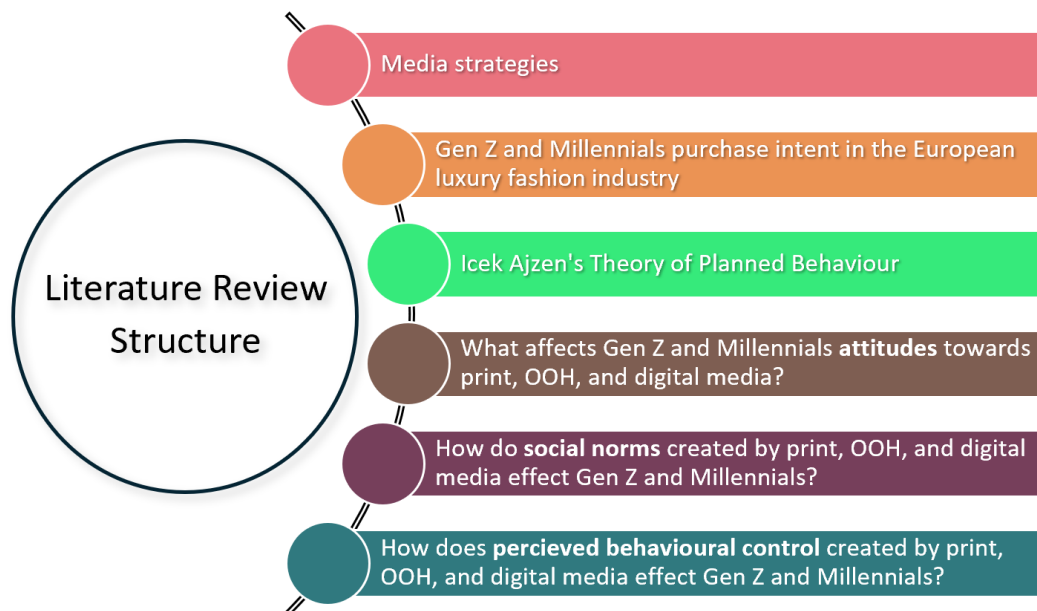


Figure 2.1: Literature review structure

2.1. Media strategies

A media strategy is a plan implemented to achieve a company goal. This goal could be a plethora of things, including increased brand awareness, revenue or sales (Katz, 2019). This study will explore how European luxury brands' media strategies can be used to influence purchase intent, focusing on Gen Z and Millennials.

Within this study, luxury is defined as an industry exhibiting the top category of prestigious brands, who focus on quality, exclusivity, and are associated with wealth and status (Vigneron and Johnson, 2004; Loureiro and Araújo, 2014). Luxury advertising through media provides information, connectivity, and entertainment.

Understanding its effectiveness is critical to the success of the brand (Katz, 2019; Ma, Zhao and Mo, 2023).

This study will explore three key media channels used by European luxury fashion brands; print, OOH, and digital. The channels and their relevance to today's society is summarised in Table 2.1.

Media:	Summary of media channel in today's society:	References:
Print	<p>Print, specifically newspapers and magazines, were among the first media formats to include brand advertising.</p> <p>Circulation is declining continuously; between 2016-2017 readers of the US's weekday paper decreased by 10% on top of a 7% decrease the year before.</p> <p>Readership habits are changing due to the availability of a plethora of free online information. Whilst it is not recuperating lost revenue from print, what is likely saving these publications are digital editions of their papers. In 2019, 10% of 18-34 years old read a daily paper, however 46% read a digital edition.</p>	(Udenze, 2018; Katz, 2019)
OOH	<p>OOH advertising is not usually used in isolation for brand advertising. It can be found within a media strategy to complement other channels and act as an element of impact and/or frequency to the overall strategy; it carries on the brand influence when people step outside their home.</p> <p>It is unlikely there will be a decline in OOH advertising due to digitalisation as, unlike print, it provides opportunities rather than threats for the medium which will likely positively influence consumer attitudes.</p> <p>The long lasting success of OOH advertising may be attributed to its dynamic nature which enables easy incorporation into a digital society to assist with the amplification of contemporary media campaigns.</p> <p>Previously, a key disadvantage of OOH advertisement was consumer engagement could not be measured. However, the OOH organisation, Geopath, has developed a method which estimates broad impressions of the medium. This is combined with an adjustment based on physical visibility and an impression factor for who has seen it, which can be separated by demographics such as age and gender.</p>	(Wilson, 2019; Katz, 2019; Letang and Stillman, 2020; Dhanyal and Singh, 2022)
Digital	<p>Digital display media began as a digital version of a billboard on a website but has since developed dramatically. Digital media has opened doors for quick and simple content creation, and has provided headway for increased innovation of conventional media. Whilst digital media is flexible in terms of targeting and content, and can be easily measured, it also brings challenges such as security issues and false news.</p>	(Katz, 2019; Alzubi, 2023b; Alzubi, 2023a)

Table 2.1: Summary of print, OOH and digital media channels

Recently, there has been a conspicuous rise in digital services, causing challenges, but also enabling the evolution of business strategies globally, and changing the trajectory of traditional media (Ruggieri *et al.*, 2018; Alzubi, 2023a). This media digitalisation is transforming the advertising industry, but has caused implications for conventional media advertising (Gholampour, 2017).

The main change caused by digitalisation is a difference in consumers' media consumption patterns. Society has been affected by the saturation of media channels; it has influenced how people seek, subconsciously consume, and interact with media (Gholampour, 2017). Research has concluded, the broader the range of available media, the more overwhelmed a consumer becomes (Dubois and Blank, 2018). On average, people are exposed to 5,000 advertisements each week, but typically remember less than 10% (Katz, 2019). This has sparked the need for brands to adopt a multimedia approach to advertising (Alzubi, 2023a).

In his 2023 article, Alzubi argues a hybrid method, combining the positives of digital and conventional media, has the potential to be the most successful for businesses by maximising cost efficiency and authenticity (Alzubi, 2023a). However, further research is needed to explore the effectiveness of a hybrid approach to luxury fashion brands' advertising when measuring purchase intent. This could ensure efficient allocation of media resources, and improved communication to consumers, which could result in increased brand revenue (Jayawardena *et al.*, 2023).

H1: Gen Z and Millennials' purchase intent for European luxury fashion increases when brands adopt a hybrid approach to media advertising.

2.2. Gen Z and Millennials' purchase intent in the European luxury fashion industry

Purchase intent can be described as an enhanced plan, combined with motivations, involving the consumers' behavioural tendencies (Kaushal and Kumar, 2016; Ozer, Oyman and Ugurhan, 2018).

Understanding consumer purchase intent is important for European luxury fashion brands as it is often a prerequisite for product sales, and subsequently, company revenue (Sharma, Pradhan and Srivastava Ankur, 2021).

In 2018, Europe was already the largest market for luxury fashion, but since the Covid pandemic, it has been reformed and is expected to grow in power (Lau *et al.*, 2023). Luxury fashion in Europe, provides psychological value to consumers

and is often an indicator of social identity (Bilal *et al.*, 2023). Because of this, luxury brands focus on heritage, brand meaning, or symbolic features within their media advertisements (Zhang, 2019). Luxury brands have the opportunity to differentiate themselves through advertisement by relating their product to a specific, desirable lifestyle which appeals to their target consumer (Jayawardena *et al.*, 2022). If the consumer resonates with these factors, the purchase decision process of luxury brands can be improved by advertising strategies (Jayawardena *et al.*, 2023).

Gen Z and Millennials (people born between 1981 and 2012) represent an increasing proportion of the global luxury market; they accounted for almost all the luxury sector's growth in 2022 (Akbar and Dellyana, 2023).

A shift in consumption behaviour of Gen Z and Millennials, caused by the pandemic and digitalisation of society, has caused the effectiveness of conventional media advertising formats to be questioned (Ozer, Oyman and Ugurhan, 2018). It has been discovered the attention span of Gen Z and Millennials is decreasing, meaning conventional advertising may be at risk of becoming ineffective at engaging this age group (Nielsen, 2017; Munsch, 2021).

Therefore, to formulate successful media strategies, it is essential for luxury fashion brands to understand the relationship their target consumers have with various media channels (Katz, 2019). If brands use media to influence consumer behaviour they will maximise engagement and avoid wasting advertising budgets (Jayawardena *et al.*, 2023).

H2: Gen Z and Millennials' purchase intent for European luxury fashion is highest when digital media advertising is used rather than print and OOH media.
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2.3. Ajzen's Theory of Planned Behaviour

A multitude of research highlights how a positive attitude towards a specific brand or advertisement, can positively influence purchase intent (Phelps and Hoy, 1996; Ozer, Oyman and Ugurhan, 2018; Jayawardena *et al.*, 2022).

Icek Ajzen's TPB concludes intent can be accurately predicted by exploring consumers' attitudes, subjective norms and perceived control towards a certain behaviour; in this case, the purchase of luxury fashion (Ajzen, 1991).

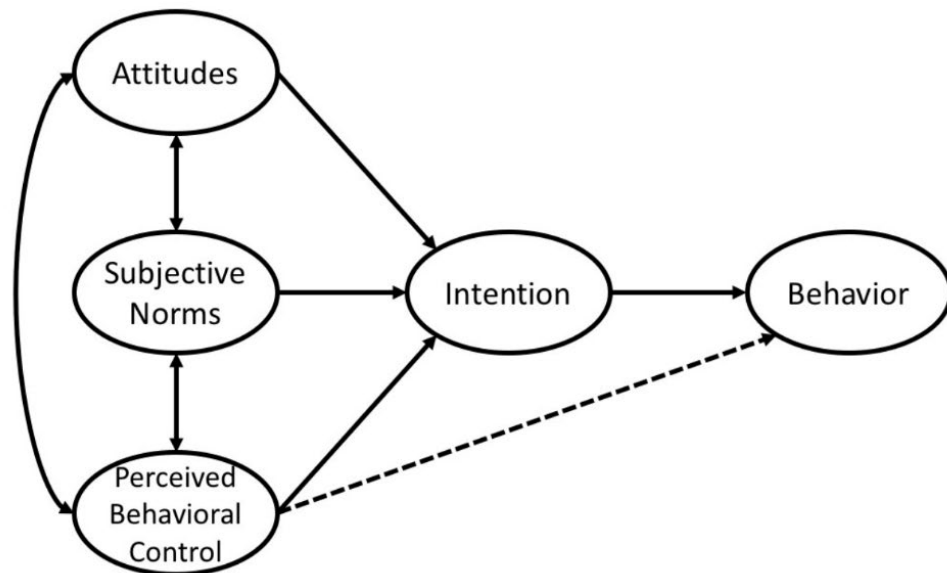


Figure 2.2: Theory of Planned Behaviour, (Ajzen, 1991)

Based on Ajzen's theory, it can be assumed what influences these factors could be responsible for heightened purchase intent. Cláudio and Vale (2021) used the TPB to understand motivational factors influencing Angolan consumers' purchase intent of luxury goods. The research design was focused around three hypotheses; one for each independent variable (attitudes, subjective norms and perceived behavioural control). Using this framework provided theoretical insight into the research problem, therefore contributing to literature. This study will utilise the TPB in a similar manor by establishing consumers' attitudes, subjective norms, and perceived control towards print, OOH, and digital media. Results will be analysed to examine their effect on purchase intent, as there is a scarcity of research surrounding how various media channels affect consumer perceptions of luxury brands (Azemi *et al.*, 2022).

The message given, as well as the media channel itself, has the ability to influence consumers' attitudes towards brands (Ozer, Oyman and Ugurhan, 2018). Section 2.4 to 2.6 will review existing work discussing how each factor of the TPB is affected by print, OOH, and digital media channels, and the content within these advertisements. How media content affects purchase intent has not been specifically measured in this study, however it has been discussed in chapters 2 and 5.

2.4. What affects Gen Z and Millennials' attitudes towards print, OOH, and digital media?

'Attitude' describes ones opinion towards an object, and how positive or negative their response to it is (Ozer, Oyman and Ugurhan, 2018).

Media advertisements are usually processed by consumers diverting their attention to the media immediately after being exposed to it. Therefore, it is important consumers consciously notice advertisements (Ozer, Oyman and Ugurhan, 2018). However, Munsch describes Gen Z and Millennials as distracted multitaskers, meaning exposure is not enough to guarantee engagement with advertisement, attention is needed (Munsch, 2021).

Wilson delved deeper into the TPB, and stated Gen Z and Millennials' attitude towards an advertisement likely relies on motivation, opportunity, and ability (Wilson, 2023). Motivation is the desire for information or entertainment, opportunity is reliant upon location, size or exposure length, and ability is determined by knowledge and familiarity (Wilson, 2023). All three have a positive correlation with the likelihood of action, whether that is further exploration, or purchase intent (Wilson, 2023). Therefore, it seems further research testing which factors influence consumers' attitudes, could be necessary to understanding Ajzen's theory on a deeper level.

H3: There is a significant positive relationship between consumers' attitudes towards media channels, used by European luxury fashion brands, and purchase intent.

2.4.1. Attitudes towards print, OOH, and digital media channels

Media Channel:	Positive Attitudes:	Negative Attitudes:	References:
Print	Print media can be differentiated from other formats through its tangibility, assurance and ability to disseminate well-researched content. Some argue it remains an important part of information distribution due to its wide reach and editorial impact. A key benefit of print media is its ability to create a stronger psychological connection with prospective consumers, compared to other media channels; increasing retention. This occurs because advertising in print stimulates the brain differently to digital content; it is more likely to activate the reader's long-term memory.	The key advantage of print media for consumers was previously its role as an aggregator, combining news and genre specific information, such as fashion and sports information. However, this aggregator role is now dominated by internet search engines, causing a short issue life for print advertisement, as it has considerable lead times compared to digital media formats. This could negatively impact consumers' attitudes due to impatience caused by their short attention spans.	(Jayawardena et al., 2023; Katz, 2019; Udenze, 2018; Michaeleidou et al., 2022; Nielsen, 2017)
OOH	OOH advertising is highly impactful due to its attention grabbing ability, and being fairly cost effective. It increases brand exposure and awareness significantly as people spend, on average, 70% of their time outside their home. Increased digitalisation of OOH enables increased flexibility for brands who want to change the artwork in accordance with campaigns or seasons or make their adverts interactive through QR codes. It also creates opportunities for increased personalisation of advertisements, a more targeted and measurable reach, and scalability; all of which positively influence consumer attitudes towards the medium.	OOH advertising usually offers a short exposure time which often results in failure to recall important details within the advertisements. However, this may not significantly affect consumers attitudes towards luxury brands' advertisements. Unlike high street brands, luxury advertisements tend to be more successful when showcasing a desired lifestyle through images rather than commercialising the product with text.	(Dhandyal and Singh, 2022; Katz, 2019; Wilson, Baack and Till, 2015; Jayawardena, Behl et al., 2022)
Digital	Whilst the instantaneous nature of digital media was once, and partly still is, its reason for success, this may also be its downfall. In a post covid space where people are craving authenticity and credibility, digital media will have to place a large focus on accuracy and transparency in order to maintain positive attitudes towards the medium.	A controversial key aspect of paid digital media is behavioural targeting. Negative attitudes are caused by invasion of privacy, use of personal data, and people are irritated by the repetition of adverts. However, targeting allows brands to address their desired audience and gain information. Laws have been passed in Europe, since 2018, which require consumers to consent to their online data being used by companies. Despite this, it still appears to be important for brands to be transparent regarding their targeting to maintain positive consumer attitudes.	(Boerman, Kruikemeier and Borgesius, 2017; Katz, 2019; Alzubi, 2023a)

Table 2.2: How media channels affect attitudes

2.4.2. *How Gen Z and Millennials' attitudes are effected by the content of advertisements*

Research indicates advertisements are likely to be more efficacious in positively swaying the attitude of Gen Z and Millennials when they portray relatable content, a desired lifestyle, or storytelling (Ma, Zhao and Mo, 2023; Kim, Lloyd and Cervellon, 2016). Engagement levels will be further increased when advertisements are repeated in multiple areas. As the amount of directed attention towards an advertisement is increased, processing increases, which leads to creation of opinion (Maxwell and Lough, 2009; Wilson *et al.*, 2021). Specifically focusing on Gen Z and Millennials, Munsch concluded content such as celebrity endorsement, emotion evoking imagery, humour, and authenticity, improved attitudes towards the advert in question (Munsch, 2021).

2.5. **How do subjective norms affect Gen Z and Millennials?**

Subjective norms are a perceived pressure to conduct specific behaviour (Ajzen, 1991). Research shows the purchasing behaviour of Gen Z and Millennials is influenced largely by social pressure, particularly via their peers or celebrities (Lau *et al.*, 2023; Ouvrein, Vandebosch and De Backer, 2023). However, Munsch contradicts this. He states Gen Z and Millennials are aware of the attempt advertisements are making to influence their behaviour (Munsch, 2021). Therefore, brands are being forced to develop more creative media strategies. Consequently, media advertisements need to be authentic and play into social pressures which have an influence over Gen Z and Millennials, such as remaining relevant in terms of trends, and relating to their peers (Munsch, 2021). These different perspectives highlight the need for further research into which subjective norms influence Gen Z and Millennials.

Whilst Gen Z and Millennials are often grouped together in terms of their general outlook, it has been studied their values in relation to consumption differ (Akbar and Dellyana, 2023). Akbar and Dellyana (2023) found despite Gen Z being more technologically savvy, they were influenced by others to a greater degree than Millennials. Additionally, whilst both groups are value driven, Gen Z are motivated by brand consciousness, diversity, and sustainability more than Millennials, who are focused on brand loyalty and experiences (Muralidhar and Raja, 2019).

2.5.1. Social norms surrounding print, OOH, and digital media

Media Channel:	Positive Subjective Norms:	Negative Subjective Norms:	References:
Print	<p>The convenience of digital media has caused some to believe print advertisements are outdated. However, others, particularly older Millennials, believe print advertisements build credibility and trust amongst consumers which is likely fuelled by the influence of their older family and friends. This is difficult for digital media formats to achieve as information can be misleading, causing widespread scepticism. The ambiguity of existing research surrounding the social norms of print media highlights the need for further exploration.</p>	<p>Increased control over how, where and when people consume media has led to a decline in print media; perhaps due to the interactive nature of digital media and pressure to remain constantly connected online. Because of this, less time is spent reading printed media formats, meaning Gen Z and Millennials are less receptive to print advertisements.</p>	<p>(Southgate, 2017; Jayawardena, Ross et al., 2022; Alzubi, 2023a)</p>
OOH	<p>OOH advertisements receive the highest engagement when in areas people already look, or in areas where people are waiting for something. These same advertisements are likely to be perceived most positively by consumers when they are large, or prestige OOH sites, as that exudes wealth. This creates a sense of desirability as Gen Z and Millennials often associate wealth with social status; a result of social pressure.</p>	<p>A social pressure inflicted upon Gen Z and Millennials is popularity, meaning the location of OOH advertisements is crucial to its success. Therefore, it can be assumed Gen Z and Millennials will react more positively to advertisements when they are located in affluent areas.</p>	<p>(Roux, 2016; Wilson, 2023)</p>
Digital	<p>Halfmann and Rieger explain one key reason for the rise in digital media consumption is Gen Z and Millennials' need for relatedness. In other words, the ability to remain connected to their peers has developed into a desire. This can provide opportunities for knowledge expansion and healthy communication, but the social pressure to be online can become overwhelming and imprisoning. This could explain Southgate's research, which found the receptivity of Gen Z and Millennials to digital advertising was low, despite high exposure.</p>	<p>It is likely the plethora of information available, repetition of content on digital media, and the desire to conform with their peers and trends, could result in Gen Z and Millennials having negative reactions to digital brand advertisements.</p>	<p>(Baym, 2015; Southgate, 2017; Halfmann and Rieger, 2019; Katz, 2019)</p>

Table 2.3: How media channels affect subjective norms

H4: There is a significant positive relationship between subjective norms surrounding media channels, used by European luxury fashion brands, and consumers' purchase intent.

2.5.2. *How subjective norms created by the content of media affect Gen Z and Millennials*

Though not completely essential, celebrity and influencer content within advertisements has been shown to positively affect Gen Z and Millennials' reaction to advertisements. Southgate's study into the generational divide within brand promotion concluded 40% of Gen Z and 32% of Millennials reacted more positively to an advertisement featuring a celebrity, or online influencer, than one which did not (Southgate, 2017). Similarly, Munsch (2021) concluded advertisements delivered with the presence of celebrities or influencers were more likely to be perceived positively by Gen Z and Millennials, and hold their attention.

In addition, Munsch (2021) found advertisements were deemed more authentic by Gen Z and Millennials when shared by family or friends, or when the advert had been spoken about with their peers. This highlights a key influence over Gen Z and Millennials is the opinion of their peers.

2.6. **How does perceived behavioural control affect Gen Z and Millennials?**

Perceived behavioural control (PBC) relates to consumers' perception of their ability to perform a behaviour (Ajzen, 1991). A behaviour usually occurs if the consumer is capable and motivated, however PBC allows the prediction of behaviours people intend to perform if they had sufficient resources (Zhou *et al.*, 2013; Canguende-Valentim and Vale, 2021).

Olsen states PBC can be influenced by many factors, primarily convenience and efficiency (Olsen, 2004). However, Olsen's research may be outdated considering the changes in consumer behaviour discussed in section 2.1. More recent research highlights because Gen Z and Millennials are so highly influenced by their peers, their perception of their own abilities may be clouded. Research opposing Olsen's perspective shows PBC has the ability to be influenced by social status and resources available (Canguende-Valentim and Vale, 2021; Bezerra, Arruda and Merlo, 2017).

2.6.1. How print, OOH, and digital media affects perceived behavioural control

Media Channel:	Positive Perceived Behavioural Control:	Negative Perceived Behavioural Control:	References:
Print	Print advertising is perceived by readers to be more authentic than alternative media formats as it enforces a more personal psychological connection with the advertisement. If people feel educated by content, as well as considering it meaningful and trustworthy, their consumer confidence will likely increase. This will positively impact self-esteem, increasing the likelihood of purchase. Cabyova and Krajcovic's study of Gen Z's attitude towards advertising in Slovakia concluded despite not actively seeking print media, it dominated the category of trust in all areas. This highlights whilst print advertisement may not be a direct link to increased purchase intent, it does have an influence over younger generations, and therefore this relationship requires further research.	Despite the general decline in readership of print media, research shows it does have an effect on the perceived behavioural control of consumers. Consumers have more control over the information they consume through print media compared to digital due to conscious information consumption and the greater level of detail integrated into print advertisements. However, overall younger generations engage less with print media than they do with digital.	(Nysveen and Breivik, 2005; Cabyova and Krajcovic, 2017a)
OOH	One way OOH media may influence PBC is through the integration of technology such as QR codes which increase consumer engagement and create a positive affiliation with the brand. It can be assumed streamlining the purchasing process is an effective method of increasing PBC. However, Wilson contradicts this, and suggests when the message of an advertisement requires interactivity, attention may be hindered, which would in turn decrease PBC. Alternatively, point-of-purchase advertising and OOH sites in close proximity to retail stores can contribute to increased consumer PBC as it increases convenience of the purchase. It has been argued OOH advertising induces brand awareness rather than purchase intent. However, Roux contradicts this based on the TPB which states PBC has a positive effect on purchase intent.	As previously discussed, Gen Z and Millennials are less responsive to conventional media channels such as OOH compared to older generations, as they have become sceptical of, and resistant to, commercial messaging. Further research is required to fully understand the affect OOH advertisement has on the perceived behavioural control of consumers, specifically in relation to European luxury fashion.	(Ajzen, 1991; Alamanos, Brakus and Dennis, 2015; Roux, 2016; Wilson, 2023)
Digital	Previous literature suggests, in general, PBC has significant influence over purchase decisions. When consumers believe they are in control of decision making, they are more likely to trust the source from which they are gathering information and purchase motivation. This is often the case with regards to digital media, as consumers can decide whether or not to click on advertisements to learn more, or purchase. However, digital media has enabled the creation of new concepts which is increasing the convenience of digital consumption. For example, the invention of 'on demand consumption', fuelled by the ability to make purchases instantaneously after seeing a digital advert, has increased purchasing power for consumers, increasing opportunities and freedom.	Digital advertisements are increasingly taking the form of 'pop ups', meaning the consumer is being subconsciously subject to these; restricting control and potentially hindering purchase intent. It has also caused a shift in consumer expectations from media, meaning when instantaneous information or purchase options are not available consumers may become irritated. Therefore, brands should consider this when formulating media strategies. To assist this, further research is necessary to understand the significance of various digital media formats on consumers' PBC.	(Katz, 2019; Sembada and Koay, 2021; Alzubi, 2023a)

Table 2.4: How media channels affect PBC

H5: There is a significant positive relationship between the effect of media channels, used by European luxury fashion brands, on consumers' PBC and purchase intent.

2.6.2. *How content of advertisements affects perceived behavioural control*

Previous literature highlights the extent to which consumers trust advertisements, especially in relation to the content, significantly impacts their PBC as they believe their actions will be justified if they trust a brand (Cabyova and Krajcovic, 2017). Consumers who believe an advertisement is transparent are more likely to make positive associations with said brand and trust it (Boerman, Kruijemeier and Borgesius, 2017; Miyazaki, 2008). However, Montecchi *et al.*, (2024) contradicts this by stating consumers easily become overwhelmed if presented with lots of information. Therefore, brands should be selective about what information is presented so messages are processed as intended.

The other key factor relating to how the content of advertisements affects PBC is the extent to which consumers can visualise themselves using the product advertised (Ma, Zhao and Mo, 2023). Creating a desired lifestyle provides the consumer with PBC as it initiates an idea the product is a stepping stone towards fulfilment. In this sense, purchasing the product would give the consumer power to create their desired future (Jayawardena *et al.*, 2022).

2.7. **Chapter Summary**

In this chapter, section 2.1 introduced media strategies in the context of the luxury industry. Section 2.2 highlighted the importance of purchase intent within the European luxury fashion industry, specifically in relation to Gen Z and Millennials. Section 2.3 introduced Ajzen's TPB which has been used as a foundation for the research design of this study. Finally, sections 2.4-2.6 used the TPB to explore the effects of print, OOH, and digital media channels on Gen Z and Millennials. Conducting this research highlighted areas of focus within the three factors (attitudes, subjective norms and PBC) Ajzen (1991) proved to influence purchase intent. These have been highlighted in figure 2.3 and have been used in chapter 3 and 4 to assist with the testing of hypotheses.

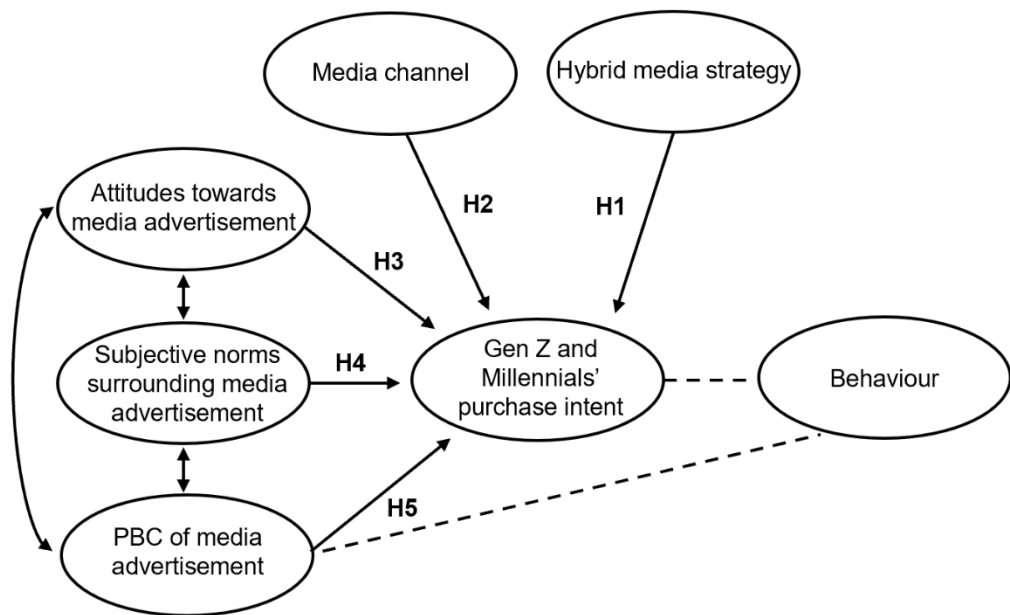


Figure 2.3: Conceptual model highlighting hypotheses, adapted from Ajzen (1991)

Chapter 2 explored a plethora of research and summarised findings from this to define gaps in existing research. In doing this, objective 1 has been successfully addressed. This has shaped the research methodology for this study which will be explained in chapter 3. Based on the literature review, five hypotheses have been formulated, and are presented in table 2.5; these have been tested in subsequent chapters.

	Hypotheses:	Variables:
H1	Gen Z and Millennials' purchase intent for European luxury fashion increases when brands adopt a hybrid approach to media advertising.	Ind. Var: Media channels used with media strategy Dep. Var: Purchase intent
H2	Gen Z and Millennials' purchase intent for European luxury fashion is highest when digital media advertisement is used rather than print and OOH media.	Ind. Var: Media channel Dep. Var: Purchase intent
H3	There is a significant positive relationship between consumers' attitudes towards media channels, used by European luxury fashion brands, and purchase intent.	Ind. Var: Attitudes Dep. Var: Purchase intent
H4	There is a significant positive relationship between subjective norms surrounding media channels, used by European luxury fashion brands, and consumers' purchase intent.	Ind. Var: Subjective norms Dep. Var: Purchase intent
H5	There is a significant positive relationship between the effect of media channels, used by European luxury fashion brands, on consumers' PBC and purchase intent.	Ind. Var: PBC Dep. Var: Purchase intent

Table 2.5: Hypotheses summary

Chapter Three

Methodology and Research design

3. Chapter 3 – Methodology and Research Design

3.1. Introduction

This chapter explains the methodology used to explore how European luxury fashion brands' media strategies impact purchase intent of Gen Z and Millennials. It has been curated using insights established in chapter 2 and employs the Research Onion model by Saunders, Lewis and Thornhill (2023) to provide justification for each step.

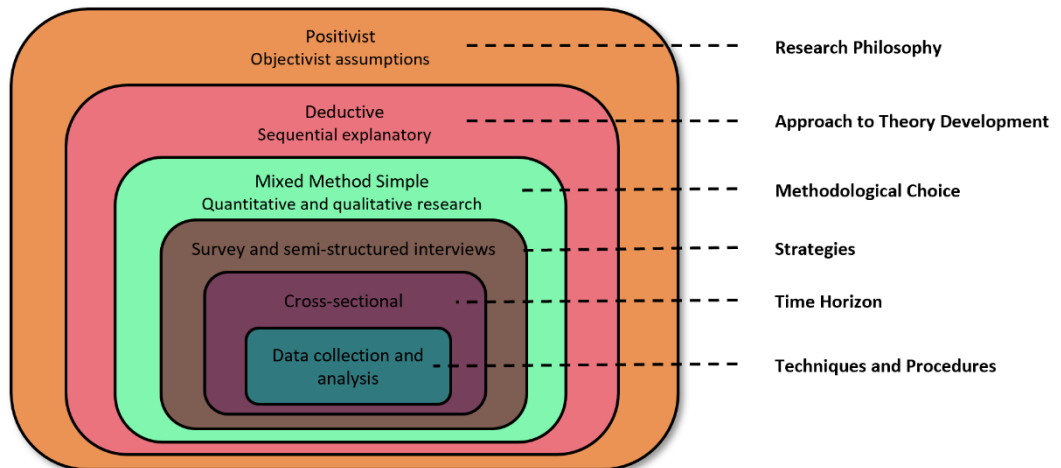


Figure 3.1: The Research Onion, adapted from Saunders, Lewis and Thornhill, (2023)

3.2. Research Design

3.2.1. Research philosophy

Research philosophy can be defined as a “system of beliefs and assumptions about the development of knowledge” (Saunders, Lewis and Thornhill, 2023, p. 131). The ontological outlook presented determines whether research is objective or subjective. Objective ontology assumes reality exists in isolation from our perspective, whereas subjective ontology assumes our perceptions form reality (O’Gorman and MacIntosh, 2014). This study adopts an objective ontology.

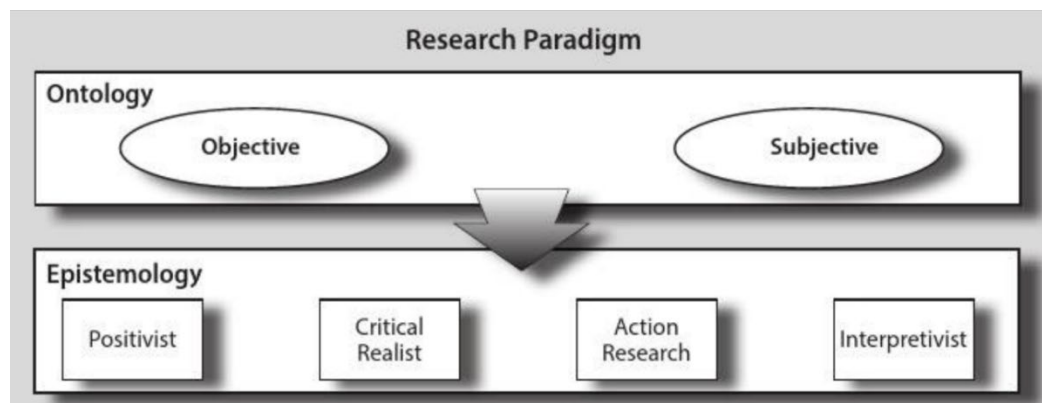


Figure 3.2: Mapping the Research Paradigm, (O’Gorman and MacIntosh, 2015)

Epistemology defines the approach we take in deciding what constitutes reliable knowledge (O’Gorman and MacIntosh, 2014). The epistemological approach of this study is positivism, as it used the existing TPB to develop hypotheses. Whilst positivism has been criticised for being inflexible and overly reliant on assumptions, this stance was appropriate; it provided the opportunity for accurate and unambiguous data collection (Saunders et al, 2023; O’Gorman and MacIntosh, 2014) (see table 3.1). This enabled the curation of media strategy recommendations for European luxury fashion brands.

The main ontological assumption of positivism is the concept of one true reality, and in terms of epistemology, positivism involves causal explanation and measurable facts (Saunders et al, 2023). Adopting this approach enabled conclusions surrounding the impact of consumers’ purchase intent to be reached, based on the measurable data collected. The causal explanation reached from the quantitative analysis was enhanced by qualitative data and secondary research, meaning all four objectives were addressed, and recommendations were formulated. Adopting a positivist ontological assumption also allowed the opportunity to explore the TPB in relation to luxury fashion media advertisement in an investigative and objective way which an interpretivist approach would not lend itself to. Park, Konge and Artino (2019) explain positivism relies upon the hypothetico-deductive model of science; building on theory, developing hypotheses, identifying variables, and conducting an empirical study. This study followed this model, resulting in a contribution to literature, and industry, by curating a recommended media strategy which balances consumer preference and financial efficiency; resulting in potential for increased brand awareness and revenue.

Research Philosophy	Positivism
Advantages	The research is value free, meaning the researcher can maintain an objective stance and remain detached from the investigation. It produces observable and measurable facts and provides theory verification.
Disadvantages	Findings often lack depth and detail. New concepts and global views are more likely to be developed through interpretivist research designs. It is reductionistic as its intent reduces findings to small, discrete data sets.
Alternative approach	Interpretivism

Table 3.1: Research philosophy, (Saunders, Lewis and Thornhill, 2023; Creswell and Creswell, 2023)

3.2.2. Methodological process

This study adopted a deductive approach using five hypotheses, which aim to establish the impact of media strategies on Gen Z and Millennials' purchase intent. A deductive approach was adopted as it created a scientific approach to research which facilitated generalisability, quantification and testable hypotheses (Saunders et al, 2023) (see table 3.2). These hypotheses were tested using a mixed methods sequential explanatory research design. A mixed methods approach was employed as the majority of research surrounding purchase intent consists of purely quantitative research (see table 3.3). By integrating qualitative research, credibility and scope were enhanced, meaning the study is of more value to existing literature (Creswell and Creswell, 2023). This study began with mono-method quantitative research (a survey) followed by mono-method qualitative research (semi-structured interviews), resulting in a simple sequential approach.

Approach to Theory Development	Deductive
Advantages	Enables the testing of hypotheses. Is a respected, scientific approach which emphasises structure, resulting in accurate findings. Produces measurable variables to obtain scores to be analysed.
Disadvantages	Requires a structured methodology to facilitate replication. Does not take context into consideration. A large sample size needed to achieve significantly statistic results.
Alternative approach	Inductive or abductive

Table 3.2: Research approach, (Saunders, Lewis and Thornhill, 2023; Creswell and Creswell, 2023)

Title	Author	Aim of Study	Approach	Methodological Choice
Marketing-to-Millennials: Marketing 4.0, customer satisfaction and purchase intention	(Dash, Kiefer and Paul, 2021)	Aims to establish relationships between marketing elements, customer satisfaction and purchase intention	Deductive	Quantitative – survey which utilised the Likert scale
Understanding the purchase intention characteristics of Gen Y and Gen Z	(Muralidhar and Shankar, 2019)	Aims to understand what impacts the characteristics of demand in Gen Z and Millennials	Deductive	Quantitative - survey
Examining the Intention to Purchase Luxury Goods Based on the Planned Behaviour Theory	(Cláudio and Vale, 2021)	Aims to use TPB to examine the purchase intent of luxury items	Deductive	Quantitative – survey which utilised the Likert scale
The influence of selected factors on the effectiveness of print media advertising	(Cabyova and Krajcovic, 2017b)	Aims to assess what factors have the largest impact on the success of print advertisements	Deductive	Quantitative – survey

Table 3.3: Research design summary of existing literature

The intent of the sequential explanatory design was for the initial quantitative results to be explained further by the qualitative findings (Creswell and Creswell, 2023). Conducting quantitative research first allowed relationships between variables to be identified (which addressed objective 2) and informed the research questions for the qualitative phase of research. This provided depth to the quantitative findings and allowed for the exploration of objective 3. Combining the findings from objective 2 and 3 provided foundations for discussions surrounding objective 4.

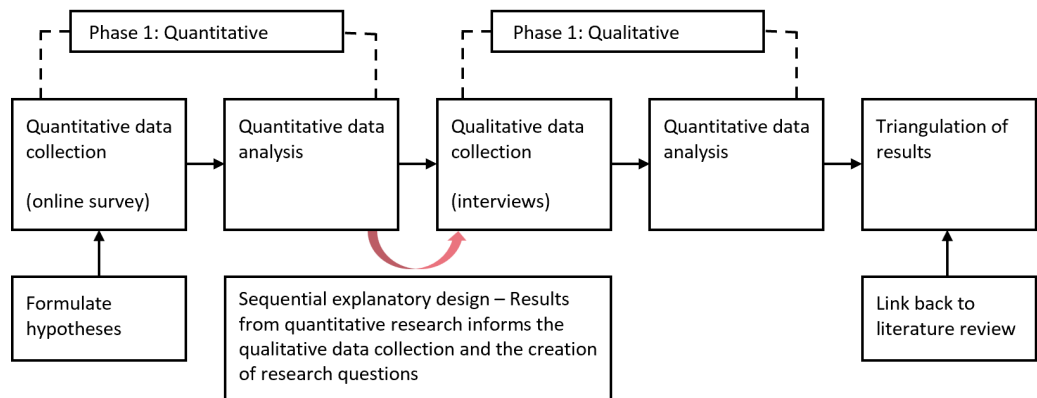


Figure 3.3: Mixed Methods Diagram, adapted from Giddings and Barbara, (2009)

The quantitative aspect of this study focused on establishing Gen Z and Millennials' attitudes towards media. Statistical methods were used to identify relationships between these variables to establish how they influenced purchase intent. Conversely, thematic analysis was used to identify relationships within the qualitative research, which focused on the industry experts' perspectives of media strategies. Triangulation was critical for achieving objective 4. It strengthened reliability and internal validity, whilst mitigating the limitations associated with single method research (Merriam, 1997).

3.2.3. Strategies and Time Horizon

The strategies within this research design consisted of a survey and semi-structured interviews. A survey is typically associated with a deductive research approach, and is popular when measuring purchase intent. It was used in this study to provide collection of standardised data and statistically significant results, as demonstrated by Saunders et al (2023) (see table 3.4).

Saunders et al (2023) also established semi-structured interviews provide comprehensive narratives. Within this study, this allowed expert opinions to be analysed in depth and uncovered detailed insights and context which quantitative data was unable to. The use of consumers for the quantitative aspect and industry experts for the qualitative aspect created a balanced perspective.

Consumer data provided insights into the practicality of media advertising based on consumer behaviour, whilst industry experts offered deep knowledge of media planning within luxury fashion.

Mixed Methods	
Quantitative Method - Survey	
Advantages	It provides numeric description of attitudes of a population sample and can provide a generalisation of the wider population if the sample is sufficient. It provides answers to descriptive questions and questions regarding relationships between variables, and follows an understood, standard format.
Disadvantages	Not ideal for exploring open-ended questions and does not provide in depth insights. The results can be skewed if respondents have insufficient knowledge or experience.
Qualitative Method – Semi-structured Interviews	
Advantages	It has the ability to combine attitudes with social context, so is useful when participants are unable to be directly observed. It gives the opportunity for historical information to be discussed and gives the researcher control over the information gathered.
Disadvantages	Information may not be articulately presented. The presence of the research may induce bias. It produces information gathered from an unnatural setting,

Table 3.4: Research methods, (Creswell and Creswell, 2023; Saunders, Lewis and Thornhill, 2023)

The time horizon was cross-sectional due to time constraints related to the academic nature of this study. It provided data regarding how media strategies impacted Gen Z and Millennials' purchase intent in the first three months of 2025. Using a longitudinal time horizon would have created the risk of not completing the study within the assigned time period.

3.2.4. Quantitative data collection and sampling

Quantitative data was collected through an online survey, developed on Qualtrics (see appendix 7.4.6), with the aim to achieve objective 2. The platform has a simple user interface and robust security, increasing validity of responses and reliability of data (Qualtrics, 2024).

Probability sampling would require time, money, and resources which were not available during this study. Therefore, non-probability convenience sampling was used, which enabled relationships between variables to be tested.

Convenience sampling was adopted as it enabled recruitment of participants from the desired demographic, and was the sampling method used by Boateng and Okoe (2015) and Tan and Chia (2007) in their studies measuring the effect of advertisement on consumer behaviour. The reputation of convenience sampling creating a homogeneous sample, and therefore not being fully representative of the population, was not a limitation, as this study was focused solely on Gen Z and Millennials (Baxter, Courage and Caine, 2015). The survey was distributed via social media and which facilitated sharing by participants, creating a snowball effect. All participants were aged 18-44 and consented to participate, which contributed to the ethical nature of this study (see section 3.5).

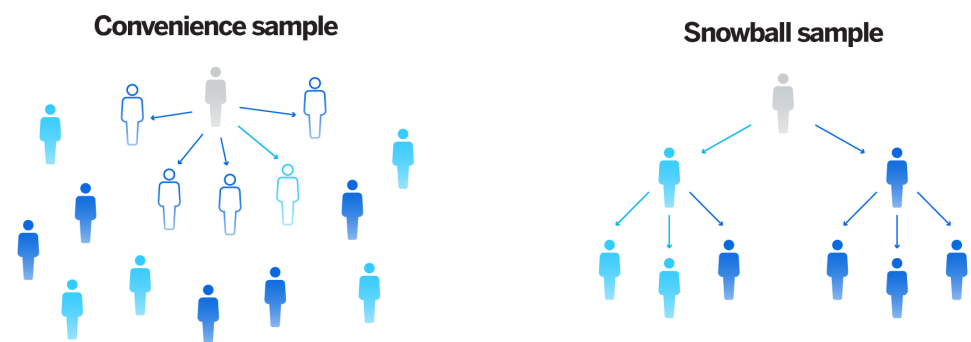


Figure 3.4: Non-probability sampling, (Qualtrics, N/D)

Figure 3.5: Non-probability sampling, (Qualtrics, N/D)

Ordinal data was coded to create ratio level data which was analysed on SPSS. Descriptive statistics analysed the distribution of data, and inferential statistics were used to analyse relationships between variables. To reinforce cause-and-effect logic of quantitative research, independent and dependent variables were measured separately as recommended by Creswell and Creswell (2023). Most questions employed a 5-point Likert scale to determine participants' level of agreement with the statements provided, and resulted in ordinal data. The Likert scale was originally developed to scientifically measure attitudes towards specific variables, which is why it was employed within this study (Joshi *et al.*, 2015).

Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
1	2	3	4	5

Figure 3.6: Likert scale example, (Bounthavong, 2019)

Measures for H1 were drawn from studies by Bian and Forsythe (2012b), Boateng and Okoe (2015), and Ariffin, Ihsannuddin and Mohsin (2022). H2, H3, H4 and H5

all tested the variables of TPB (attitudes, subjective norms and PBC) in relation to the impact media has within European luxury fashion industry (Ajzen, 1991).

A pilot study was conducted to ensure the phraseology used was understood by the target demographic, and the technological elements enabled a smooth user experience. Some amendments were made to the structure and wording to refine the survey (see appendix 7.4.6).

A standard multiple regression was run on the quantitative data to indicate the impact of the independent variables on the dependent variable, as well as the unique variance of each independent variable. Within the regression, analysis of the beta coefficient was used to compare the contribution of each independent variable to the final outcome as demonstrated by Pallant (2010).

Hypothesis	Variable	Computed Variable Code	SPSS Code	Measurement Items	Adapted From	Coding Instructions
	Age	AGE	AGE	Which age group do you fit into?		18-28, 29-44, other (skip to end of survey)
	Gender	GEN	GEN	Which gender do you identify with?		Female, Male, Non-binary, Other, Prefer not to say
	Continent of residence	RES	RES	Where do you live?		Europe (UK), Europe (not UK), Other
H1	Purchase intent hybrid approach	PIHyb	PIHyb1	Please fill in the blank: If I were going to purchase luxury fashion, I would be most persuaded by media advertisement	Bian and Forsythe, 2012	Multiple choice: Print, OOH, Digital, Other
			PIHyb2	An advertisement reflects more positively on me when I see it in multiple formats (print, OOH and digital)	Ariffin, Ihsannuddin and Mohsin, 2022	
			PIHyb3	I am more persuaded by an advertisement if I see it in multiple media formats (print, OOH and digital)	Boateng and Okoe, 2015	
H2	Attitudes	Att1	Att1P	Advertising via print media plays an important role in my buying decisions	Ogutu, Ogutu and Njanja, 2014	1 (strongly disagree) to 5 (strongly agree)
			Att1O	Advertising via OOH media plays an important role in my buying decisions	Tan and Chia, 2007; Boateng and Okoe, 2015	
			Att1D	Advertising via digital media plays an important role in my buying decisions	Ogutu, Ogutu and Njanja, 2014	
		Att2	Att2P	I consider print advertising to be essential in the luxury fashion industry	Tan and Chia, 2007; Boateng and Okoe, 2015	
			Att2O	I consider OOH advertising to be essential in the luxury fashion industry	Ogutu, Ogutu and Njanja, 2014	
			Att2D	I consider digital advertising to be essential in the luxury fashion industry	Tan and Chia, 2007; Boateng and Okoe, 2015	
H3	Subjective norms	SN1	SN1P	From luxury fashion advertisements via print media, I gain knowledge about what is on trend and, therefore, what I could buy to maintain a good social image	Saadeghvaziri, Dehdashti and Askarabad, 2023	1 (strongly disagree) to 5 (strongly agree)
			SN1O	From luxury fashion advertisements via OOH media, I gain knowledge about what is on trend and, therefore, what I could buy to maintain a good social image	Ogutu, Ogutu and Njanja, 2014	
			SN1D	From luxury fashion advertisements via digital media, I gain knowledge about what is on trend and, therefore, what I could buy to maintain a good social image	Saadeghvaziri, Dehdashti and Askarabad, 2023	
		SN2	SN2P	I feel under social pressure to look at advertisements in print media	Ogutu, Ogutu and Njanja, 2014	
			SN2O	I feel under social pressure to look at advertisements on OOH media	Saadeghvaziri, Dehdashti and Askarabad, 2023	
			SN2D	I feel under social pressure to look at advertisements via digital media	Ogutu, Ogutu and Njanja, 2014	
H4	Perceived behavioural control	PBC1	PBC1P	My tendency to trust luxury fashion advertisement in print media is high	Cheung and To, 2017	1 (strongly disagree) to 5 (strongly agree)
			PBC1O	My tendency to trust luxury fashion advertisement on OOH media is high	Cheng, Fu and Tu, 2011	
			PBC1D	My tendency to trust luxury fashion advertisement on digital media sites is high	Cheung and To, 2017	
		PBC2	PBC2P	I usually feel I receive enough information from a luxury fashion advertisement in print media to inform a purchase	Cheng, Fu and Tu, 2011	
			PBC2O	I usually feel I receive enough information from a luxury fashion advertisement via out-of-home media to inform a purchase	Cheung and To, 2017	
			PBC2D	I usually feel I receive enough information from a luxury fashion advertisement on a digital media site to inform a purchase	Cheng, Fu and Tu, 2011	
	Purchase intent	PI1	PI1P	If I had the resources, the probability I would buy luxury fashion after seeing the brand via a print advertisement is high	Bian and Forsythe, 2012	1 (strongly disagree) to 5 (strongly agree)
			PI1O	If I had the resources, the probability I would buy luxury fashion after seeing the brand via an OOH advertisement is high	Boateng and Okoe, 2015	
			PI1D	If I had the resources, the probability I would buy luxury fashion after seeing the brand via a digital advertisement is high	Cheung and To, 2017	
		PI2	PI2P	I am persuaded by luxury fashion advertisements via a print media channel	Bian and Forsythe, 2012	
			PI2O	I am persuaded by luxury fashion advertisements via an OOH media channel	Boateng and Okoe, 2015	
			PI2D	I am persuaded by luxury fashion advertisements via a digital media channel	Cheung and To, 2017	
		PI3	PI3P	After seeing luxury fashion advertised in print, I have a greater intention to purchase the items shown	Bian and Forsythe, 2012	
			PI3O	After seeing luxury fashion advertised via OOH media, I have a greater intention to purchase the items shown	Boateng and Okoe, 2015	
			PI3D	After seeing luxury fashion advertised via digital media, I have a greater intention to purchase the items shown	Cheung and To, 2017	

Table 3.5: Data requirements table

3.2.5. Qualitative data collection and sampling

Following the survey, five interviews were conducted to address objective 3 and expand on findings from the quantitative research. As stated by Saunders et al (2023), utilising a semi-structured interview format allowed participants to explain reasons for their attitudes, and expand on these when probed. Whilst non-probability purposive sampling cannot be assumed to be statistically representative of the wider population, it meant the research questions were answered by selected industry experts (see table 3.7).

Participants were selected based on their position in the luxury fashion industry; they all work in media marketing and strategy, meaning they have in-depth knowledge of the subject and experience of creating media strategies for luxury fashion brands. Anonymity was maintained through the code in table 3.6, which ensured participants could speak freely.

Code	Occupation	Experience	Sample reasoning
Participant 1	Senior Global Media Manager at British luxury heritage fashion brand	10 years	Relevant expertise and experience in luxury media planning and buying
Participant 2	Media Coordinator for French luxury fashion house	5 years	Relevant expertise and experience in luxury media planning
Participant 3	Marketing and Client Specialist at French luxury heritage brand	3 years	Expertise in luxury marketing and European brand strategy
Participant 4	Global Media Manager at a well renowned UK media agency	7 years	Relevant expertise and experience in global media management
Participant 5	Media Planning Manager for UK media agency	5 years	Relevant expertise in media planning and buying

Table 3.6: Qualitative sample reasoning

Since this study adopted a deductive approach, research questions were developed based on existing literature, the TPB, and quantitative findings (see table 3.7). These provided the foundation for the interviews (see table 3.8).

Research Questions
1. How is the luxury fashion media landscape changing?
2. How are European luxury fashion brands' media strategies curated and what are their KPI's?
3. How can European luxury fashion brands' media strategies align with Gen Z and Millennials?

Table 3.7: Research questions

RQ	Theme	Construct	Questions	Probing Prompts	Literature (adapted from)
N/A	Information	Consent	Thank you for taking part in this study. Please could you confirm you have read the participant information sheet and signed the consent form. I am going to start recording and enable the automated transcript.	N/A	N/A
		Age	If you don't mind disclosing this information, how old are you?		
		General information	Please tell me a little bit about yourself. What is your job role and, what was your journey to get to where you are now? What media channels do you typically work with?	None	
	Media advertisement	Current attitudes	Do you believe media advertisement has changed over the past decade, either in general or within the luxury fashion industry? Specifically focusing on luxury fashion, do you believe print, OOH and digital media advertising is important?	Why or why not? Why or why not?	(Bonney, 2014)
RQ1	Media Strategy	Future attitudes	Do you foresee the media advertising industry evolving in response to increased digitalisation within society? What challenges do you see in the future of luxury fashion media advertisement?	Why?	(Bouchrika, 2025) (Goldman et al, 2023)
		Strategies	What would a successful media strategy look like to you?	Can you discuss the process of what creating a media strategy looks like?	(Bonney, 2014)
RQ2	Media Strategy	Media KPIs	How do you measure the success of print, OOH and digital media channels?	Over the past year, is there a particular media channel which has been more successful than others?	(Bonney, 2014)
		Hybrid strategies	When creating media strategies, is there a particular media mix your brand tends to use? In other words, how do you decide how many units of each media channel to use?	None	N/A
			Do you find campaigns which utilise multiple media channels perform better, worse, or the same as campaigns which use one media channel?		
		Media cost	From your own experience, please could rank print, OOH and digital media from the cheapest to most expensive? Out of print, OOH and digital media, which does your brand spend the most on approximately? Do you believe there is a significant correlation between the cost of a media channel and its success?	Based on that, which media channel (print, OOH or digital) do you believe is the most financially efficient?	
RQ1	Media channel challenges	Media channel challenges	Is there anything you think all luxury fashion brands should be aware of when creating their own media strategies? Have you experienced issues with print/OOH/digital media in the past and how did you address these? Could be in relation to cost/lead times/lack of engagement etc?	What factors can make creating a successful media strategy challenging? None	(Bouchrika, 2025, Mohamad et al, 2018) (Goldman et al, 2023)
		Subjective norms	What or who do you believe motivates Gen Z and Millennial's purchase intent? Are there any specific advancements/enhancements to print, OOH or digital media that you believe could impact Gen Z and Millennial's perception of advertisement?	Why? How?	(Mohamad et al, 2018, Kumar, 2024) N/A
RQ3	Purchase intent	Percieved behavioural control	Do you believe luxury brands purposefully target Gen Z and Millennials through media advertisement?	In your experience, which media channel receives the highest engagement rate from Gen Z and Millennials?	(Bourdage et al, 2019)
		Info	My quantitative research findings show that while Gen Z and Millennials have the most positive attitudes towards digital media, their purchase intent is most highly impacted by print media	None	N/A
RQ3	Expansion on quant findings	Media strategies	What are your thoughts on this? What would be the benefits of implementing more print into media strategies within the luxury fashion industry? What would be the costs of implementing more print into media strategies within the luxury fashion industry?		
			Summary and close	If you were curating an ideal media strategy/plan for a European luxury fashion brand targeting Gen Z and Millennials, what would it look like? Finally, what would be the main things you would like your strategy to achieve?	
N/A		N/A	Thank you very much for your responses and for giving up your time to participate in this survey.	N/A	

Table 3.8: Semi-structured interview discussion guide

Interviews averaged one hour and were conducted online via Microsoft Teams, which enabled them to be recorded and transcribed.

Transcription	Interviews were conducted online via Microsoft Teams which transcribed the interview automatically (see appendix 7.4.1-7.4.5).
Categorisation	Each interview was thematically analysed which involved highlighting key themes and patterns. The data was also coded using a priori coding (see appendix 7.4.1-7.4.5).
Rearrangement	The coded data was rearranged to establish relationships across the highlighted categories in relation to the themes established from the quantitative findings.
Analysis	The data was interpreted to address the research questions and objective 3. These results were then triangulated with the quantitative findings and secondary research.

Table 3.9: Qualitative research process

3.2.6. Thematic analysis

The interview transcripts were systematically coded using thematic analysis to categorise the data and reveal sub-codes whilst open-coding (Bryman, Bell and Harley, 2022). Colour coding was used initially to highlight which aspects of each interview related to each research question. First cycle descriptive coding was used to assign labels to data in the highlighted sections. In addition to descriptive coding, thematic analysis was used. This involved units of data being assigned an extended phrase which described the data (Miles, Huberman and Saldana, 2020). Second cycle concept coding was conducted using the previously established descriptive codes and thematic phrases. This enabled the first cycle codes to be condensed into a word or short phrase that symbolically represented an implied meaning of multiple codes (Miles et al, 2020). Two rounds of concept coding resulted in an overarching theme which represented the main findings of each research question (see figures 4.7-4.9).

3.3. Reliability and validity

Reliability is the extent to which a data collection process produces consistent findings, and validity explains how accurately the chosen process measures what it intends to measure (Saunders et al, 2023). These are both important to address, as they contribute to the quality and credibility of research. Table 3.10 highlights existing threats to reliability and validity within this study and the subsequent implemented solutions.

Type	Threat	Description	Solution	Reference
Reliability	Participant error	The participant's response can be affected by external influences which can have an influence over their emotions at a specific point in time.	Triangulation of a mixed method approach was used to mitigate the effect of anomalies and monitor any inconsistencies. Also, a sufficient sample size of survey responses enabled the central limit theorem to apply which resulted in normalised distribution.	(Saunders, Lewis and Thornhill, 2023)
	Participant bias	Participant's responses may be skewed by the pressure of being under surveillance of the researcher.	Participants remained anonymous in the quantitative and qualitative aspects of the study so they could express opinions freely. To ensure reliability of survey responses, Cronbach's alpha test was run via SPSS.	(Davies and Hughes, 2014; Saunders, Lewis and Thornhill, 2023)
	Researcher error	The researcher's interpretation of responses can be affected by external factors and temporary internal emotions.	Full transparency of the study and raw data was ensured throughout, meaning the study could be understood and replicate by others. Research design choices were also peer-reviewed by an academic supervisor to ensure they were appropriate for this study.	(Bryman and Bell, 2011; Saunders, Lewis and Thornhill, 2023)
	Researcher bias	Researcher bias can be exhibited in semi-structured interviews through probing questions and tone of voice.	All raw data, transcripts and discussion guides are available in the appendices to be reviewed.	(Saunders, Lewis and Thornhill, 2023)
Validity	Testing	Participant's responses can be skewed by the fact they know their responses will be analysed in an academic study.	All participants remained anonymous throughout and had the ability to withdraw from the study at any point. Blind interviews may have provided more credible data, however this was not possible due to consent forms being mandatory for ethical reasons.	(Saunders, Lewis and Thornhill, 2023)
	Ambiguity about causal direction	When measuring consumer behaviour it can be difficult to establish clarity regarding cause and effect.	Clear variables were highlighted through the survey to ensure clarity. A pilot survey was conducted to ensure the scale items resulted in data suitable for analysis.	(Saunders, Lewis and Thornhill, 2023)

Table 3.10: Reliability and validity threats and solutions

3.4. Triangulation

Triangulation was used to conclude if the secondary research, quantitative findings, and qualitative findings mutually corroborate (Saunders et al, 2023) (see figure 3.7). This assisted in mitigating limitations of each method and laid foundations for achieving objective 4 (Creswell and Creswell, 2023).

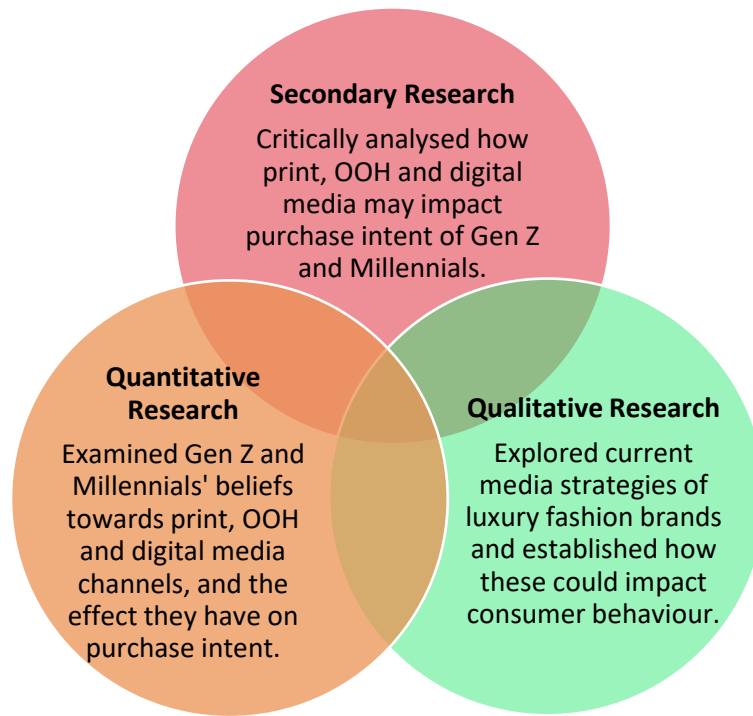


Figure 3.7: Triangulation

3.5. Research Ethics

Anticipating ethical issues allows researchers to protect participants, maintain integrity, and avoid misconduct (Creswell and Creswell, 2023). This study has undertaken measures to ensure ethical practice and complies with the University of the Arts London Code of Practice on Research Ethics (Ual, 2024). Ethical approval was granted by an eligible academic supervisor (see appendix 7.1). Key points are outlined in table 3.11 (Saunders et al, 2023).

Quantitative Research	Qualitative Research
Informed consent - Participants had to agree to a short consent form at the beginning of the survey (see appendix 7.2)	Informed consent – All participants were required to read an information sheet and sign a consent form before the interview was conducted. Participants were made aware they could withdraw from the study at any time (see appendix 7.2)
Confidentiality – No personal data was acquired and Qualtrics provided a secure platform for respondents data	Anonymity – Participants remained anonymous to ensure they could speak freely. This was done by coding the responses

Table 3.11: Key ethical considerations

3.6. Methodology Limitations

All research designs have limitations which can influence the credibility of the findings (Saunders et al, 2023). The cross-sectional time horizon and sampling techniques inhibit generalisability to the entire Gen Z and Millennial population;

attitudes were only measured once at a specific point in time, and the younger section of Gen Z, who are under 18, were excluded from the study to meet ethical guidelines. Furthermore, the topic of media strategies is relatively niche, so despite a brief description and definitions being provided at the start of the survey, participants' responses may have been skewed by lack of understanding. Conversely, participants of the qualitative research were subject experts, however it is possible answers could have been influenced by probing or their implicit bias.

3.7. Chapter Summary

This chapter described the research methodology and design used to measure how European luxury fashion brands' media strategies impact purchase intent of Gen Z and Millennials. Specific steps regarding the execution of the quantitative and qualitative research were outlined. Data collection, sampling, analysis, ethics and recognition of limitations were also explained to ensure the credibility and validity of the study.

Chapter Four

Findings and Analysis

4. Chapter 4 – Findings and Analysis

4.1. Introduction

As per the sequential explanatory research design, quantitative data was analysed first using SPSS. Descriptive and inferential analysis was conducted to address each hypothesis. The qualitative data was analysed thematically in accordance with the research questions. Interview transcripts were explored using colour coding (see appendix 7.4.1-7.4.5).

Data triangulation was conducted to create a holistic overview and enhance validity (Bhandari, 2022).

4.2. Quantitative Data Analysis

With the aim of addressing five hypotheses, the survey assessed Gen Z and Millennials' attitudes, subjective norms, and perceived behavioural control towards media advertising within the European luxury fashion industry. It was comprised of 11 Likert scale questions, one rearrangement question, three demographic questions, categorical questions, and a dichotomous consent question. If participants did not consent they were sent to the end of the survey in accordance with the UAL ethical guidelines (Ual, 2024). The survey had an average completion time of five minutes. A total of 192 responses were collected, however 28 were invalid (see table 4.1).

Case Processing Summary						
	Included		Cases Excluded		Total	
	N	Percent	N	Percent	N	Percent
Cases	164	100.0%	0	0.0%	164	100.0%

Table 4.1: Case Processing Summary

143 were Gen Z, whilst 21 were Millennials (see figure 4.1). There was also a large skew in relation to gender; 138 participants identified as female, and 21 as male (see figure 4.2). The vast majority, 94%, stated they reside in the UK (see figure 4.3).

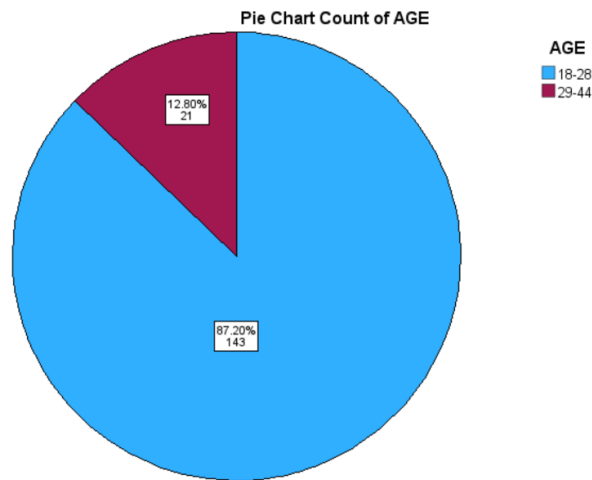


Figure 4.1: Survey participants' age

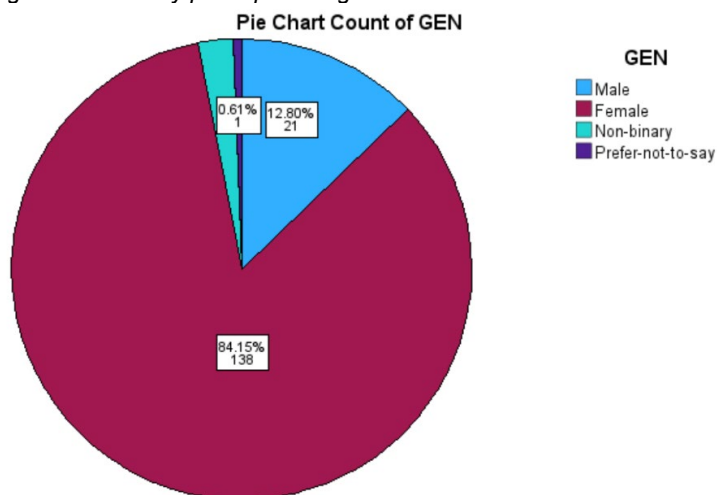


Figure 4.2: Survey participants' gender

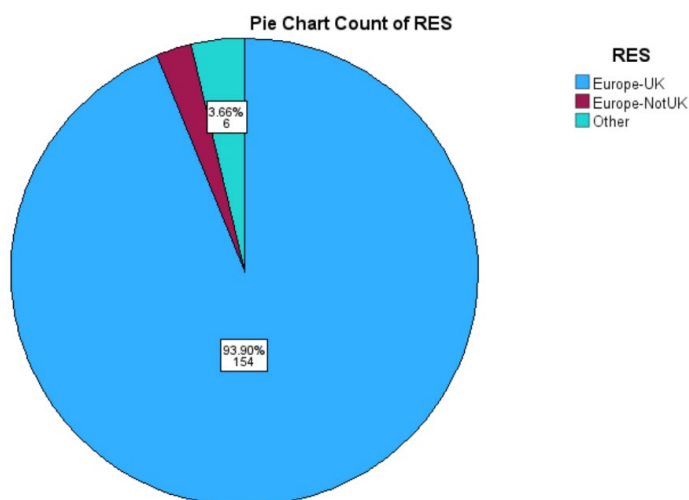


Figure 4.3: Survey participants' country of residence

The variables have been combined to create a single measure for each variable. The *mean* value implies Gen Z and Millennials responded most positively towards digital media, however is it unclear from the descriptive statistics in table 4.2 whether these values are significant. Therefore, inferential tests were used to assess the significance of the variables.

Variables:	Combined Questions:	Mean	Std. Deviation
Attitude towards print media (AttPrint)	Att1.1, Att2.1	3.223	0.894
Attitude towards OOH media (AttOoh)	Att1.2, Att2.2	3.207	0.872
Attitude towards digital media (AttDigital)	Att1.3, Att2.3	4.265	0.734
Print media subjective norms (SNPrint)	SN1.1, SN2.1	2.527	0.902
OOH media subjective norms (SNOoh)	SN1.2, SN2.2	2.512	0.847
Digital media subjective norms (SNDigital)	SN1.3, SN2.3	3.759	0.933
PBC of print media (PBCPrint)	PBC1.1, PBC2.1	3.156	0.892
PBC of OOH media (PBCOoh)	PBC1.2, PBC2.2	2.729	0.799
PBC of digital media (PBCDigital)	PBC1.3, PBC2.3	3.454	0.817
Purchase intent of print media (PIPrint)	PI1.1, PI2.1, PI3.1	3.018	0.957
Purchase intent of OOH media (PIOoh)	PI1.2, PI2.2, PI3.2	2.789	0.859
Purchase intent of digital media (PIDigital)	PI1.3, PI2.3, PI3.3	3.839	0.795

Table 4.2: Variables and combined questions

4.2.1. Reliability testing

Cronbach's alpha test was used to assess the internal consistency of the entire scale and yielded a coefficient of 0.875 (see table 4.3). The commonly accepted threshold of 0.70 was exceeded, highlighting reliability across all variables (Taber, 2018).

Reliability Statistics	
Cronbach's Alpha	N of Items
.875	32

Table 4.3: Cronbach Alpha Test

4.2.2. Parametric assumptions

Parametric assumptions are requirements which need to be met for statistical tests to be valid and reliable. These are presented in table 4.4.

Assumption:	Parametric:
Assumed distribution	Normal
Assumed variance	Homogenous
Typical data	Ratio or interval
Data set relationships	Independent
Usual central measure	Mean

Table 4.4: Parametric assumptions, (Williamson, 2004)

'Normal', when used in statistics, is used to describe a symmetrical, bell-shaped curve, with the highest response frequency at the midpoint, and a decline in response frequency towards the extremes (Pallant, 2010). The Shapiro-Wilk test is used to establish whether a dataset meets the parametric assumption of Normal Distribution (Ghasemi and Zahediasl, 2012). The hypothesis is:

H ₀ : The distribution of the sample is from a normal distribution
H _A : The distribution of the sample is not from a normal distribution

Using an α level of 0.05, we reject H₀ of normality for the Shapiro-Wilk test as $p=0.007$ (see table 4.5). The histogram indicates the data has a positive skew, but is not normally distributed (see figure 4.4). However, The Central Limit Theorem states a sample size of 30 or above results in a normally distributed sample (Dunn and Shultis, 2022). Therefore, by utilising The Central Limit Theorem, we can infer normality from this data as there were 164 valid responses.

Tests of Normality						
	Kolmogorov-Smirnov ^a			Shapiro-Wilk		
	Statistic	df	Sig.	Statistic	df	Sig.
PITotal	.101	164	<.001	.976	164	.007

a. Lilliefors Significance Correction

Table 4.5: Shapiro-Wilk Test of Normality

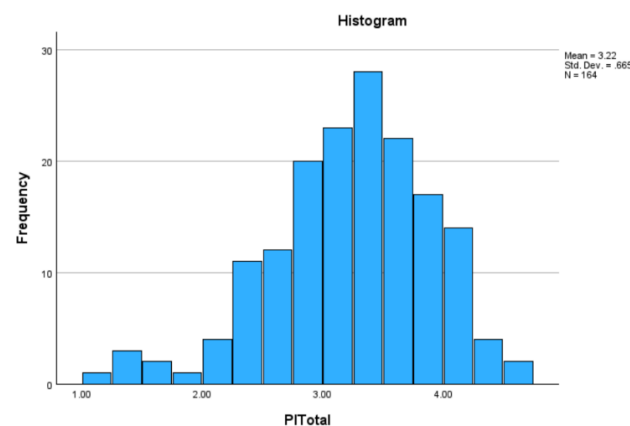


Figure 4.4: Histogram of Normality results

4.2.3. Hybrid media strategy analysis

A Pearson correlation was used to establish if there was a relationship between hybrid media strategies and Gen Z and Millennials' purchase intent. Table 4.6 shows a moderate positive correlation between hybrid media strategies and PI (0.329) $p < 0.001$ meaning the correlation is statistically significant. Therefore, **H1 is supported.**

		PIHybrid	PITotal
PIHybrid	Pearson Correlation	1	.329**
	Sig. (2-tailed)		<.001
	N	164	164
PITotal	Pearson Correlation	.329**	1
	Sig. (2-tailed)	<.001	
	N	164	164

** . Correlation is significant at the 0.01 level (2-tailed).

Table 4.6: Pearsons correlation for hybrid media strategies and PI

4.2.4. Multiple linear regression analysis

Multiple linear regressions were run to understand the relationship between the dependent variable, and the independent variables. Three regressions were conducted to measure these relationships in relation to print, OOH, and digital media and test the following hypotheses:

	Hypothesis:	Variables:
H3	There is a significant positive relationship between consumers' attitudes towards media channels, used by European luxury fashion brands, and purchase intent.	Ind. Var: Attitudes Dep. Var: Purchase intent
H4	There is a significant positive relationship between subjective norms surrounding media channels, used by European luxury fashion brands, and consumers' purchase intent.	Ind. Var: Subjective norms Dep. Var: Purchase intent
H5	There is a significant positive relationship between the effect of media channels, used by European luxury fashion brands, on consumers' PBC and purchase intent.	Ind. Var: PBC Dep. Var: Purchase intent

The null and alternative hypotheses for the multiple regression analysis are stated below.

H_0 : There is no relationship between the independent variables and the dependent variable.
H_A : There is a relationship between the independent variables and the dependent variable.

Print:

The model summary shows 59.4% (adj R² = 0.594) of variation in the dependent variable, purchase intent, can be explained by the independent variables, attitude, subjective norms, and PBC surrounding print media (see table 4.7).

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.776 ^a	.602	.594	.60939

a. Predictors: (Constant), PBCPrint, SNPrint, AttPrint

Table 4.7: Model Summary print media

The Anova output demonstrates there is statistical significance in the model; F(3, 160) = 80.560, p < 0.001 (see table 4.8). Therefore, the null hypothesis is rejected, meaning it can be concluded with 95% confidence there is at least one statistically significant independent variable in the regression model.

Model		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	89.750	3	29.917	80.560	<.001 ^b
	Residual	59.417	160	.371		
	Total	149.167	163			

a. Dependent Variable: PIPrint
b. Predictors: (Constant), PBCPrint, SNPrint, AttPrint

Table 4.8: ANOVA print media

The coefficients table (table 4.9) states when the independent variables are 0, the dependent variable, Purchase Intent (PI), is -0.084. When Attitude increases by 1 unit, PI increases by 0.385 (p = < 0.001). When Subjective Norms increase by 1 unit, PI increases by 0.216 (p = < 0.001). When PBC increases by 1 unit, PI increases by 0.416 (p = < 0.001). All independent variables are statistically

Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	-.084	.205		-.410	.682
	AttPrint	.385	.067	.360	5.763	<.001
	SNPrint	.216	.063	.203	3.448	<.001
	PBCPrint	.416	.063	.388	6.561	<.001

a. Dependent Variable: PIPrint

Table 4.9: Coefficients print media

significant as $p < 0.005$. Therefore, attitude, subjective norms, and PBC all individually account for a significant amount of unique variance in purchase intent of print media.

The independent variables predicted purchase intent to an extent which was statistically significant, $F(3,160) = 80.560$, $p < 0.005$, $\text{adj } R^2 = 0.594$.

<p>Print media purchase intent = $-0.084 + (0.385 \cdot \text{attitude}) + (0.216 \cdot \text{subjective norms}) + (0.416 \cdot \text{perceived behavioural control})$</p>
--

OOH:

The model summary shows 49.5% ($\text{adj } R^2 = 0.495$) of the variation in the dependent variable can be explained by the independent variables surrounding OOH media (see table 4.10).

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.710 ^a	.504	.495	.60417

a. Predictors: (Constant), PBCOoh, SNOoh, AttOoh

Table 4.10: Model Summary OOH media

The Anova output demonstrates there is statistical significance in the model; $F(3, 160) = 54.224$, $p < 0.001$ (see table 4.11). Therefore, the null hypothesis is rejected, meaning it can be concluded with 95% confidence there is at least one statistically significant independent variable in the regression model.

Model		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	59.379	3	19.793	54.224	<.001 ^b
	Residual	58.404	160	.365		
	Total	117.783	163			

a. Dependent Variable: PIOoh
b. Predictors: (Constant), PBCOoh, SNOoh, AttOoh

Table 4.11: ANOVA OOH media

The coefficients table (table 4.12) states when the independent variables are 0, the dependent variable, Purchase Intent (PI), is 0.219. When Attitude increases by 1 unit, PI increases by 0.246 ($p < 0.001$). When Subjective Norms increase by 1 unit, PI increases by 0.226 ($p < 0.001$). When PBC increases by 1 unit, PI increases by 0.444 ($p < 0.001$). All independent variables are statistically significant as $p < 0.005$. Therefore, attitude, subjective norms, and PBC all individually account for a significant amount of unique variance in purchase intent of OOH media.

Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	.219	.210		1.044	.298
	AttOoh	.246	.063	.253	3.927	<.001
	SNOoh	.226	.064	.225	3.546	<.001
	PBCOoh	.444	.069	.418	6.471	<.001

a. Dependent Variable: PIOoh

Table 4.12: Coefficients OOH media

The independent variables predicted purchase intent to an extent which was statistically significant, $F(3,160) = 54.224$, $p < 0.005$, $\text{adj } R^2 = 0.495$.

$$\text{OOH media purchase intent} = 0.219 + (0.246 * \text{attitude}) + (0.226 * \text{subjective norms}) + (0.444 * \text{perceived behavioural control})$$

Digital:

The model summary shows 45.5% ($\text{adj } R^2 = 0.455$) of the variation in the dependent variable can be explained by the independent variables surrounding digital media (see table 4.13).

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.682 ^a	.465	.455	.58702

a. Predictors: (Constant), PBCDigital, SNDigital, AttDigital

Table 4.13: Model Summary digital media

The Anova output demonstrates there is statistical significance in the model; $F(3, 160) = 15.953$, $p < 0.001$ (see table 4.14). Therefore, the null hypothesis is rejected, meaning it can be concluded with 95% confidence there is at least one statistically significant independent variable in the regression model.

ANOVA ^a						
Model		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	47.858	3	15.953	46.294	<.001 ^b
	Residual	55.136	160	.345		
	Total	102.994	163			

a. Dependent Variable: PIDigital
b. Predictors: (Constant), PBCDigital, SNDigital, AttDigital

Table 4.14: ANOVA digital media

The coefficients table (table 4.15) states when the independent variables are 0, the dependent variable, Purchase Intent (PI), is 0.477. When Attitude increases by 1 unit, PI increases by 0.334 ($p = < 0.001$). When Subjective norms increase by 1 unit, PI increases by 0.208 ($p = < 0.001$). When PBC increases by 1 unit, PI increases by 0.335 ($p = < 0.001$). All independent variables are statistically significant as $p < 0.005$. Therefore, attitude, subjective norms, and PBC all individually account for a significant amount of unique variance in purchase intent of digital media.

Coefficients ^a						
Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	.477	.299		1.594	.113
	AttDigital	.334	.070	.308	4.777	<.001
	SNDigital	.208	.054	.244	3.822	<.001
	PBCDigital	.335	.063	.344	5.339	<.001

a. Dependent Variable: PIDigital

Table 4.15: Coefficients digital media

The independent variables predicted purchase intent to an extent which was statistically significant, $F(3,160) = 15.953$, $p < 0.005$, $\text{adj } R^2 = 0.455$.

$$\text{Digital media purchase intent} = 0.477 + (0.334 \cdot \text{attitude}) + (0.208 \cdot \text{subjective norms}) + (0.335 \cdot \text{perceived behavioural control})$$

Therefore, there is statistical evidence ($p = < 0.001$) to **support H3, H4 and H5**.

Media Channels:

The model summary shows 55.1% (adj R² = 0.551) of the variation in the dependent variable can be explained by the independent variables, print, OOH, and digital media (see table 4.16).

Model Summary				
Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.748 ^a	.559	.551	.44572

a. Predictors: (Constant), Digital, OOH, Print

Table 4.16: Model Summary overall Purchase Intent

The Anova output demonstrates there is statistical significance in the model; F(3, 160) = 13.418, p < 0.001 (see table 4.17). Therefore, the null hypothesis is rejected, meaning it can be concluded with 95% confidence there is at least one statistically significant independent variable in the regression model.

ANOVA ^a						
Model		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	40.255	3	13.418	67.543	<.001 ^b
	Residual	31.786	160	.199		
	Total	72.042	163			

a. Dependent Variable: PITotal
b. Predictors: (Constant), Digital, OOH, Print

Table 4.17: ANOVA overall Purchase intent

The coefficients table (table 4.18) states when the independent variables are 0, the dependent variable, Purchase Intent (PI), 0.294. When Print increases by 1 unit, PI increases by 0.451 (p = < 0.001). When OOH increase by 1 unit, PI increases by 0.266 (p = < 0.001). When Digital increases by 1 unit, PI increases by 0.218 (p = < 0.001).

Coefficients ^a						
Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	.294	.242		1.217	.225
	Print	.451	.056	.489	8.044	<.001
	OOH	.266	.060	.263	4.451	<.001
	Digital	.218	.059	.206	3.666	<.001

a. Dependent Variable: PITotal

Table 4.18: Coefficients table for overall Purchase Intent

This regression analysis states all independent variables are statistically significant as $p < 0.001$. Therefore, print, OOH, and digital media all individually account for a significant amount of unique variance in purchase intent of European luxury fashion. Print media had the highest Beta coefficient, 0.451, meaning it had the largest impact on PI out of the three media channels. OOH had less impact than print but was still significant. Digital media also had a significant impact on PI, but this impact was lower than that of print and OOH media.

Despite the *mean* values for digital media being the highest (see section 4.2), print media had the greatest impact on PI (see table 4.18). This is because the Beta coefficient is standardised, so whilst digital media had a higher *mean*, it also had a larger variation, making the Beta coefficient smaller. Print media had a smaller *mean*, but also had a low variance, which caused a higher Beta. This meant changes in print media were more consistently associated with the dependent variable (PI). Therefore, **H2 was not supported** as Gen Z and Millennials' purchase intent for European luxury fashion is highest when print media advertisement is used.

4.2.5. Quantitative analysis conclusions

Table 4.19 states whether each hypothesis was accepted or rejected.

	Hypothesis:	Accepted or Rejected
H1	Gen Z and Millennials' purchase intent for European luxury fashion increases when brands adopt a hybrid approach to media advertising.	Accepted
H2	Gen Z and Millennials' purchase intent for European luxury fashion is highest when digital media advertisement is used rather than print and OOH media.	Rejected
H3	There is a significant positive relationship between consumers' attitudes towards media channels, used by European luxury fashion brands, and purchase intent.	Accepted
H4	There is a significant positive relationship between subjective norms surrounding media channels, used by European luxury fashion brands, and consumers' purchase intent.	Accepted
H5	There is a significant positive relationship between the effect of media channels, used by European luxury fashion brands, on consumers' PBC and purchase intent.	Accepted

Table 4.19: Quantitative findings conclusions

Figure 4.5 shows how the conceptual model has been updated as a result of the quantitative findings.

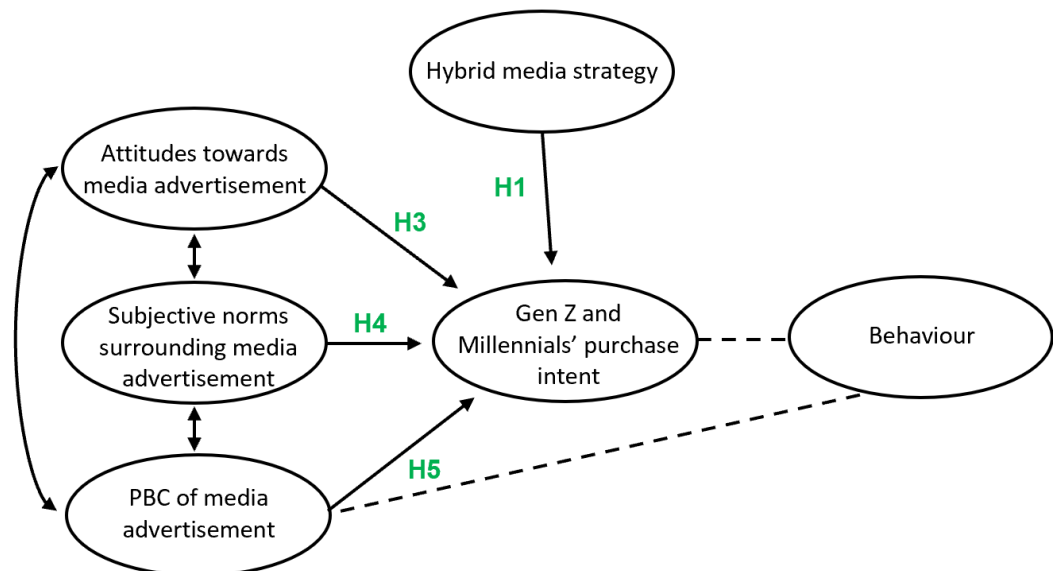


Figure 4.5: Updated conceptual model

4.3. Qualitative Findings

The aim of the qualitative research was to understand how European luxury fashion brands can align their media strategies to the desires of their consumers (objective 3) by investigating three research questions (see table 3.7).

When conducting a deductive mixed methods research design, analysis of qualitative data aims to investigate explanations for gaps which appeared in the quantitative findings, and link these with secondary research. Whilst the influence of the researcher's personal attitudes and values is inevitable, meaning findings cannot be truly objective, qualitative data, from open-ended questions, provided the opportunity for complex and holistic discoveries (Creswell and Creswell, 2023; Miles, Huberman and Saldana, 2020).

All transcripts are in the appendix and each quote used is cited using the appendix number of its corresponding transcript. Within the quote tables the line in the transcript related to the specific quote is cited after the appendix number.

4.3.1. *The European Luxury Fashion Media landscape*

RQ1: How is the luxury fashion media landscape changing?

To establish how European luxury fashion brands' media strategies could impact Gen Z and Millennials' purchase decisions, it is crucial to understand the media landscape and what impacts it.

Figure 4.6 is a visualisation of the coding to explore research question 1. It shows the coding process; initial codes define final codes, final codes define categories, and categories define themes. The overall theme revealed was **digitalisation**. It was established this is occurring due to two main factors, changing stakeholder attitudes and dynamic industry pressures.

It appears there is a shift in stakeholder attitudes as consumer behaviour is changing, causing brands to adapt their interests and focus. A *“massive shift”* in consumers' attitude and engagement away from print media was recognised by industry experts. Whilst all participants agreed print is shrinking, and digital media is taking over, participant 4 stated this is occurring at a slower rate within luxury, and conventional channels are still important. However, overall it appears luxury brands have assumed conventional media channels are no longer a priority, and instead, are focusing on digital; it is *“really strong”* and *“prioritises where people spend their time”* (appendix 7.4.1). Across all interviews, positives and negatives were highlighted for each channel. Print engagement is declining but is *“trusted”* (appendix 7.4.1) by consumers, OOH is *“less measurable”* (appendix 7.4.5) in terms of impact and drive to sales, but is physically *“impactful”* (appendix 7.4.2), and digital media has a *“global reach”* (appendix 7.4.3) and is *“cost effective”* (appendix 7.4.3), but is *“less impactful”* (appendix 7.4.5) than conventional media.

The other category established was the influence of dynamic industry pressures facing European luxury fashion brands. These pressures are formed of internal and external factors. The most prominent external factor highlighted was the influence of competition, as fashion is a saturated market. Participant 3 implied not all company decisions are based on internal data or knowledge, instead they often act based on the actions of competitors, in a mission to be considered innovative and contemporary (appendix 7.4.3). Two dominant internal influences were the content of the advertisement and company media budgets. All participants expressed they believe the success of a campaign relies heavily on the media content and the channel mix. The media strategy *“is definitely led by*

the campaign” (appendix 7.4.1). Three participants expressed this is especially true if an ambassador, celebrity, or influencer appears in the creative.

Additionally, it was stated there have “*been a lot of [budget] cuts*” (appendix 7.4.2) across fashion brands, which is the main reason brands are investing more in digital channels, as success can be measured by engagement which drives to sales. When asked to state the average cost of media channels per unit, participants unanimously stated OOH was most expensive, followed by print, and digital was the cheapest. However, participant 5 added digital media is not favoured solely because it is the cheapest, and may not be as successful in isolation, as luxury brands often use offline channels for “*brand building*” and digital “*for performance*” (appendix 7.4.5).

Overall, the exploration of research question 1 highlighted the prevalence of the current technological revolution on the European luxury media landscape and revealed multiple contributors to, and impacts of, this.

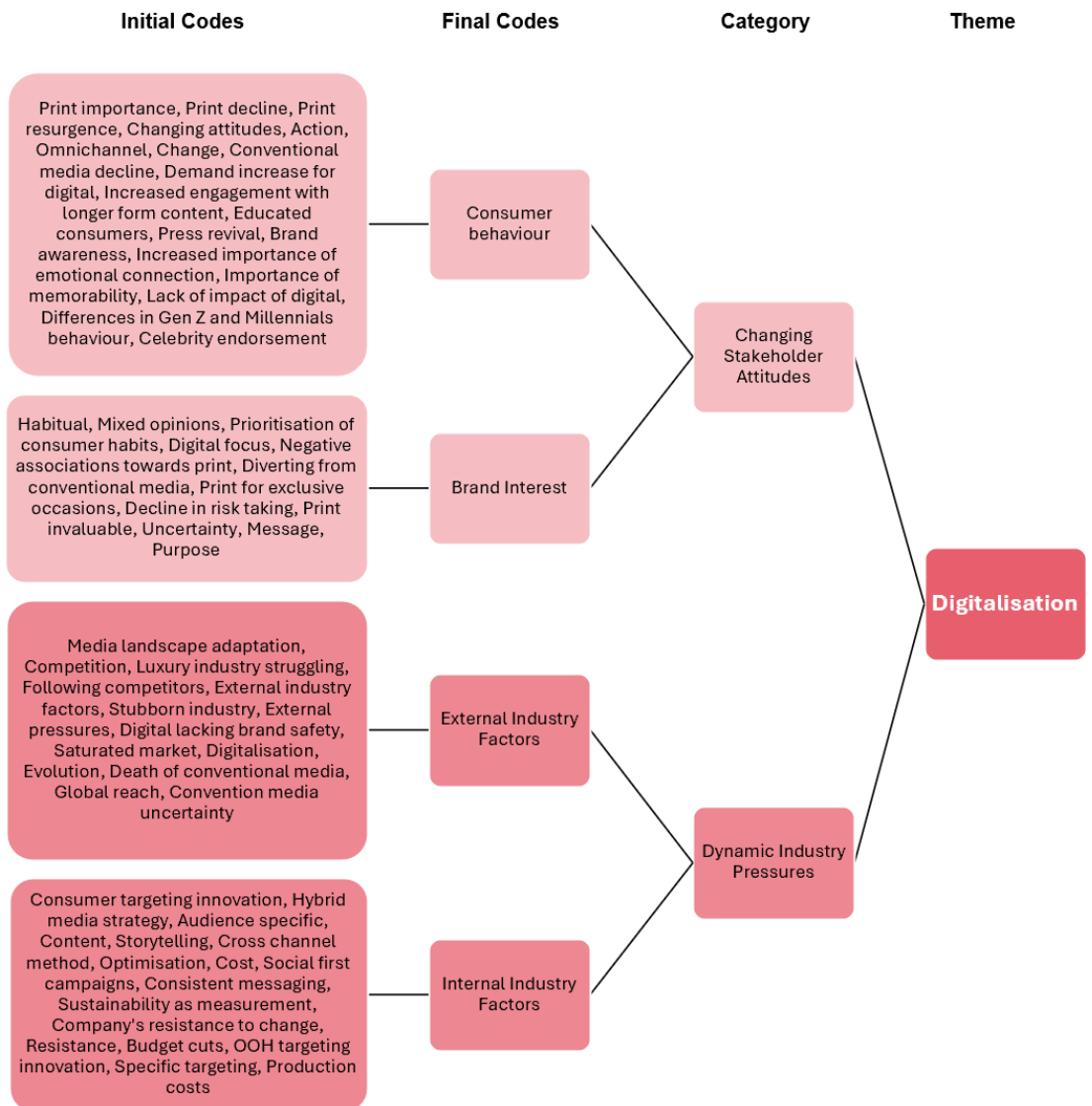


Figure 4.6: Research question 1 thematic analysis

Theme:	Key Quotes:
Changing Stakeholder Attitudes	<ol style="list-style-type: none"> 1. "There's been definitely more of an evolution away from print, which we know is a bit of a declining industry" (appendix 7.4.1 138). 2. "They trust magazines more" (appendix 7.4.1 1039). 3. "[OOH] is good for showing up in high frequency and building recognition" (appendix 7.4.1 228). 4. "we obviously had to slowly start introducing digital media because it was slowly taking over and since then there's been a massive shift" (appendix 7.4.2 89). 5. "I mean the channel that right now is really strong and that the one which we want to work on more is the social media part and digital" (appendix 7.4.3 97). 6. "In the future the our strategies is to really focus on the digital media part." (appendix 7.4.3 249). 7. "Personally, I would say that I would rather like do advertisement on the TV on a certain specific period... right now the most powerful tool that we have is the digital media." (appendix 7.4.3 113). 8. "[Print] has been definitely shrinking at a slower rate with luxury fashion brands because it's still kind of you know very important channel. (appendix 7.4.4 270). 9. "[Conventional media channels] are still like always going to be important channels for luxury, I'd say." (appendix 7.4.4 351). 10. "I know that print is shrinking" (appendix 7.4.4 791). 11. "I'll be interested to see what happens in the future, but I think it's always, it's always changing" (appendix 7.4.4 1569). 12. "They prefer... a more omnichannel approach... cross channel analysis and see and that also helps to kind of optimize budgets, because I think" (appendix 7.4.5 151). 13. "So I would expect like a 35 year old lady reading her magazine to see something cool and then decide to buy it. I would expect it less from Gen. Z" (appendix 7.4.5 1293). 14. "Out of home and print. Yeah, it's of course like less measurable than digital" (appendix 7.4.5 833). 15. "Offline is more for brand building. Digital is more for performance" (appendix 7.4.5 684)
Dynamic Industry Pressures	<ol style="list-style-type: none"> 1. "They have a new platform that they're rolling out this year, which essentially is really detailed targeting" (appendix 7.4.1 948). 2. "[media strategy] is definitely led by the campaign" (appendix 7.4.1 527). 3. "been a lot of cuts across not just luxury fashion brands, but also premium brands." (appendix 7.4.2 112) 4. "They want to place themselves differently where they can reach a wider and more global audience, and the quickest way to do that is obviously digital media now. Especially because it's more cost effective" (appendix 7.4.2 114). 5. "However, I think it will really ties down to the visuals that you have and the type of campaign, especially if there's like an ambassador" (appendix 7.4.2 410) 6. "one of the biggest challenge would be like the competition landscape is really huge." (appendix 7.4.3 153). 7. "There was more openness, you know, to test new things and see how it goes"(appendix 7.4.5 223). 8. "Maybe digital is on the opposite side, is less impactful." (appendix 7.4.5 840).

Table 4.20: Research question 1 quote table

4.3.2. *European luxury fashion brands' media strategies*

RQ2: How are European luxury fashion brands' media strategies curated and what are their KPIs?

To achieve objective 4, it is necessary to understand current processes and available resources.

Figure 4.7 is a visualisation of the coding to explore research question 2. During the exploration of companies' media strategy creation process, the key theme was the concept of a **holistic approach**. This was based on the foundation of three categories; responses to market, a hybrid media channel approach, and external pressures.

Responses to market was influenced by three main factors, digitalisation, company goals, and company actions. Due to digitalisation being a prominent theme within the luxury fashion market, naturally it has a large impact on business strategy, as digital media channels are *"taking over"* (appendix 7.4.2). Analysis implied company goals were shaped around high-level objectives and campaign briefs, both centred around the *"target audience"*, *"return on investment"* (ROI) and *"growth"* (appendix 7.4.4). Company actions were based on achieving these goals, and focused on increasing attention towards *"audience understanding"* and *"efficiency"* (appendix 7.4.5). However, it was made clear by all participants, budgets are considerably tighter so media teams are diligently trying to *"meet the same targets with less budget"* (appendix 7.4.5).

The second category, hybrid media channel approach, was formed based on the frequency of codes relating to channel specific knowledge and a multi-channel approach. Industry experts consistently highlighted the impact of a *"full funnel"* (appendix 7.4.1) approach and the phasing of this. The importance of media being present during the awareness, consideration, and conversation process of the consumers' journey was explained, as well as the idea some channels lend themselves specifically to one phase. For example, OOH provides frequency, and location based advertising, which drives brand awareness, whereas digital channels lend themselves to quick measurement, meaning ROI will be higher, and results are often seen quicker.

All participants stated they would recommend a multi-channel approach rather than single channel advertising to luxury fashion brands. This is because they

believe a “*wider audience is reached*” (7.4.2) and a “*whole picture*” (appendix 7.4.4) of the brand and campaign can be created.

The final category revealed was external pressures which was created from the combination of two final codes, the changing market and consumer understanding. As well as digitalisation, the other key factor causing market changes is the ability for the success of digital channels to be measured more accurately and quicker than conventional media channels. Channels like print and OOH, where performance is “*difficult to track*” (appendix 7.4.3), are being neglected, as companies with commercial targets want to invest in channels which guarantee high ROI and subsequently drive sales. It was also highlighted this investment in digital is grounded in luxury fashion companies’ focus on “*what [their] audience wants*” (appendix 7.4.4) and “*where people are spending their time*” (appendix 7.4.2).

The exploration of research question 2 provided insight into luxury fashion brands’ media strategy creation process, and the rationale behind it. The impact of this on consumer behaviour and purchase intent will be considered in chapter 5.

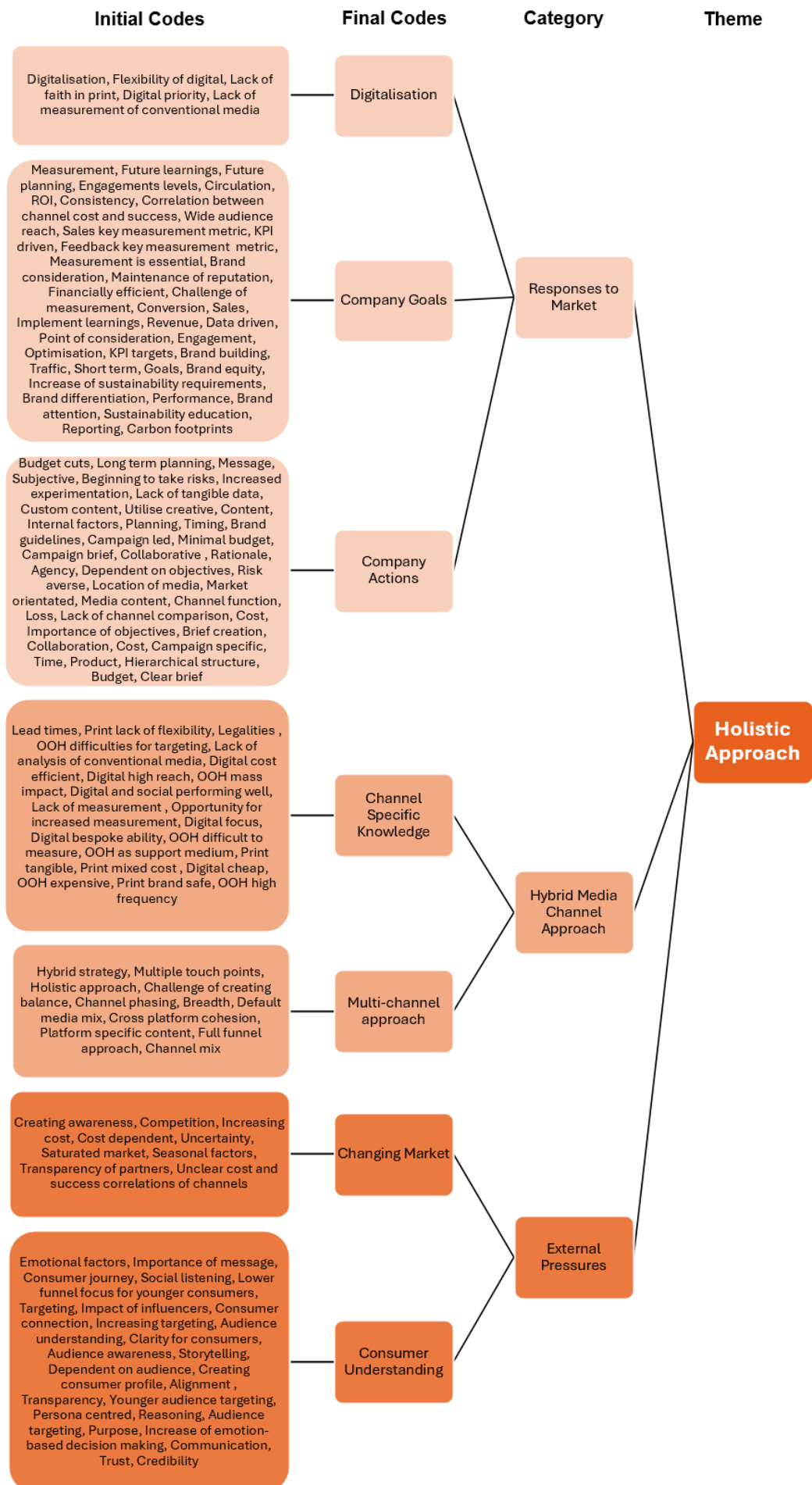


Figure 4.7: Research question 2 thematic analysis

Themes:	Key Quotes:
Responses to Market	<ol style="list-style-type: none"> 1. "sometimes there are more decisions based on like prestige and like emotion." (appendix 7.4.1 59) 2. "trying new formats and that's just naturally with, I think the where people are spending time, especially the younger consumers." (appendix 7.4.1 150) 3. "[A successful media strategy] would depend firstly on the objective of the campaign" (appendix 7.4.1 421) 4. "Amount of budget we have and based on that we really try to put the effort in creating the most powerful strategy. It depends on the priorities of the marketing plans, for instance and on the budget" (appendix 7.4.3 207) 5. "focusing on obviously what your audience wants and making sure you're not making any assumptions about that" (appendix 7.4.4 1682) 6. "Yeah, the building out the audiences and making sure they're in the right places and that the right channel mix is there. So you know, so it is about the whole picture." (appendix 7.4.4 1990)
Hybrid Media Channel Approach	<ol style="list-style-type: none"> 1. "making sure that we have that we are speaking to the full funnel. So not just, you know, driving awareness, but what are we doing to actually ultimately get people to click through. And buy." (appendix 7.4.1 429) 2. "wanna have a good phasing as well, so are we approaching the campaign? Is it like one big light up moment? Is it a bit more of like a staggered content approach? How does that feed in again to the to the overall objective." (appendix 7.4.1 468) 3. "if you have more money to invest in a full funnel approach, then of course you're going to get stronger report" (appendix 7.4.2 404) 4. "Decide on the split between the awareness phase consideration conversion." (appendix 7.4.2 265) 5. "I would say to activate like every channel possible, just to increase as much as possible the reach the audience and to make sure to have the right face or the right influencer" (appendix 7.4.3 513) 6. "It's like regardless of the audience, there is like tons of research that shows like, as I was saying earlier like the Halo effect of having the same activity live across." (appendix 7.4.5 1419)
External Pressures	<ol style="list-style-type: none"> 1. "But now the main KPI is really to drive sales." (appendix 7.4.2 230) 2. "It really depends on the campaign itself. Sometimes also down to the budget." (appendix 7.4.2 357) 3. "it's much easier to invest in [digital] because the return of investments will be much higher and you'll see it quicker" (appendix 7.4.2 547) 4. "It's not that easy to really track which one is the highest performer for performer" (appendix 7.4.3 238) 5. "but I think yeah, luxury brands are definitely going to be less likely to take risks." (appendix 7.4.4 1591) 6. "It's not just about the efficiency of the strategy and the campaign, but it's also about, yeah. doing good for the planet and the business is at the same time" (appendix 7.4.4 1787) 7. "And I think I do personally still think it seems like the focus is very much still on, you know, ROI and growth and stuff. (appendix 7.4.4 2096) 8. "prone to risks now because, you know, budgets are tighter and there are like KPIs to be matched." (appendix 7.4.5 229) 9. "with tighter budgets, like luxury, would need to maybe meet the same targets but with less budget" (appendix 7.4.5 375) 10. "a good strategy starts from having a clear brief from the client and also understanding as exactly who is our target audience." (appendix 7.4.5 431)

Table 4.21: Research question 2 quote table

4.3.3. Gen Z and Millennials' purchase intent

RQ3: How can European luxury fashion brands' media strategies align with Gen Z and Millennials?

To streamline their targeting and engagement methods, companies need to understand the potential impact media can have on Gen Z and Millennials. Therefore, it is crucial to understand their behaviour.

Figure 4.8 is a visualisation of the coding to explore research question 3. The exploration of industry experts' anticipation of Gen Z and Millennials' behaviour resulted in one key theme, **connection**. This theme was established based on two categories, brand/consumer relationship and responses to market.

Brand/consumer relationship was formed from two final codes, consumer understanding and consumer values. It became apparent luxury brands are investing time into understanding Gen Z and Millennials as well as their slightly older, affluent, conventional target audience. All participants implied the idea targeting Gen Z and Millennials is important, despite having *"less purchase power"* (appendix 7.4.5), as they are the *"next generation of luxury consumers"* (appendix 7.4.5) and *"are willing to spend"* (appendix 7.4.3), so are *"a long term investment"* (appendix 7.4.1). In order for younger consumers to relate to luxury fashion, industry experts stated media campaigns and strategies need to *"emulate their lifestyle"* (appendix 7.4.2) as *"Gen Z is more of a mindset rather than a demographic"* (appendix 7.4.5). They believe the way to do this is to *"communicate with them via digital"* (appendix 7.4.2) as *"they are always connected online"*, (appendix 7.4.3) and use media to tap into their existing values. Gen Z and Millennials' key values, in relation to the luxury fashion market, were recognised to be *"nostalgia"*, *"status"*, *"transparency"*, *"sustainability"* and *"reliability"* (appendix 7.4.1; 7.4.3; 7.4.4; 7.4.5).

The second category, responses to market, was also formed from two final codes, external factors and engagement methods. A semantic field of change was established by the majority of the codes relating to external factors. This encompassed the uncertainty of digitalisation's impact on consumer behaviour as *"we absorb information differently now"* (appendix 7.4.2) as well as the assumption that despite having *"less purchasing power"* (appendix 7.4.5), they will be *"where the majority of the money is"* (appendix 7.4.2). This means *"even if those younger consumers aren't able to buy the products now, they will"* (appendix 7.4.1).

This assumption is influencing future planning and shaping engagement tactics. Luxury brands appear to be investing in lower funnel activities to begin building a connection with younger consumers by creating an earlier point of engagement. This means even if they are not currently contributing to sales, their brand awareness and brand love is increasing. Participant 1 stated Gen Z and Millennials are currently *“less loyal to brands”* than their older counterparts, so if brands can *“tell [their] story and build that base with [younger people] early on, then they will be more likely to be interested in actually purchasing at some point”* (appendix 7.4.1). The other key engagement method revealed was brands’ focus on connecting with Gen Z and Millennials by catering media to their *“lifestyle and mindset”* (appendix 7.4.5), and use this to *“influence, help to retain, and bring on consumers”* (appendix 7.4.4).

Overall, the exploration of research question 3 assisted in establishing experts’ opinions of Gen Z and Millennials’ position within the luxury fashion industry and how companies are already adapting to this by forming connections. How this may impact Gen Z and Millennials’ purchase intent will be considered in chapter 5.

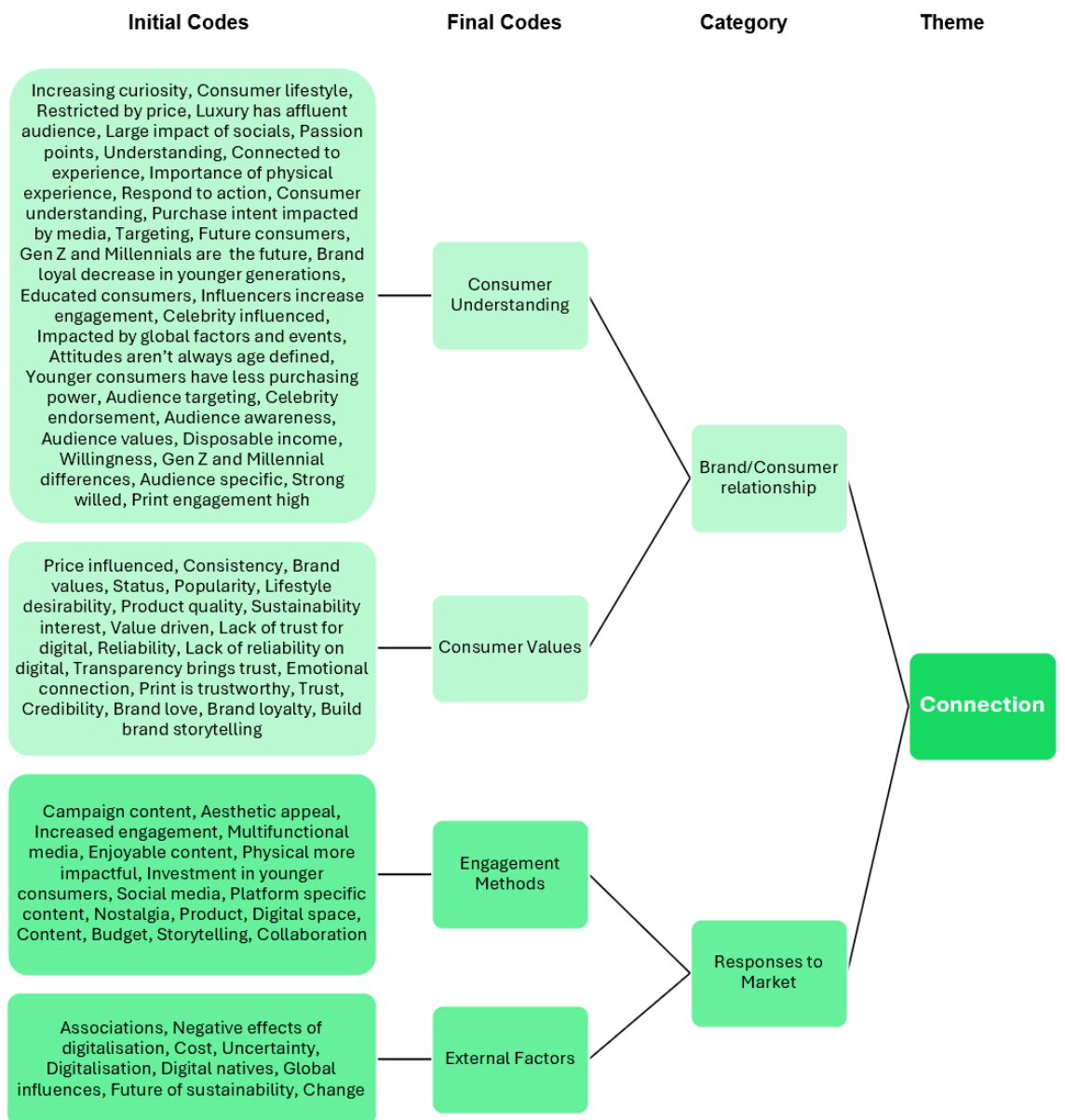


Figure 4.8: Research question 3 thematic analysis

Theme:	Key Quotes:
Brand/Consumer Relationship	<ol style="list-style-type: none"> 1. "even if those younger consumers aren't necessarily able to buy the products now, they will." (appendix 7.4.1 882) 2. "They're seeing them as like a long term investment" (appendix 7.4.1 889) 3. "I feel like as well Gen. Z and millennials mainly are probably like a lot less loyal to brands and can be suede easily. So I feel like if you can really tell your story and sort of build that base with them early on, then they will be more likely to be interested in actually purchasing at some point." (appendix 7.4.1 1120) 4. "if you're really focusing on a Gen. Z market, you know the way to communicate with them is via digital." (appendix 7.4.2 138) 5. "Yes because [younger generations are] where the majority of the money is." (appendix 7.4.2 627) 6. "I think Gen. Z's are willing to spend." (appendix 7.4.2 662) 7. "also the consumers are really well educated when it comes to products. So finding the right communication is key for your strategy, your business strategy and of course being staying consistent with your brand values." (appendix 7.4.3 142) 8. "that is one thing that really keeps people interested in those brands, because I think there's a lot of brands out there that just they don't focus on, like the aesthetics" (appendix 7.4.4 899) 9. "I mean people becoming more and more questioning these brands and what they stand for and how obviously green washing" (appendix 7.4.4 934) 10. "obviously we're it's always going to be very led by the consumer and what their what they're consuming" (appendix 7.4.4 1005) 11. "luxury brands were in and they were creating these experiences, you know, making sure that people remember them. And when you when you connect something to an experience automatically people are probably going to be more likely to buy and to advocate your brand (appendix 7.4.4 2075) 12. "transparency around that and I do personally think that that would influence and help to retain and sort of bring on customers." (appendix 7.4.4 2235) 13. "Gen Z and Millennials are the next generation of luxury consumers" (appendix 7.4.5 998) 14. "like younger generation are like theoretically the ones with less purchase power and also the next generation of luxury consumers" (appendix 7.4.5 1441)
Response to Market	<ol style="list-style-type: none"> 1. "people are spending time [on digital channels]" (appendix 7.4.1 791) 2. "something that younger consumers might be interested in, sort of having that more like nostalgia and like actually using and like engaging with a printed product." (appendix 7.4.1 924) 3. "it's the fact that we absorb information differently now." (appendix 7.4.2 172) 4. "you would push [celebrity assets] towards conversion because you know the person will be able to relate to it or they want to kind of emulate their lifestyle for whatever reason which influences purchase intent" (appendix 7.4.2 587) 5. "I would say of course, [Gen Z and Millennials are motivated by] the status symbol. First of all, I would say because they are very popular on the social media" (appendix 7.4.3 381) 6. "They are always connected online, so of course they are exposed more than other targets to it and it's appealing." (appendix 7.4.3 388) 7. "younger generations are more like aware of sustainability matters." (appendix 7.4.5 1211) 8. "So it's more about like values and lifestyle and mindset. But yeah, I think that Gen Z is more of a mindset rather than like a demographic" (appendix 7.4.5 1338)

Table 4.22: Research question 3 quote table

4.4. Triangulation

Triangulation increases the validity and reliability of research (Saunders et al, 2023). Findings from the quantitative research, which supported the TPB, provided the foundations of the qualitative research. Findings from qualitative analysis highlighted there are multiple factors impacting the current media landscape and European luxury brands' media approach towards this. A summary of findings is shown in table 4.23. By combining quantitative results with qualitative results, a holistic overview of the luxury fashion media market is created, which is discussed further in chapter 5.

Key Quantitative Findings:	Key Qualitative Findings:
Gen Z and Millennials' purchase intent for European luxury fashion increases when brands adopt a hybrid approach to media advertising.	The luxury fashion media landscape is greatly impacted by the digitalisation of society as it is causing changes in stakeholders' attitudes and imparting new industry pressures on businesses.
There is a significant positive relationship between consumers' attitudes towards media channels and purchase intent.	European luxury fashion brands currently adopt a holistic approach to media advertisement which is shaped by them responding to the market, adapting to external pressures and utilising a multi-channel approach.
There is a significant positive relationship between subjective norms surrounding media channels and consumers' purchase intent.	The key method European luxury fashion brands are using to align with Gen Z and Millennials' is based around establishing connections . They connect their brand to the wider industry and are attempting to build strong brand/consumer relationships.
There is a significant positive relationship between the effect of media channels on consumers' PBC and purchase intent.	Responses to all three research questions contributed towards addressing objective 3 and 4.
Gen Z and Millennials' purchase intent was most highly impacted by print media , despite their attitudes being the most positive towards digital media.	Conducting interviews with industry experts provided industry specific knowledge and insight into current brand thinking and strategies.

Table 4.23: Summary of quantitative and qualitative findings

4.5. Conclusion

This chapter presented findings from quantitative and qualitative data collection and analysed these in relation to five hypotheses and three research questions which were developed to address objective 2 and 3. Examining Gen Z and Millennials' beliefs towards print, OOH, and digital media channels, and exploring the current media strategies of European luxury fashion brands, has provided grounds to address objective 4 in chapter 5.

Chapter Five

Discussion & Conclusion

5. Chapter 5 – Discussion and Conclusion

This chapter triangulates the findings from secondary, quantitative, and qualitative research. Academic and managerial contributions, as well as limitations and areas for further research, are also evaluated.

5.1. Discussion

5.1.1. Objective 1

To critically analyse how print, OOH, and digital media channels may impact Gen Z and Millennials' purchase intent.

Through conducting initial secondary research, it was immediately apparent the luxury fashion media landscape is changing dramatically amidst the ongoing technological revolution. Luxury media advertising provides information via connectivity and entertainment, meaning the industry has been extremely susceptible to digitalisation (Katz, 2019). Existing literature established digitalisation has changed the trajectory of traditional media, and opened space for innovation within media (Ruggieri *et al.*, 2018; Alzubi, 2023a). It is understood this process is causing implications for conventional media; a decline in print circulation and readership, an uncertainty around OOH advertising, but a rise in all digital media due to its instantaneous, flexible and measurable nature (Gholampour, 2017; Udenze, 2018; Katz, 2019; Wilson, 2019; Letang and Stillman, 2020).

This exploration revealed a research gap surrounding the impact of luxury fashion brands' media strategies on Gen Z and Millennials' purchase intent. The TPB underpinned this study as it is the most widely recognised model for investigating purchase intent, and has been used by studies to address similar research questions (Boateng and Okoe, 2015; Tan and Chia, 2007). Objective 1 was addressed by understanding how print, OOH, and digital media could affect each aspect of the TPB in relation to Gen Z and Millennials. Table 5.1 summarises these key findings.

	Attitudes	Subjective Norms	PBC	References
Print	<ul style="list-style-type: none"> Print media has a wide reach and disseminates well-researched information, meaning it is trusted by consumers. Strong conscious connections are made from the item being physical. This active engagement stimulates the long term memory. However, the aggregator role it previously held has now been taken by digital media. This, as well as long lead times leading to outdated news, may have a negative effect on consumers. 	<ul style="list-style-type: none"> Existing literature highlights that whilst Gen Z and Millennials' found print media to be nostalgic, credible and trustworthy, due to the societal pressure to be online, these younger consumers are spending less time reading. This means their exposure to print media is fairly low. 	<ul style="list-style-type: none"> It was highlighted consumers have a considerable amount of control over the media they consume via print channels. Because of this, print is deemed to be authentic, meaningful and trustworthy. Cabyova and Karjovic's study highlighted print dominated trust in all areas, meaning there is an area for future research to see if trust results in increased purchase intent. 	(Jayawardena <i>et al.</i> , 2023; Udenze, 2018; Michaelidou <i>et al.</i> , 2022; Katz, 2019; Nielsen, 2017; Alzubi, 2023a; Cabyova and Krajcovic, 2017b; Southgate, 2017)
OOH	<ul style="list-style-type: none"> OOH sites are often used as 'support media' within campaign, and are used alongside often channels to increase brand awareness as they are high impact. OOH lends itself to digital innovation in the form of digital OOH sites. Negatives of the channel include short exposure time, being heavily content reliant, and being difficult to measure. However, extant literature does highlight techniques to measure engagement of this channel are being developed. 	<ul style="list-style-type: none"> A key pattern which emerged within extant literature was the significance of the site location, as Gen Z and Millennials' are highly influenced by social status and popularity amongst their peers. Researchers found young consumers responded more positivity to OOH sites in affluent areas as they related the advertisement to a desired lifestyle. It was found OOH sites performed better in high traffic areas, presumably because it resulted in increased exposure. 	<ul style="list-style-type: none"> As consumers' do not have explicit control about when and where they are exposed to OOH media, many argue it is only useful for increasing brand awareness rather than for driving sales. However, Roux stated that based on the TPB, increasing brand awareness does influence attitudes and PBC, which can lead to increased purchase intent. 	(Katz, 2019; Dhanyal and Singh, 2022; Roux, 2016; Wilson, 2023; Alamanos, Brakus and Dennis, 2015; Ajzen, 1991)
Digital	<ul style="list-style-type: none"> Digital media channels provide the opportunity for quick and simple content creation and distribution. It is a measurable channel meaning engagement, clicks, ROI, and overall performance can be easily monitored. However, it is prone to security issues and the potential of providing false news, meaning consumers may experience a lack of trust. 	<ul style="list-style-type: none"> Secondary research concluded the popularity of digital media is largely due to social pressure which causes the need for relatedness and connectivity. A key research article by Southgate about Gen Z and Millennials concluded that despite their high exposure to digital media their receptivity to it was low. 	<ul style="list-style-type: none"> Consumers' have little control about the media they consume digitally, especially with the introduction of 'pop-up' advertisements. However, one aspect of digital media which does increase consumers' control is 'on-demand' purchasing. The ability to instantly buy an item advertised increases the consumers' purchasing power. 	(Alzubi, 2023b; Halfmann and Rieger, 2019; Baym, 2015; Southgate, 2017; Katz, 2019; Sembada and Koay, 2021; Jayawardena, Ross <i>et al.</i> , 2022)

Table 5.1: Summary of secondary research findings

5.1.2. Objective 2

To examine Gen Z and Millennials' beliefs towards various media channels and the affect each one has on their purchase intent.

Objective 2 was explored through quantitative research which found there is a significant positive relationship between consumers' attitudes, subjective norms, and PBC towards media channels, used by European luxury fashion brands, and their purchase intent. The regression analysis conducted stated all independent variables were statistically significant as $p < 0.001$. These findings supported Ajzen's TPB and built upon existing research.

Analysis of the coefficients table (table 4.9, 4.12 and 4.15), created from running regression tests, highlighted PBC had the highest impact on purchase intent for print, OOH, and digital channels. This was followed by attitudes, then subjective norms. This implies Gen Z and Millennials' purchase intent is most greatly impacted by their perception of their ability to purchase luxury fashion via media. This is based on the extent to which they trust the channel, and whether it provides enough information to inform a potential purchase. This was to be expected for print media, as existing literature highlights Prints' main positive attribute is it allows consumers have control over the media they consume. Print lends itself to active and conscious engagement, which often leads to strong connections being formed within the consumers' long term memory (Jayawardena *et al.*, 2023; Michaelidou *et al.*, 2022).

However, the fact PBC had the highest impact on purchase intent for OOH and digital media contradicts secondary research findings. It was established in chapter 2, consumption of OOH media is beyond the consumers' control and is therefore used primarily as a support medium within campaigns to increase brand awareness. This suggests attitudes and subjective norms would have a larger effect on purchase intent related to this specific medium (Dhandyal and Singh, 2022).

Similarly, the main disadvantage of digital media discovered through secondary research was the fact consumers do not have control over the advertisements they consume via digital channels, especially with the invention of 'pop-up' advertisements (Sembada and Koay, 2021). Therefore, it could be assumed subjective norms and attitudes should have a larger impact on purchase intent when investing digital media, however, based on quantitative data results, this

was not the case. Interestingly though, descriptive statistics showed the *mean* values were highest for digital media (see section 4.2), highlighting consumers' attitudes were most positive toward digital media. Despite this, print media had the greatest impact on purchase intent because it had a smaller *mean* but also had a low variance. This caused a higher Beta, meaning changes in print media were more consistently associated with purchase intent. This contradicts Nielsen (2017) and Munsch (2021) who have predicted conventional media will become ineffective for Gen Z and Millennials due to their decreasing attention spans.

5.1.3. Objective 3

To explore current media strategies of luxury fashion brands and establish how these could impact Gen Z and Millennials' purchase decisions.

Objective 3 was investigated using qualitative research which resulted in three key discoveries (see table 5.2).

-
- 1) The luxury fashion media landscape is greatly impacted by the digitalisation of society, as it is causing changes in stakeholders' attitudes and imparting new industry pressures on businesses.

 - 2) European luxury fashion brands currently adopt a holistic approach to media advertisement which is shaped by them responding to the market, adapting to external pressures and utilising a multi-channel approach.

 - 3) The key method European luxury fashion brands are using to align with Gen Z and Millennials is based around establishing connections. They connect their brand to the wider industry and are attempting to build strong brand/consumer relationships.

Table 5.2: Qualitative research findings

The undeniable impact of digitalisation on the luxury fashion media landscape found during qualitative research was consistent with the findings within secondary research, highlighting the main change in the industry is the decline of print media and the rise of digital media. Wilson (2023) stated Gen Z and Millennials' attitudes are most greatly impacted by motivation, opportunity and ability, however, industry experts discussed how it seems they are most significantly impacted by authenticity, trust, and relatability.

Industry pressures which had not been uncovered by secondary research arose through qualitative research. The impact of industry wide budget cuts and an increasingly saturated market appear to be having a large effect on luxury fashion brands. This may be impacting the decline in print media so frequently referenced in existing literature (Katz, 2019; Ma, Zhao and Mo, 2023). Luxury brands are having to form media strategies with tighter budgets so are investing

more in digital channels; these are measurable and therefore create less risk (Katz, 2019).

The second area explored was the media strategy creation process within luxury fashion brands. It was established luxury fashion brands are attempting to adopt a holistic approach, meaning they balance internal requirements with external consumer desires. A hybrid media approach and responding to external pressures was addressed within chapter 2, supported by quantitative and qualitative data. For example, Alzubi (2023b) stated a hybrid channel approach to media strategies is the most successful for maximising cost efficiency; this was supported by data. Also, a Pearson correlation test established there was a statistically significant positive correlation between hybrid media strategies and purchase intent of European luxury fashion (see table 4.6). This was supported by qualitative data which concluded all five participants would recommend a hybrid media strategy, as it increases the depth and breadth of campaigns.

Qualitative research showed media teams place a huge reliance on campaign briefs and face considerable pressure to reach commercial targets and brand goals. This was not acknowledged in the literature analysed in chapter 2.

The final theme revealed when investigating objective 3 was connection. This encompassed brand/consumer relationships and responses to market. The importance of consumer understanding initially presented in chapter 2 was reiterated in interviews with industry experts (Katz, 2019; Ma, Zhao and Mo, 2023). Despite participants making multiple references to the importance of brands understanding their target consumer, there was no reference to Gen Z and Millennials' resistance to commercial messaging which Roux (2016) stated was a key factor for brands to consider when targeting a young consumer.

There was also a considerable similarity between primary and secondary research with regards to the external factors affecting luxury brands. The effects of digitalisation, economic uncertainty, and cost were all frequently mentioned (Ruggieri *et al.*, 2018; Alzubi, 2023a; Udenze, 2018). Despite not being explicitly included as a main area of research within this study, the content of the advertisement was recognised by academics and industry experts to be significant factor impacting the engagement created by media, as it determines the connection consumers make with the advertisement (Wilson *et al.*, 2021; Ma, Zhao and Mo, 2023; Kim, Lloyd and Cervellon, 2016; Munsch, 2021). This is an area for future research.

5.1.4. Objective 4

To recommend a media strategy to European luxury fashion brands which balances consumer preference and financial efficiency; resulting in potential for increased brand awareness and revenue.

To achieve objective 4, it was essential to triangulate secondary research, quantitative findings and qualitative findings. The most consistent finding revealed from all three was how essential a full-funnel, multi-channel approach was when creating a successful media strategy. Alzubi (2023a) and Jayawardena *et al.*, (2023) were among many academics who argued a multi-channel media method would increase financial efficiency and improve communication to consumers. This was supported by quantitative data which established a statistically significant positive correlation between hybrid media strategies and purchase intent. All five industry experts supported these findings, stating that *“if you have more money to invest in a full funnel approach, then of course you're going to get stronger report”* (appendix 7.4.2) and activating every channel *“increases reach”* (appendix 7.4.3) and creates a *“whole picture”* for the consumer (appendix 7.4.4). All interviewees frequently highlighted the importance of campaign objectives and budget. Whilst this may cause fluctuation in the percentage mix of channels, a multi-channel approach should always be used by European luxury fashion brands.

Section 5.2 explores objective 4 further by presenting a recommended split of channels within a media strategy for European luxury fashion brands.

5.2. Conclusion and Recommendations

This study was successful in addressing all four objectives, and achieved the overall aim to establish how print, OOH, and digital media channels impact purchase intent of Gen Z and Millennials in the European luxury fashion industry. Research concluded print media had the largest impact on purchase intent, and three key themes form the foundation of the European luxury fashion industry, digitalisation, a holistic approach, and connections. Figure 5.1 presents a recommended media strategy, based on these conclusions, to be used as guidance for European luxury fashion brands.

It is recommended 20% of total media used within a European luxury fashion campaign should be OOH, 40% should be digital, and 40% should be print. These percentages are approximate figures to be used as guidance. They are based on findings which concluded, Gen Z and Millennials' purchase intent is most greatly impacted by print media, they have the most positive associations with digital media, and OOH is most appropriate for supporting other channels. Figure 5.1 and 5.2 show a further breakdown of the justification behind the recommendation, and table 5.3 explains this in greater depth.

Recommended media channel mix for European luxury fashion brands

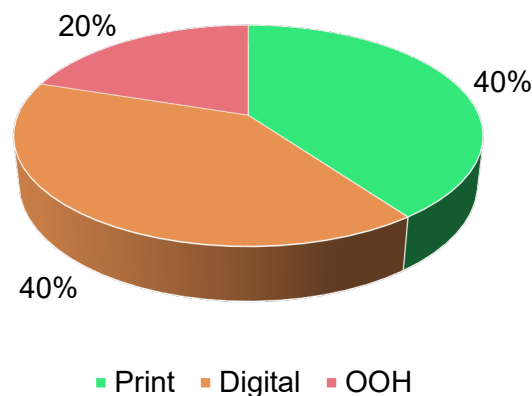


Figure 5.1: Recommended media channel split

Recommended media channel mix for European luxury fashion brands

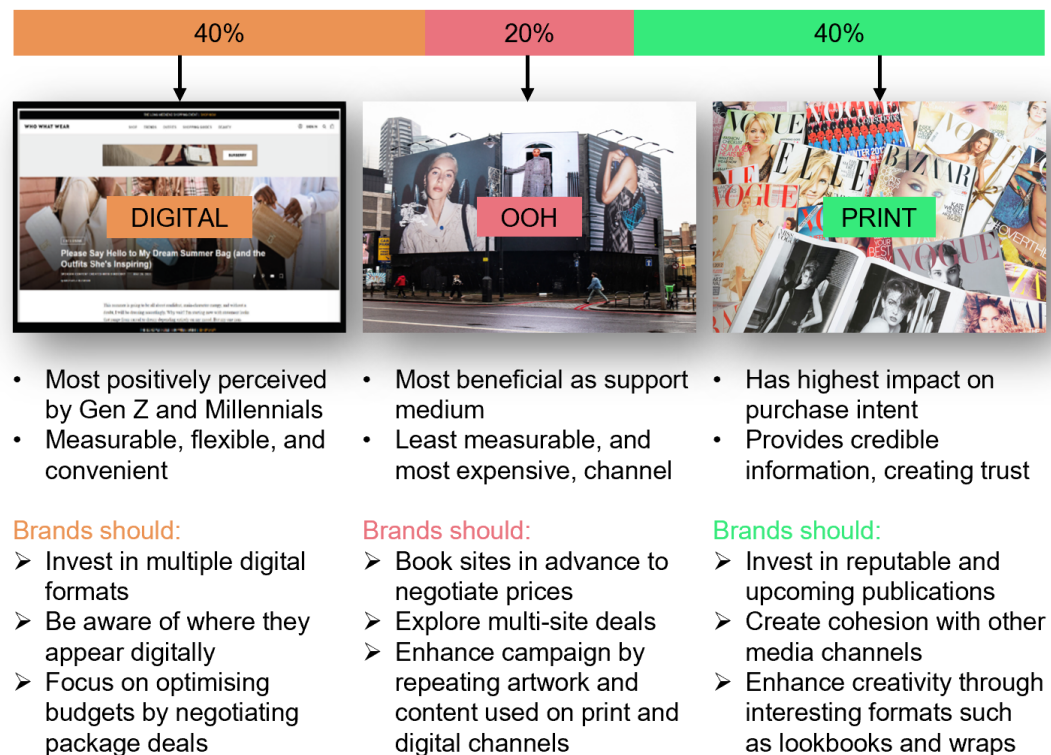


Figure 5.2: Recommendation breakdown

Media	% split	Justification:	Recommendation:	Implementation:
OOH	20% of total media used	<ul style="list-style-type: none"> • Most beneficial as a support medium to other channels as it increases brand awareness (Katz, 2019). • No evidence which suggests it drives sales (Dhandyal and Singh, 2022). • Secondary and qualitative data found it to be less measurable than other channels, making it more risky to brands as they are unable to justify how the channel is assisting in reaching their targets. • All five participants stated it was the most expensive channel. 	<ul style="list-style-type: none"> • OOH should be included with in the media strategy to maintain and increase brand awareness and brand love. • Investing in a mixture of high impact and high frequency sites will maximise reach and increase the likelihood of brand recall amongst consumers. 	<ul style="list-style-type: none"> • If booked in advance, money can be saved on desirable OOH sites. • Long term holdings can be arranged which reduces the overall price of a site. • OOH vendors may offer discounted prices if multiple sites are booked together. Brands should enquire about this.
Digital	40% of total media used	<ul style="list-style-type: none"> • The overwhelming finding when exploring the current luxury media landscape, through secondary and qualitative research, was the significance of digitalisation and how Gen Z and Millennials “<i>absorb information differently now</i>” (appendix 7.4.2). • It can target specific audiences, is easy to measure, is flexible, and is where “<i>people are spending their time</i>” (appendix 7.4.1) (Alzubi, 2023b; Katz, 2019). • The <i>mean</i> values towards digital were the highest, meaning Gen Z and Millennials have strong positive associations with digital media. 	<ul style="list-style-type: none"> • The digital aspect of the media strategy should involve a mixture of digital formats including banners, website takeovers, and pop-up ads. • Society is becoming increasingly digitalised, so it is important brands offer an omnichannel experience. This involves being consistent across their own website, and advertising in other digital spaces. • Brands should be selective where they invest digitally as associations are made quickly by consumers. 	<ul style="list-style-type: none"> • Digital media is the cheapest media channel but brands should still push to output the maximum content with the designated budgets. This can be enhanced by negotiating with partners, signing longer contracts with partners, and investing in digital packages which include multiple formats. • Brands should be aware of what websites they are appearing on and what brands are advertising in close digital proximity.
Print	40% of total media used	<ul style="list-style-type: none"> • If based purely on secondary research, this would be deemed controversial as extant literature clearly highlights print circulation is declining and print readership is decreasing due to the abundance of free information online (Katz, 2019; Udenze, 2018). • However, quantitative data results concluded print media had the greatest impact on Gen Z and Millennials’ purchase intent. • Industry experts stated the importance of understanding the consumer, which is what this strategy is based on. 	<ul style="list-style-type: none"> • The print proportion of the strategy should be primarily made up of well-known and respected publications which often have aesthetic value and nostalgia as well as being a source of fashion information. • Luxury brands should also be aware of upcoming publications as they are likely to be deemed ‘current’ and ‘relatable’ to Gen Z and Millennials. 	<ul style="list-style-type: none"> • Brands should think outside the box when advertising in print. Print is the only physical media channel which means creativity can be enhanced to create something consumers will want to have and keep. For example, newspaper cover wraps and lookbooks provide consumers with their own piece of the brand, from which they may create their own content. • Print advertisement can be used in conjunction with digital through features like QR codes to create an omnichannel consumer experience.

Table 5.3: Recommended media channel split with justification

The success of this strategy would be dependent on various other factors, such as advertisement content, media location, and campaign objectives, which are areas of further research and are discussed in section 5.6.

5.3. Academic contributions

This study was assisted by many existing papers. Boateng and Okoe (2015) and Tan and Chia (2007) significantly contributed to the research design. Discussions surrounding the TPB and media landscape were greatly influenced by Ajzen (1991), Alzubi (2023a), and Katz (2019). This study contributes to existing literature surrounding the effects of media advertisement on consumer behaviour, and explores this in relation to the European luxury fashion market, which was previously a gap in academic literature. Utilising a mixed methods approach, based on Ajzen's (1991) Theory of Planned Behaviour, enabled results to be triangulated to critically analyse findings, and establish the impact of each media channel on Gen Z and Millennials.

5.4. Managerial contributions

Conducting quantitative research with consumers and qualitative research with industry experts allowed relationships between Gen Z and Millennials' behaviour and experts' opinions to be identified. Comparing primary research with secondary research provided a holistic overview of the luxury fashion media landscape, and enabled the creation of a recommended media strategy for European luxury fashion brands. For a rapidly growing industry, this recommendation has the potential to provide the foundation for successful media strategies. It will assist in increasing brand awareness and revenue by balancing financial efficiency and consumer preference.

5.5. Limitations

Whilst credibility and reliability has been maintained throughout this study, there are limitations which have been identified in table 5.4.

Limitation:	Explanation:	Effect:	Alleviation:
Cross sectional time horizon	Allows the opinions of industry experts and consumers to be recorded at one specific moment in time.	Provides accurate results for a specific time frame (early 2025) but may quickly become outdated if opinions and behaviour change due to fluctuations in internal or external pressures.	If the study was not time restrained, a longitudinal time horizon could have been utilised. This would have allowed results to be compared over multiple months or years, meaning averages and patterns could be identified.
Exclusion of influencing factors	Due to the academic nature of this study, and to avoid an overly complex research design which could cause confusion for readers, social media and the content of advertisements were excluded.	Whilst this allowed a focused exploration of the media channels themselves, it is unclear from this study how these two factors may impact Gen Z and Millennials' response to media channels and their purchase intent of luxury fashion.	Research exploring how social media and the content of advertisements intertwines with the findings in this study would increase its academic and managerial contribution and provide a more holistic overview of the luxury fashion media landscape.
Inability to test media channel exposure	Limited resources inhibited the ability to measure consumers' exposure to print, OOH and digital media.	Without a measurement of exposure, the media strategy recommendation is based on the assumption consumers have equal exposure to each media channel, which likely is not the case.	Measuring the exposure of survey participants would enable comparisons to be made between media exposure, attitudes towards each channel, and purchase intent. This would create a more accurate strategy recommendation, and provide more detailed justification behind the channel split.
Sample size	Limited resources and time resulted in a sample size of 164 survey respondents.	Whilst this provides grounds for statistical analysis, is it not representative of the whole Gen Z and Millennial population.	Increasing the sample size would diversify the participant pool and provide a more accurate representation of these two generations. This would increase the credibility of the research.

Table 5.4: Limitations of study

5.6. Further research

Areas for further research have been addressed in table 5.5. Exploring these areas would enhance the academic and industry value of this research by providing a more well-balanced outlook of the luxury fashion industry.

Area for further research:	Benefits of future research:	Justification:
Content of media advertisements	Existing literature has begun to explore how the content of media advertisement influences Gen Z and Millennials. However, further quantitative research highlighting what content features impact purchase intent the most would complement this research.	(Ma, Zhao and Mo, 2023; Kim, Lloyd and Cervellon, 2016; Wilson, 2019; Munsch, 2021; Jayawardena, Ross <i>et al.</i> , 2022)
Differences between Gen Z and Millennials	Secondary and qualitative research highlighted the idea that whilst Gen Z and Millennials are often grouped together, there may be a significant difference in their values, and potentially even in their behaviour. Separate studies for each generation with large sample sizes would provide valuable insight for the industry.	(Akbar and Dellyana, 2023; Muralidhar and Shankar, 2019)
Investigation into what other factors influence purchase intent	A regression analysis was used to establish how much attitudes, subjective norms and perceived behavioural control impacted purchase intent. The adjusted R ² was 0.455 for digital, 0.495 for OOH and 0.594 for print. This means at least 40% of the change in purchase intent is explained by something other than the factors of the TPB. Exploration into what these independent variables are would provide brands with a more accurate understanding of their consumers' purchasing behaviour.	Quantitative data analysis – section 4.2.4
The effect of social media on Gen Z and Millennials' purchase intent	All interviewees mentioned the significance of social media, despite being made aware that it was being excluded from this study. This, as well as digitalisation being a key topic in extant literature, highlights the importance of exploring social media, and discovering how it effects Gen Z and Millennials' purchase intent compared to print, OOH and digital media channels.	Qualitative data analysis – appendix 7.4

Table 5.5: Areas for further research

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Appendices

7. Appendices

7.1. Research Ethics Approval Form

Research Ethics Approval Form

NAME: Sophie Wilson	
COLLEGE: London College of Fashion, UAL	
IF YOUR RESEARCH INVOLVES PARTICIPANTS, PLEASE COMPLETE QUESTIONS 1 TO 9. IF NOT, GO TO QUESTION 10 BELOW.	
Will the participants be: (please tick as appropriate)	
Students at the University	<input checked="" type="checkbox"/>
Participants outside the University	<input checked="" type="checkbox"/>
1. How will participants be recruited and how many will be involved?	
Quantitative = 150 Qualitative = 5	
2. What will the participants be asked to do?	
They will be asked to answer questions about the role of print, out-of-home and digital media channels and their attitudes towards each of these as well as questions surrounding media advertisement in general.	
3. What potential risks to the interests of participants do you foresee and what steps will you take to minimise those risks? (A participant's interests include their physical and psychological well-being, their commercial interests; and their rights of privacy and reputation).	
<ul style="list-style-type: none">• Participants may feel anxious or stressed talking about personal information such as their role within a specific company. To minimise this issue, I will make it clear they can withdraw at any time and provide a clear consent form.• Participants may be concerned about the risk of their data be exposed. To minimise this I will ensure all data is secure in an electronic format and that GDPR guidelines are followed.• Participants may be at risk of reputational damage if they discuss opinions regarding their workplace. All participant names will be anonymous to prevent this.• If interviews are long, they may be physically exhausting or inconvenient to participants. To mitigate this, I will keep interviews to an hour and will be flexible during the scheduling of these.	
4. What potential risks to yourself as research student do you foresee and what steps will you take to minimise those risks? (e.g. does your research raise issues of personal safety for you or others involved in the project, especially if taking place outside working hours or off University	

premises)

- There could be potential personal safety risks as research will be carried out outside of university premises. To minimise this, interviews will be conducted via Teams rather than face-to-face.
- Technical issues could lead to loss of data which would negatively impact credibility and reputation. To prevent this I will save multiple copies of data onto UAL's online system.
- Misunderstanding of ethical guidelines could lead to personal safety issues. To prevent this I will meticulously follow UAL's ethical guidelines and seek ethical approval from my supervisor.

5. Please attach a copy of proposed written information / consent form to be given to participants for agreement and signing. If you are not obtaining written consent or supplying an information sheet, please explain the reasons for this.

Attached:

6. Does your project involve children or vulnerable adults e.g. a person with a learning disability? YES/NO

If YES, you must refer to the Guidance Note on Informed Consent in the Code of Practice on Research Ethics at

<http://www.arts.ac.uk/research/researching-at-ual/researcher-support/> and obtain a Criminal Records Bureau (CRB) check.

You are advised to discuss this with your supervisor.

Please tick to confirm this has been obtained:

Please refer to the guidance note on data protection available at

<http://www.arts.ac.uk/research/researching-at-ual/researcher-support/> before answering the next question. Please consider the value of coding; the importance of secure storage and disposal of personal information, particularly sensitive data (e.g. records of health, origin, criminal record etc.)

7. Will you be obtaining personal data from any of the participants? YES/NO

(qualitative research only)

If YES give full details based on the following questions:

- (a) How will you store and use this information during the course of your research?

Information will be stored on the UAL Microsoft 365 system during the research and used only to assist with the completion of this research project.

- (b) What parts of this information will be confidential?

Participants names (qualitative research only)

- (c) Will you separate personal identifiers from other (coded) personal data, and if so how will you safeguard the key?

Yes. The key will be stored within UAL's Microsoft 365 system and not available for public access.

- (d) Will personal data be irreversibly anonymised or, if you have separated the data, will the linking code between the two databases be destroyed?

Person data will be anonymized and the linking code will be destroyed upon completion of the research.

- (e) At the conclusion of your research:

(i) Which of your data sets do you intend to retain personally for use in future research? **None**

(ii) Which do you intend to archive for other researchers? **None**

(iii) Which do you intend to destroy? **All**

- (f) Depending on your answers to (e), if you intend to retain certain data sets for future use or to archive them:

(i.i) How will they be stored?

(i.ii) Will participants be informed what data will be retained, and will their consent be obtained for this?

If you intend to destroy certain data sets at the conclusion of the research:

(ii.i) Explain why this is appropriate

This is appropriate to maintain security and confidentiality of data, allowing participants to remain anonymous.

(ii.ii) How will you ensure that the data will be disposed of in such a way that there is no risk of its confidentiality being compromised?

All data and back ups of data will be deleted and destroyed from UAL's online system.

8. Will payments to participants be made? YES/NO

If YES, please state amount and whether payment is for out-of-pocket expenses, or a fee. Normally no payment is made in student research projects.

9. Will any restrictions be placed on the publication of results? YES/NO

If YES, please state the nature of the restrictions, e.g. details of any confidentiality agreement

10. I confirm my responsibility as a student of UAL to conduct research in accordance with the Code of Practice on Research Ethics of the University of the Arts London (the University). In signing this form, I am also confirming that:

- (a) The form is accurate to the best of my knowledge and belief.
- (b) There is no potential material interest that may, or may appear to, impair the independence and objectivity of researchers conducting this research.
- (c) I undertake to conduct the research as set out in this form.
- (d) I understand and accept that the ethical propriety of this research may be monitored by the relevant College Research body and/or the University's Research Ethics Sub-Committee.

Signature of Researcher: *Sophie Wilson* Date: 03/02/2025_____

11. I support this project and have reviewed it with the applicant:

Signature of Supervisor: *Eleanor Rockett* Date: 04/02/2025

7.2. Participant Information Sheets and Consent Forms

7.2.1. Information sheet for survey respondents

Information Sheet for Survey respondents

Thank you for your time and for agreeing to take part in this survey. I am a student London College of Fashion, UAL, and conducting my Final Major Project.

My research is focused on the impact of **media advertisement strategies** on **purchase intent** of Gen Z and Millennial consumers within the **luxury fashion industry**. There is a research gap in the knowledge of how media channels differ in their impact on purchase intent. If this is analysed, it will enable brands to cater media strategies which balance consumer preference and financial efficiency.

This study is seeking respondents who are Gen Z or Millennials.

The information you provide in this survey is anonymous and will not be passed on to any third parties.

The information you provide will be used as part of the statistical analysis for my final major project.

You are free to exit at any point during the survey. This survey will take approximately 3 minutes to complete.

If you require any further information, please contact me at s.wilson112020@arts.ac.uk

7.2.2. Consent form for survey respondents

By consenting to take part in this survey, you agree that:

- You are 18 years or older
- You consent to the information you provide being used as part of the research project as specified above

 I consent I do not consent

7.2.3. Information sheet for interview respondents

Information Sheet for Interview Participants

Title of the dissertation:	How do European luxury fashion brands' media strategies impact purchase intent of Gen Z and Millennials?
Student name and contact details:	Sophie Wilson s.wilson1120201@arts.ac.uk
Hosting Institution:	University of the Arts – London College of Fashion

Background and Rationale

Media consumption is changing, due to the digitalisation of society, causing differences in consumer's attitudes towards advertising. This first became apparent to me during my placement year at a luxury fashion brand within their media marketing team. Research about the impact media channels have on consumer behaviour is finite, however it's been examined they exhibit psychological perceptions, which may impact consumer behaviour.

This study is focused on the impact of media advertisement strategies on purchase intent of consumers within the luxury fashion industry. There is a research gap in the knowledge of how media channels differ in their impact on purchase intent. If this is analysed, it will enable brands cater media strategies which balance consumer preference and financial efficiency.

Aim of this research

The aim of this study is to establish how out-of-home, print and digital media channels impact purchase intent of Gen Z and Millennials in the European luxury fashion industry.

My study is specifically focused on luxury fashion which is why I would greatly appreciate your participation. I will conduct interviews with industry experts, like yourself, working across multiple different luxury brands to gain further insight into my topic area.

Whilst the quantitative aspect of my research is focused on the attitudes and behaviours of Gen Z and Millennials, these interviews will allow me to gain insight into the industry. They will allow e to establish how effectively consumers' needs and wants can be met whilst remaining financially efficient and maintaining company objectives.

7.2.4. Consent forms for interview respondents

Consent Form for Interview Participants

Informed Consent


I have read the Information Sheet and have had the details of the study explained to me. My questions have been answered to my satisfaction, and I understand that I may ask further questions at any time.

I understand I have the right to withdraw from the study at any time and to decline to answer any questions. I agree to provide information to the researcher on the understanding that my name will not be used without my permission. The information will be used only for this research and publications arising from this research project.

	Agree	Not Agree
I agree/do not agree to the interview being taped.	X	
My name can be mentioned in this research study		X
The name of the organisation I work for can be mentioned in this research study		X

I understand that I have the right to ask for the audio/video recorded to be turned off at any time during the interview. I agree to participate in this study under the conditions set out in the Information Sheet.

Name: Kalina Babington-Stitt

Signed:  _____

Date: 26.03.25

Consent Form for Interview Participants

Informed Consent

I have read the Information Sheet and have had the details of the study explained to me. My questions have been answered to my satisfaction, and I understand that I may ask further questions at any time.

I understand I have the right to withdraw from the study at any time and to decline to answer any questions. I agree to provide information to the researcher on the understanding that my name will not be used without my permission. The information will be used only for this research and publications arising from this research project.

	Agree	Not Agree
I agree/do not agree to the interview being taped.	✓	
My name can be mentioned in this research study		✓
The name of the organisation I work for can be mentioned in this research study	✓	

I understand that I have the right to ask for the audio/video recorded to be turned off at any time during the interview. I agree to participate in this study under the conditions set out in the Information Sheet.

Name: Yelena Girlet

Signed: 

Date: 31/03/2025

Consent Form for Interview Participants

Informed Consent

I have read the Information Sheet and have had the details of the study explained to me. My questions have been answered to my satisfaction, and I understand that I may ask further questions at any time.

I understand I have the right to withdraw from the study at any time and to decline to answer any questions. I agree to provide information to the researcher on the understanding that my name will not be used without my permission. The information will be used only for this research and publications arising from this research project.

	Agree	Not Agree
I agree/do not agree to the interview being taped.	✓	
My name can be mentioned in this research study	✓	
The name of the organisation I work for can be mentioned in this research study		✓

I understand that I have the right to ask for the audio/video recorded to be turned off at any time during the interview. I agree to participate in this study under the conditions set out in the Information Sheet.

Name: Martina MARCON

Signed: *Martina Marcon*

Date: 24/03/2025

Consent Form for Interview Participants

Informed Consent

I have read the Information Sheet and have had the details of the study explained to me. My questions have been answered to my satisfaction, and I understand that I may ask further questions at any time.

I understand I have the right to withdraw from the study at any time and to decline to answer any questions. I agree to provide information to the researcher on the understanding that my name will not be used without my permission. The information will be used only for this research and publications arising from this research project.

	Agree	Not Agree
I agree/do not agree to the interview being taped.	✓	
My name can be mentioned in this research study		✓
The name of the organisation I work for can be mentioned in this research study		✓

I understand that I have the right to ask for the audio/video recorded to be turned off at any time during the interview. I agree to participate in this study under the conditions set out in the Information Sheet.

Name: Heather Clara Waterfield

Signed: 

Date: 31st March 2025

Consent Form for Interview Participants

Informed Consent

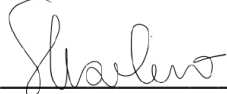
I have read the Information Sheet and have had the details of the study explained to me. My questions have been answered to my satisfaction, and I understand that I may ask further questions at any time.

I understand I have the right to withdraw from the study at any time and to decline to answer any questions. I agree to provide information to the researcher on the understanding that my name will not be used without my permission. The information will be used only for this research and publications arising from this research project.

	Agree	Not Agree
I agree/do not agree to the interview being taped.	X	
My name can be mentioned in this research study	X	
The name of the organisation I work for can be mentioned in this research study	X	

I understand that I have the right to ask for the audio/video recorded to be turned off at any time during the interview. I agree to participate in this study under the conditions set out in the Information Sheet.

Name: Salvatore Naclerio

Signed: 

Date: 24/03/2025

7.3. Signed Exemplar Consent Forms

Consent form to allow a copy of your FMP submission to be used as an exemplar

I hereby give my consent for my dissertation / report to be used as an exemplar for other students.

Please note:

- All signed participant forms will be removed.
- Other students will not be allowed to print, copy, or distribute your work.

Name:	Sophie Wilson
UAL email address:	s.wilson1120201@arts.ac.uk
Course and level: (e.g. BSc Fashion Management)	BSc Fashion Management
Title of the FMP project:	How do European luxury fashion brands' media strategies impact purchase intent of Gen Z and Millennials?
Signature:	<i>Sophie Wilson</i>
Date:	03/02/2025

Library Consent Form

I hereby give my consent for my dissertation to be stored in the library. *

Please note:

- Dissertations will be kept on the open shelves and are accessible to all library users i.e., students, staff, alumni, and visitors.
- Dissertations are clearly labelled informing other library users that they should not be photocopied, scanned, or photographed.
- Dissertations given to the Library in digital form will be printed; the original digital copy will not be stored by the Library.
- Dissertations may be withdrawn from the Library.
- If your report contains any confidential commercial information, please ensure you seek permission from the company concerned for this to be lodged in the library. Written consent from companies may be forwarded onto the library separately

Name:	Sophie Wilson
UAL email address:	s.wilson1120201@arts.ac.uk
Course and level: (e.g., BSc Fashion Management)	BSc Fashion Management
Title of the dissertation:	How do European luxury fashion brands' media strategies impact purchase intent of Gen Z and Millennials?
Signature:	<i>Sophie Wilson</i>
Date:	03/02/2025

7.4. Raw Data (transcripts/questionnaire etc)

7.4.1. Participant 1 coded transcript

 Interview Transcript

1 Sophie Wilson 0:25
2 Yeah. OK.
3 So there's a few questions, just general to start with and then it will go
4 on to kind of media advertisement and strategy. And then more kind of
5 to do with how it relates to my study in particular.
6 So first of all, could you just tell me a bit about yourself and what your
7 kind of role is?
8 You don't say the brand, just what your role is and kind of your journey
9 to how you got there.
10
11 Kalina Babington-Stitt 0:51
12 Cool, yeah.
13 So my role is as the global media manager, Upper Bree.
14 So I sit within a centralized media team and essentially work with all of
15 our local marketing teams to roll out the media strategy that has a
16 global strategic lens, but has that local nuance.
17 And yeah, we work in a team.
18 The we have sort of.
19 Channel specialists across a programmatic and paid social.
20 And then we have a whole a broader performance team that we now
21 work with very closely as well.
22 But in terms of what?
23 Budget and things.
24 I'm looking after. That's very much on the sort of branding,
25 inspirational side of media.
26 And yeah, I've been here for four years now.
27 And prior to this, I was at a media agency.
28 So it was media com and it was based.
29 It was the media agency for LVMH at the time.
30 So I was essentially working across luxury brands there. The different
31 variety of them within the group from like big ones, the small ones.
32 So that's where I got most of my all of my training and specifically like
33 media planning and execution and strategy.
34 Before that, I was at a smaller agency as well. That was very data-
35 driven.
36 I'm working with smaller brands, but yeah my journey has been sort of
37 coming from the agency side through to brand side. I hope that.
38
39 Sophie Wilson 2:33
40 Cool. And did you notice any key differences when you came across
41 from the agency side?
42
43 Kalina Babington-Stitt 2:39
44 Key differences in terms of like.
45
46 Sophie Wilson 2:42
47 In terms of how you like approach media strategy and their different
48 kind of KP is that you're trying to reach all different briefs that you have.
49
50 Kalina Babington-Stitt 2:47
51 Hmm, OK.
52 Yes, I'd say it is quite different in that.

Interview Transcript

51	From the agency point of view, it's very KPI driven.	KPI driven
52	So for like anything that we'd be putting forward to clients, we'd need	Measurement is essential
53	to make sure that we included sort of how we're going to measure that	
54	and report on it.	
55	And have. Yeah, like measurement was like a big piece at the time.	
56	I think coming to the brand side.	
57	That's still a key thing and something that we're working on all the time,	OOH is difficult to measure
58	especially with this harder to measure channels like out of home. But	Emotion based decisions
59	sometimes there are more decisions based on like prestige and like	
60	emotion.	
61		
62	Sophie Wilson 3:30	
63	Yeah.	
64		
65	Kalina Babington-Stitt 3:37	
66	So if it is like a big site like Andaz in LA for example, that that's a huge	Hierarchical structure of luxury brands
67	site, but it's ultimately, it's really difficult for us to measure. But it's	
68	also something it costs a lot, but we also don't want to let go of it	
69	because.	
70	The you know the senior leadership.	
71	We're very passionate about it.	
72	It comes up. It's often like nearby where we have a fence or like VIPs	
73	are staying so that it becomes more of a it's taking more than just the	
74	media KPIs into account.	
75	It's more like that broader what?	
76	What is the brand showing up as it's bit?	
77	it's harder to like measure, I guess.	OOH is difficult to measure
78		
79	Sophie Wilson 4:13	
80	Yeah.	
81		
82	Kalina Babington-Stitt 4:14	
83	But that's kind of part of being part of a brand and working with all the	Holistic approach
84	other marketing functions.	
85	So you sort of have to take a bit of that more subjective point of view	Subjective
86	sometimes.	
87		
88	Sophie Wilson 4:18	
89	Yeah.	
90	Yeah. So I already know this, but for interview purposes you've	
91	mentioned out of home, but what are the other channels that you	
92	typically work with for media?	
93		
94	Kalina Babington-Stitt 4:35	
95	OK.	
96	Yeah. So offline, it will be out of home and print.	
97	Yes, technically.	
98	TV although the TV we run is tends to be connect to TV.	
99	So it is devices that connect to the Internet.	
100		
101	Sophie Wilson 4:47	
	Yeah.	

Interview Transcript

102	Kalina Babington-Stitt 4:48	
103	So technically it's online.	
104	But yeah, the bulk of our of our activity will run across online channels,	
105	whether that be connect, CV, direct display, programmatic, paid social	
106	and what else to do through partnerships with.	
107	There might be like custom content partnerships or.	
108	Other kind of like more.	
109	Activations that maybe work with IPR teams. Editorial comes bit of a	
110	Gray area, but yeah, that will cover it.	
111		
112	Sophie Wilson 5:19	
113	Yeah.	
114	Cool. Thank you.	
115	So there's a few questions about just General Media advertisement.	
116	So do you believe in terms of luxury fashion that media advertisement	
117	has changed since you've started working in the industry?	
118	Kalina Babington-Stitt 5:37	
119	I think it's changed.	Changing media landscape
120	I would say so.	
121	I think kind of back to the measurement piece.	
122	That's something that is definitely front of mind.	
123	I think it is obviously within luxury.	Luxury industry struggling
124	Everything's, you know, it's not had a great time over the last couple of	
125	years more broadly in the industry.	
126	So there is a bit more of a look on. You know what, what is our return	ROI
127	on investment that we're getting?	
128	And that's not necessarily just the performance channels, which	
129	obviously.	
130	Work to like ROI figures, but yeah, for other channels like, are we	Budgets
131	actually making the most of our budgets?	Financial efficiency
132		
133	Sophie Wilson 6:15	
134	Yeah.	
135		
136	Kalina Babington-Stitt 6:16	
137	And then I think in terms of like the channels as well, there's been	Decrease in conventional media
138	definitely more of an evolution away from print, which we know is a bit	
139	of a declining industry and really trying to learn more into like testing	
140	new channels, whether it be new social	Beginning to take risks
141	Platforms.	
142	Like for instance, we haven't really done much with Pinterest, for	
143	instance.	
144	But no, I think we're testing it for an upcoming campaign, Tiktok.	
145		
146	Sophie Wilson 6:41	
147	Yeah.	
148		
149	Kalina Babington-Stitt 6:43	
150	We're doing more and more on and like trying new formats and that's	Experimenting with more social platforms which target younger consumers
151	just naturally with, I think the where people are spending time,	
152	especially the younger consumers.	

Interview Transcript

153 Sophie Wilson 6:50
154 Yeah.
155 Yeah, cool.
156 So my dissertation is mainly focused on print out of home and digital.
157 Just because social is so massive and it's kind of its own thing.
158 So for those channels, can you give me one reason why you think each
159 of them is important within luxury?
160
161 Kalina Babington-Stitt 7:12
162 OK, why are they all important?
163 OK.
164 So I think with prints first of all.
165 It it's not really there for mass reach, but I think what it is therefore is
166 that alignment with like premium editorial and like the luxury insider.
167
168 Sophie Wilson 7:23
169 Mm ~~hmm~~.
170
171 Kalina Babington-Stitt 7:35
172 And the industry insider.
173 So you know, if you're going to be advertising in print, it's going to be
174 alongside competitors.
175 It's going to be very brand safe. You know, all the editorial is going to be
176 there.
177 You can pick it up.
178 You can feel it, etcetera, etcetera.
179 And it's also partly to assist in those broader editorial like PR
180 conversations.
181 So if we get like covers or other coverage with the titles having paid
182 media does tend to help with those conversations.
183
184 Sophie Wilson 8:00
185 Yeah.
186
187 Kalina Babington-Stitt 8:03
188 So I would say that is the main rationale for print.
189 Occasionally there might be something.
190 Sort of stand out that we do if it's like to promote a new store, maybe if
191 there's some kind of like cover wrapper.
192 For like interesting creative.
193 Opportunity, but that tends to quite small scale and quite expensive,
194 but can be nice for like a specific activation.
195
196 Sophie Wilson 8:24
197 Yeah.
198
199 Kalina Babington-Stitt 8:26
200 Out of home has is has various reasons.
201 What was the question again? Why? Why?
202
203 Sophie Wilson 8:33
204 Why you think it's important within luxury?

Alignment

Competition

Print is brand safe

Print is tangible

Maintenance of reputations

Custom content

Cost dependent

Interview Transcript

204	Kalina Babington-Stitt 8:35	
205	We it's important.	
206	OK, for out of home.	
207	I think it's probably twofold.	
208	It's firstly for.	
209	That sort of.	
210	Impact.	
211		
212	Sophie Wilson 8:46	
213	OK.	
214		
215	Kalina Babington-Stitt 8:47	
216	And that mass impact and.	
217	Especially when we have those like big sites, whether it be Heathrow	OOH has mass brand impact
218	or Andaz.	
219	Those those sites really give you a nice canvas to utilise the campaign	
220	creative and really make a statement which tends to be quite clear for	Utilise creative
221	the consumer.	Clarity for consumers
222	So yeah, it's really good for that sort of brand impact.	
223		
224	Sophie Wilson 9:08	
225	Yeah.	
226		
227	Kalina Babington-Stitt 9:12	
228	And then I also think.	
229	It's good for showing up in more like high frequency,	
230	I'm really sort of building up that,	OOH for high frequency and building brand recognition
231	What's the word? Building up the recognition, I guess with the	
232	consumer.	
233	So if they're saying bus stops throughout their day or other sort of	Consistency
234	smaller scale formats.	
235	They're just going to get that more subconscious top of mind, more	
236	likely to be sort of top of mind when we do this like Brand health	Multiple touch points, subconscious nature increases attitudes
237	trackers.	
238	Sophie Wilson 9:37	
239	Yes.	
240		
241	Kalina Babington-Stitt 9:38	
242	So I think that that is the other main main rationale for that one.	
243	And then digital?	
244	So I guess yeah, if it's working like directly with like websites and	
245	publishers.	
246	I think again that has multiple different different streams.	
247		
248	Sophie Wilson 10:11	
249	Yeah.	
250		
251	Kalina Babington-Stitt 10:11	
252	Reach that is still or should be still brand safe. If you're advertising with	Brand safety
253	the, you know the Vogue website or whatever, and hopefully be	
254	contextually aligned.	Brand alignment
255	And we can be.	

Interview Transcript

255 It's good in terms of the flexibility. So if we want to do something very
256 impactful like do 100% share voice takeover, we could do or if you
257 want to buy programmatically or just buy throughout the website,
258 we can do something that's a bit more like.

259 Cost efficient.

260 There's also sometimes.

261 Depending on the partner, some creativity with with executions if it's
262 doing something bespoke on the site or on their app or whatever it
263 might be, that's good. Again to sort of get the consumer a bit more
264 engaged and maybe have something playful on the site.

265
266 Sophie Wilson 11:00
267 Yeah.

268 Kalina Babington-Stitt 11:01
269 Yeah, I think there's the main pieces.

270
271 Sophie Wilson 11:02
272 Cool.

273 Amazing. Thank you.

274 And last one of this section.

275 What challenges do you see in the future of luxury media
276 advertisement?

277
278 Kalina Babington-Stitt 11:15
279 The challenges I feel like this is job interview.
280 Challenges.

281 I think.
282 Challenges. Thanks. There could be lots of challenges.

283 I think inevitably it's going to it's going to continue to be an interesting
284 balance between putting investment in lower funnel and in those big
285 groups, whether it be with meta or Google versus doing things with
286 smaller partners, maybe a bit more like bespoke hands on. So if.

287
288 Sophie Wilson 11:52
289 Mm.

290
291 Kalina Babington-Stitt 11:54
292 You like working out that split across the funnel?
293 Is going to continue to be a t tricky 1.

294 And I think in terms of, again, I guess back to measurement and.
295 Just in saying like how we approach that across the board because you
296 know whether we are measuring you know, an engagement on a social
297 versus an engagement on on a publisher's website, it's like very
298 different and the amount of time spent might be measured.

299
300 Sophie Wilson 12:15
301 Yeah.

302
303 Kalina Babington-Stitt 12:27
304 By like half a second on social, whereas the publisher might measure
305 it with like they need to view it for like 3 seconds.

Flexibility of digital

Digital is cost efficient

Digital can be bespoke
which increases
engagement

Creating balance is a
challenge

Balancing lower and
upper funnel media

Measurement is a
challenge across all
platforms

Interview Transcript

306 Sophie Wilson 12:29
307 Yeah.
308
309 Kalina Babington-Stitt 12:33
310 So it's like figuring out what what is actually valuable to us and being
311 able to compare across partners across channels.
312
313 Sophie Wilson 12:38
314 Yep.
315
316 Kalina Babington-Stitt 12:43
317 I think continues to be a bit of a tricky 1.
318
319 Sophie Wilson 12:45
320 Yeah.
321
322 Kalina Babington-Stitt 12:47
323 And yeah, measurement of like things I got affirmed.
324 So again, it's not something really that we do, but it would be
325 interesting to explore a bit more and it's something that we do some
326 runs and tests.
327 Like people who are exposed to specific out of home sites and then
328 retargeting them on mobile.
329
330 Sophie Wilson 13:02
331 Yeah.
332
333 Kalina Babington-Stitt 13:04
334 Like what?
335 What does that look like and can we really put a number towards it?
336
337 Sophie Wilson 13:08
338 Yeah.
339
340 Kalina Babington-Stitt 13:09
341 Yeah, I think those are a few things.
342
343 Sophie Wilson 13:12
344 Yeah. So do you think if there was an easier way to kind of measure the
345 out of home and print engagement and stuff as a brand, you'd kind of
346 be interested in learning more about that? Or do you think it would just
347 add an extra complexity that isn't necessarily wanted.
348
349 Kalina Babington-Stitt 13:31
350 I think it would help when it comes down to especially like budget
351 conversations and if you're trying to prioritize like X channel above,
352 whatever.
353
354 Sophie Wilson 13:36
355 Yeah.
356 Yeah.
357
358 Kalina Babington-Stitt 13:42

Prioritising measurement metrics

Increased measurement methods is an area for exploration

Measurement data would assist with budget and prioritisation conversations

Hierarchical structure of luxury fashion brands

Interview Transcript

357 Especially when it's you're speaking to other people within the
358 business who maybe aren't as familiar with media and maybe they just
359 they are looking, there's more return on investment figures and wants
360 something like that.
361 That's how they, I guess understand the the success or not.
362
363 Sophie Wilson 13:57
364 Yeah.
365
366 Kalina Babington-Stitt 13:58
367 Yeah, I think it would.
368 It would be helpful.
369
370 Sophie Wilson 14:01
371 And even though you can't have like a concrete answer necessarily,
372 over the past year has there been a particular channel which has
373 proven more successful than others?
374 Or do we just not know?
375
376 Kalina Babington-Stitt 14:16
377 It's hard to say like directly comparing the channels.
378
379 Sophie Wilson 14:20
380 Yeah.
381
382 Kalina Babington-Stitt 14:23
383 But I mean, I think if we're thinking of like generally channels that have
384 been performing well for us, it'd be things like YouTube. And I think that
385 goes back to like again where people are spending time and
386 technically it's like I think the biggest like TV streaming platform.
387
388 Sophie Wilson 14:30
389 Yep.
390 OK.
391
392 Kalina Babington-Stitt 14:42
393 Like above all.
394 Netflix and everything.
395 And we do find that our when we have like strong video content there
396 depending on the tactics and everything that is that performs really
397 well. And I think 'cause it has that mix of feeling like a little bit
398 cinematic but then also being able to engage and and.
399
400 Sophie Wilson 14:52
401 Yeah.
402 Mm hmm.
403
404 Kalina Babington-Stitt 14:59
405 Have like.
406 A very full funnel strategy within YouTube.
407 Depending on formats you can choose.

Tangible data helps understand success of channels

Digital and social channels performing well

Strong content

Content greatly impacts engagement

Interview Transcript

408 Yeah.
409
410 Kalina Babington-Stitt 15:08
411 So I would say something like that.
412
413 Sophie Wilson 15:09
414 Cool. Amazing.
415 So the next few questions are about media strategy and how you kind
416 of plan for each campaign.
417 So what would a successful media strategy look like to you in general?
418
419 Kalina Babington-Stitt 15:25
420 In general.
421 Well, I think it would depend firstly on the objective of the campaign
422 and what we're trying to do.
423
424 Sophie Wilson 15:33
425 Yeah.
426
427 Kalina Babington-Stitt 15:35
428 So having something that really speaks to that.
429 So if it's a very, for example, if it's a festive campaign that is ultimately
430 quite commercial, making sure that we have that we are speaking to
431 the full funnel. So not just, you know, driving awareness, but what are
432 we doing to actually ultimately get people to click through.
433 And buy.
434
435 Sophie Wilson 15:57
436 Yep.
437
438 Kalina Babington-Stitt 15:59
439 So that would be the first thing.
440 What else is strategy?
441 Looking at making sure we have the right audiences.
442 On the plan, so here we targeting is it previous buyers?
443
444 Sophie Wilson 16:13
445 Mm ~~hmm~~.
446
447 Kalina Babington-Stitt 16:15
448 Is it a new subset?
449 Is it a test of something?
450 Making sure that that is.
451 Aligned.
452 In terms of creative as well, making sure we have the right creative.
453 Literally in terms of like actually assets getting delivered, are they
454 functional for the channels?
455
456 Sophie Wilson 16:34
457 Mm ~~hmm~~.
458
459 Kalina Babington-Stitt 16:34
460 Well, they actually work.

Campaign objective

Hybrid media strategy

Awareness and conversion

Audience awareness

Brand and audience alignment

Internal factors such as asset delivery

Interview Transcript

459	Do we have the right cut downs etc.	
460	And then the the creative concept itself like, is that going to be	
461	engaging?	
462	And actually get people to want to purchase from the brand.	Creative content
463		
464	Sophie Wilson 16:48	
465	Yeah.	
466		
467	Kalina Babington-Stitt 16:51	
468	And in terms of wanna have a good phasing as well, so are we	Media channel phasing
469	approaching the campaign?	
470	Is it like one big light up moment?	
471	Is it a bit more of like a staggered content approach?	Timing
472	How does that feed in again to the to the overall?	
473	Objective.	
474	And then making sure that there is that like measurement plan in	
475	place.	Measurement plan
476	So what channels are we measuring?	
477	Are we looking at things like weekly at the end of the campaign?	
478		
479	Sophie Wilson 17:13	
480	Yeah.	
481		
482	Kalina Babington-Stitt 17:17	
483	Making sure that that is sort of agreed.	
484	Up front, I'm really clear.	
485	So we can see whether it has been. So we know like what and also	
486	what we're benchmarking against.	
487	So we know for actually being successful or not so that we can take	
488	those learnings on rather than just run the campaign and say, oh, well	Develop clear learnings
489	at the end, but actually having sort of really clear learnings, yeah.	and use them
490		
491	Sophie Wilson 17:29	
492	Yeah.	
493	Yeah. So when you're creating the strategies, is there a particular mix	
494	of channels that is kind of a default and then you change it around	
495	from there depending on the campaign or does it really just depend on	
496	the campaign from the start?	
497		
498	Kalina Babington-Stitt 17:57	
499	Or maybe there is?	
500	Yeah, there is.	
501	Like defaults, channels, we'll consider we'll consider like the whole	
502	breadth of them. And then we might immediately discard based on	Default media mix and
503	what the campaign is is going to be like.	then changed based on
504		campaign
505	Sophie Wilson 18:03	
506	Yeah.	
507	OK.	Breadth
508	Yeah.	
509		
510	Kalina Babington-Stitt 18:12	

Interview Transcript

510 So it'll be all the ones if we've mentioned before and maybe also things
511 like cinema.
512
513 Sophie Wilson 18:16
514 Mm ~~hmm~~.
515
516 Kalina Babington-Stitt 18:17
517 And if for instance, we know that it's going to be a really video first
518 campaign, it's going to feel really cinematic, then we're going to look
519 more closely at the video.
520 Format. So whether it be offline like cinema or connect TV or online,
521 things like YouTube and that's where we'll probably start thinking
522 where we can base the strategy around and then we might fully
523 discard things like printed out of home or we might think how will they
524 still.
525 Be useful.
526 How in what capacity? Things like that?
527 So yeah, I think we it is definitely led by the campaign, but we do sort
528 of consider the similar ones.
529
530 Sophie Wilson 18:53
531 Yeah. And how much of that is kind of determined from people right at
532 the top or do you have full say over the channels that you use within
533 the media team?
534
535 Kalina Babington-Stitt 19:06
536 The I would say we have pretty we have a pretty good say.
537 And we just need to get that bottom by senior leadership.
538 So like whoever is ultimately signing that off, whether it be the sort of
539 VP or the CMO.
540
541 Sophie Wilson 19:20
542 Yeah.
543
544 Kalina Babington-Stitt 19:22
545 But yeah, there might be.
546 They might have some requests that they want to add in there.
547 Maybe they're really keen to have connects TV in this campaign and
548 that's fine and we'll investigate it.
549 And if we agree, then we'll continue, if not, as long as we have
550 rationale.
551 It's a strategic approach.
552 Then it's it's always conversation.
553 Back OK.
554
555 Sophie Wilson 20:00
556 Cool. So the next few questions are about cost.
557
558 Sophie Wilson 20:07
559 So from your own experience, could you rank print out of home and
560 digital from cheapest to most expensive in in general per site? Which is
hard because it's different units, but in general?

Content specific to channels

Media is campaign led

Hierarchical structure of luxury fashion brands

Collaborative approach internally

Interview Transcript

561 Kalina Babington-Stitt 20:22
562 Yeah.
563 So I mean, I guess it depends.
564 On if it's like.
565 A cost per if you're looking at literally like cost per thousand like CPM,
566 then I think **probably is the lead is out of home.**
567
568 Sophie Wilson 20:33
569 Yeah.
570 Yeah, yeah.
571 OK.
572
573 Kalina Babington-Stitt 20:42
574 Generally, but it would depend.
575
576 Sophie Wilson 20:43
577 Yep.
578
579 Kalina Babington-Stitt 20:47
580 **On on the formats and everything and the titles.**
581 But yeah, I would assume.
582 Let's go with.
583 Let's go with **print is the most expensive**, followed by out of home,
584 followed by. What else?
585
586 Sophie Wilson 20:52
587 OK. Yeah.
588
589 Kalina Babington-Stitt 20:55
590 Or is it just those two?
591
592 Sophie Wilson 20:55
593 Digital.
594
595 Kalina Babington-Stitt 20:57
596 **Followed by general digital.**
597
598 Sophie Wilson 20:59
599 Yeah, OK. And for the last campaign that your brand did?
600 What? How much?
601 What was kind of the split of out of home print and digital if you know
602 off the top of your head roughly.
603
604 Kalina Babington-Stitt 21:18
605 I do not know at the top of my head I can have a quick look though that
606 might help.
607 Because I know that print was low because it was a big video
608 campaign, let me see how that she might have it in one pie chart.
609
610 Sophie Wilson 21:28
611 OK. Yeah.
612
613 Kalina Babington-Stitt 21:33

OOH expensive

Cost is format specific

Print more expensive than digital

Interview Transcript

612 Then I can just pull up.
613 Rather than doing sums.
614 What we spent on.
615 Sometimes you know, as you know, it can be a bit.
616
617 Sophie Wilson 21:44
618 Yeah.
619
620 Kalina Babington-Stitt 21:45
621 Tricky because you might have maybe not a lot of audience, but.
622
623 Sophie Wilson 21:50
624 Yeah.
625
626 Kalina Babington-Stitt 21:50
627 You might be including Heathrow, which costs so much money.
628
629 Sophie Wilson 21:54
630 Yeah.
631
632 Kalina Babington-Stitt 21:55
633 To use for that for that one month so it can, it can skew, it might look
634 like we're spending a lot.
635 But ultimately, we're not doing that much.
636
637 Sophie Wilson 22:01
638 Yeah.
639
640 Kalina Babington-Stitt 22:03
641 OK, so turns out that apparently paid social.
642
643 Sophie Wilson 22:08
644 Mm ~~hmm~~.
645
646 ~~Kalina Babington-Stitt~~ 22:09
647 The largest chunk and then after that is out of.
648
649 Sophie Wilson 22:10
650 OK.
651
652 Kalina Babington-Stitt 22:15
653 Yeah, actually.
654 Well, technically, if we include things like long term out of home, then
655 it's the largest above ~~above~~ social.
656
657 Sophie Wilson 22:20
658 Yeah.
659 OK. Yeah.
660
661 Kalina Babington-Stitt 22:25
662 So yeah, that's the out of Home's the biggest, followed by paid social.

Interview Transcript

663 But for grouping that with digital then it would be larger that part of
664 home print is the smallest that. But I can say.
665
666 Sophie Wilson 22:36
667 OK.
668 Yeah. OK.
669
670 Kalina Babington-Stitt 22:42
671 The content program isn't. What is that?
672 So it depends how you want.
673 How do you want to classify digital? Because I've got it split by like pay,
674 social, direct display, programmatic.
675
676 Sophie Wilson 22:54
677 Probably if it's just direct display, where would it come?
678
679 Kalina Babington-Stitt 22:58
680 No. OK. So if it's just direct display, it would come after after out of
681 home it would go out of home direct display, print.
682
683 Sophie Wilson 23:05
684 Mm hmm.
685 Cool. Interesting.
686 Thank you.
687 And do you think there's a correlation between the cost of the media
688 and how successful it is?
689 Kind of engagement.
690
691 Kalina Babington-Stitt 23:23
692 An engagement.
693 I would say not necessarily for specifically engagement.
694 I feel like it's quite tricky for those up. For those like for art of film and
695 print to really move the needle on those.
696 Kind of metrics and we'd be more looking like impacts reach.
697
698 Sophie Wilson 23:42
699 Yeah.
700
701 Kalina Babington-Stitt 23:46
702 So I guess when it comes to things like engagement, consideration, we
703 tend to look more at digital.
704
705 Sophie Wilson 23:51
706 Yeah.
707
708 Kalina Babington-Stitt 23:52
709 Occasionally you know you might have something in print.
710 Which is bit more of like a content piece and we could consider that as
711 as more.
712 Engagement. But that's going to end up being more expensive and
713 ultimately digital is the would be the the best way to reach people on
engagement KPI.

Latest campaign – out of home most budget, followed by direct display, followed by print

Not necessarily correlation between cost and engagement

Digital is used for engagement and consideration. OOH used for brand awareness

Digital has highest reach

Interview Transcript

714 Sophie Wilson 24:13
715 Cool. And so hypothetically, if you were giving advice to another media
716 team in another luxury brand, is there anything that you would say they
717 need to be aware of before creating their own media strategy?
718
719 Kalina Babington-Stitt 24:34
720 Particular area.
721
722 Sophie Wilson 24:38
723 Not necessarily, but maybe just how if things have been changing
724 recently, how you've noticed the media landscape change, what's
725 performing well?
726
727 Kalina Babington-Stitt 24:48
728 Yeah.
729 I think.
730 Looking at looking closer at like connect TV, I'm really interrogating
731 that as a as a way of reaching people because there are so many
732 different ways of using Connect TV, whether it is through like a
733 YouTube or.
734
735 Sophie Wilson 24:56
736 Yep.
737 Mm hmm.
738
739 Kalina Babington-Stitt 25:09
740 A platform like Netflix or an Amazon Prime, or maybe you're going via
741 the device itself. I think figuring out like what?
742 The strategies strategy is going to be there.
743 It's gonna be quite key.
744
745 Sophie Wilson 25:21
746 Yeah.
747
748 Kalina Babington-Stitt 25:22
749 Because obviously people spend loads of time on social, but I think
750 we're aware that like when it comes to things like watching content like
751 longer form content rather than just like quick things on social people
752 tend to be a bit more engaged. And you know, if we comp.
753
754 Sophie Wilson 25:36
755 OK.
756
757 Kalina Babington-Stitt 25:38
758 Brand uplift studies, I'm quite sure that something on content TV
759 would ~~would~~ resonate a lot more.
760 So I think having a clear point of view there would be good.
761 Because sometimes.
762 Sometimes it can be really expensive to do connect TV, or you could
763 literally programmatically a bit more cost efficient. There's like so
764 many different angles to it, like we're working on a on an audit at the
moment of Connect TV.

Increased demand for connected TV

Engagement increases with longer form content

Cost

Interview Transcript

765 Sophie Wilson 25:55
766 Yeah.
767
768 Kalina Babington-Stitt 26:00
769 So it's just a bit of a maze, but it's really important.
770
771 Sophie Wilson 26:03
772 Yeah.
773
774 Kalina Babington-Stitt 26:03
775 So I think that would probably be an area where I'm like.
776 Good to figure out.
777
778 Sophie Wilson 26:08
779 And that's something that you've kind of started exploring over the
780 past kind of few years, right?
781 I don't think that used to be as prominent as it is now.
782
783 Kalina Babington-Stitt 26:15
784 Thank you.
785 Yeah, exactly.
786
787 Sophie Wilson 26:18
788 Yeah. OK.
789
790 Kalina Babington-Stitt 26:18
791 And it's it's partly because of where.
792 The like, where people are spending time, but also thankfully because
793 we are getting like better video content.
794
795 Sophie Wilson 26:23
796 Yeah.
797
798 Kalina Babington-Stitt 26:25
799 Like for a while. Maybe when you were here, we didn't get like we were
800 just. We wouldn't get very good video content.
801
802 Sophie Wilson 26:27
803 Yeah.
804
805 Kalina Babington-Stitt 26:30
806 But if you have something that is people want to watch, then that
807 makes it a lot easier.
808
809 Sophie Wilson 26:33
810 Yeah.
811 Yeah, definitely.
812 Last one of this section.
813 When I say like print out of home and digital, are there any issues for
814 any of them that immediately spring to mind like cost or lead times or
815 any problems that you've had in particular?
816
817 Kalina Babington-Stitt 26:52

Understanding consumer

Content

Interview Transcript

816 I mean.
817 Lead times and costs for print.
818
819 Sophie Wilson 26:56
820 Yeah.
821
822 Kalina Babington-Stitt 26:57
823 Definitely.
824
825 Sophie Wilson 26:58
826 OK.
827
828 Kalina Babington-Stitt 27:00
829 Because you know you need.
830 You need to send stuff off to them, like sometimes you know 6 to 8
831 weeks in advance.
832
833 Sophie Wilson 27:08
834 Yeah.
835
836 Kalina Babington-Stitt 27:10
837 Which sometimes is a bit tricky.
838 And it is.
839 Expense can be very expensive for what you get depending on on the
840 title.
841
842 Sophie Wilson 27:19
843 Yeah.
844
845 Kalina Babington-Stitt 27:21
846 Out of home.
847 Similar ish I would say as well. Like when we have things in APAC. If we
848 have to have like censorship deadlines that adds like another couple
849 of weeks on upfront that we don't always have to be able to send send
850 assets.
851 So that could be quite tricky.
852
853 Sophie Wilson 27:38
854 Yeah.
855
856 Kalina Babington-Stitt 27:39
857 But yeah, I think that's probably the main things.
858
859 Sophie Wilson 27:42
860 Cool. So my study is specifically related to how media can affect
861 consumers purchase intent, particularly Gen. Z and millennials.
862 But it can also be spoken about in general.
863 So do you, in your opinion, do you think media advertisement has the
864 potential to impact purchasing term?
865
866 Kalina Babington-Stitt 28:04
867 I think so, yeah, I hope so.

Cost and lead times

Print s less flexible in terms of timings

Cost

Lead times for OOH and legalities such as censorship

Interview Transcript

867	Sophie Wilson 28:07	Media can impact purchase intent
868	OK, cool.	
869	And do you does your brand or do you know of any other luxury brands	
870	that are purposefully targeting Gen. Z and millennials or do you think	Targeting Gen Z and Millennials
871	they're not a specific target audience of interest?	
872		
873	Kalina Babington-Stitt 28:24	
874	I think I yeah, brands are doing it definitely.	
875		
876	Sophie Wilson 28:28	
877	Yeah.	
878		
879	Kalina Babington-Stitt 28:31	
880	And I'm trying to think of examples, but I can't.	Gen Z and Millennials are future consumers
881	But I yeah, they're definitely a target group that luxury brands want to	
882	speak to because they know if they get, you know, those even if even if	
883	those younger consumers aren't necessarily able to buy the products	
884	now, they will.	
885		
886	Sophie Wilson 28:40	
887	Mm hmm .	
888		
889	Kalina Babington-Stitt 28:48	
890	They're seeing them as like a long term investment and that they will	Gen Z and Millennials are long term investments
891	go on to to purchase the product.	
892		
893	Sophie Wilson 28:54	
894	Yeah.	
895		
896	Kalina Babington-Stitt 28:55	
897	I think even when you yeah back going back to like how we how we're	
898	doing more on Tiktok like that's naturally definitely an area that's	
899	specifically for those kind of groups.	
900		
901	Sophie Wilson 29:01	
902	Mm hmm .	
903		
904	Kalina Babington-Stitt 29:08	
905	And like the content that we run on, there is very like native to to the	
906	platform.	
907		
908	Sophie Wilson 29:13	Content related to social platforms
909	Yeah.	
910		
911	Kalina Babington-Stitt 29:14	
912	So it is definitely an area where, yeah, where people want to really	
913	engage with, with those age groups.	
914		
915	Sophie Wilson 29:21	
916	Yeah, another any kind of advancements or kind of.	
	Innovation that is happening within either print out of home or digital	
	that you think could increase the impact it has on Gen. Z and	
	millennials like, is there anything coming through any opportunities	

Interview Transcript

917 that you're being given by agency, etcetera that you think would really
918 engage younger consumers?
919
920 Kalina Babington-Stitt 29:48
921 Yeah.
922 I mean with Print.
923 Tricky one. I think there's things like of ID just got rereleased recently.
924 So that could be something that younger consumers might be
925 interested in, sort of having that more like nostalgia and like actually
926 using and like engaging with a printed product.
927 I don't think that's going to drive a whole lot of reach, but it could be
928 nice for like there's like really.
929
930 Sophie Wilson 30:12
931 Yeah.
932
933 Kalina Babington-Stitt 30:19
934 Engaged audiences.
935
936 Sophie Wilson 30:22
937 Yeah.
938
939 Kalina Babington-Stitt 30:24
940 With out of home, I think I don't know if it's, I would say it's tricky
941 about, you know, targeting specific age groups, but there are some
942 some new innovations coming through specifically in the UK where
943 one of the the global outdoor who do the advertising
944
945 Sophie Wilson 30:32
946 Yeah.
947
948 Kalina Babington-Stitt 30:44
949 They have a new platform that they're rolling out this year, which
950 essentially is really detailed targeting about people moving throughout
951 the tube network, so they basically will have a platform where they're
952 using like your Oyster card or card tap in on the tube. They will
953 essentially have this background information on you know, essentially
954 who you're as a person, what kind of.
955
956 Sophie Wilson 30:54
957 OK.
958 Yeah.
959 MMM.
960
961 Kalina Babington-Stitt 31:11
962 Purchase you're making and they'll be able to say to brands you know
963 a lot of people who could be great.
964 Who? Who are your target audience? Live in, like, Walthamstow. And
965 then they're commuting.
966
967 Sophie Wilson 31:19
968 Yeah.

Nostalgia

Hard to target specific audiences with OOH

OOH targeting innovation

Specific consumer targeting in the near future

Interview Transcript

968 Kalina Babington-Stitt 31:23
969 In London Bridge everyday and and then you could use that to be really
970 targeted and like OK, let's just show up on those tube lines or like just
971 around those those transport hubs. And I think H comes into that as
972 well.
973
974 Sophie Wilson 31:23
975 Uh.
976 Yeah.
977
978 Kalina Babington-Stitt 31:34
979 So that could be something to see like how like millennials versus like
980 older generations. Are they moving around in different ways and
981 spending time in the city?
982
983 Sophie Wilson 31:41
984 Yeah.
985
986 Kalina Babington-Stitt 31:43
987 So I think stuff like that is quite interesting.
988
989 Sophie Wilson 31:45
990 Definitely.
991
992 Kalina Babington-Stitt 31:46
993 Yeah, lots of data.
994
995 Sophie Wilson 31:48
996 Yeah.
997 So my for my research, I also had to do a quantitative aspect, so I also
998 did a survey of 200 Gen. Z millennials and I found that even though
999 their attitudes were the most positive towards digital media, their
1000 purchasing tent was actually most impacted by print which?
1001 Surprised me.
1002 But what are your thoughts on that?
1003 Is that something that you would expect?
1004
1005 Kalina Babington-Stitt 32:20
1006 I don't know, I think.
1007 I am a bit surprised, but maybe I don't know why.
1008 Maybe they think that there's more.
1009 It's more trustworthy. Maybe in term like OK.
1010
1011 Sophie Wilson 32:32
1012 Yeah, that's what came up.
1013
1014 Kalina Babington-Stitt 32:35
1015 There you go.
1016 I guess if you yeah, saying something in a in a magazine versus a
1017 random ad where they can feel random that you get on Instagram,
1018 there is a bit of of, yeah, a bit more trust and credibility with titles.
So I guess in that aspect.

OOH targeting used to differentiate consumer groups

Surprised by prints impact on purchase intent

Print is trustworthy

Trust
Credibility

Interview Transcript

1019 Sophie Wilson 32:48
 1020 Yeah.
 1021
 1022 Kalina Babington-Stitt 32:49
 1023 Yeah.
 1024
 1025 Sophie Wilson 32:51
 1026 So would there? How would you think luxury brands would feel if I
 1027 went to them with that and basically said, how would you feel about
 1028 implementing more print into your media strategies? Do you think that
 1029 would be kind of accepted or do you think they wouldn't want to?
 1030 Do that.
 1031
 1032 Kalina Babington-Stitt 33:08
 1033 I think.
 1034 They would comprehend it and and get get the rationale.
 1035 But I think it is kind of goes well the the sort of pushback that I would
 1036 assume would be around like the cost and then the the measurement
 1037 of the app.
 1038 So even though people say, you know, say that they, you know, trust
 1039 magazines more or whatever it might be,
 1040 Actually seeing the the numbers off the back of that could be quite.
 1041 Tricky.
 1042
 1043 Sophie Wilson 33:38
 1044 Yep.
 1045
 1046 Kalina Babington-Stitt 33:40
 1047 But it could be. Yeah, I feel like it could be something to sort of get
 1048 people thinking about, you know, not just pushing all their budget into
 1049 things like paid social.
 1050
 1051 Sophie Wilson 33:48
 1052 Yeah, cool. OK, last two questions.
 1053 If you were curating an ideal media strategy for a luxury brand, for Gen.
 1054 Z and millennials, is there anything that immediately springs to mind
 1055 that would include or wouldn't include?
 1056
 1057 Kalina Babington-Stitt 34:07
 1058 Well, I would have said, not necessarily including print.
 1059
 1060 Sophie Wilson 34:10
 1061 Yeah.
 1062
 1063 Kalina Babington-Stitt 34:13
 1064 Based on, you know, prioritizing where people are spending time.
 1065
 1066 Sophie Wilson 34:13
 1067 10.
 1068
 1069 Kalina Babington-Stitt 34:18
 1070 But you know, it does depend the campaign and what what the
 1071 objectives are.

Cost
 Measurement ability

 Rationale
 Data driven

 Point of consideration

 Budget

 Assumed decline in print

 Prioritise consumer
 habits e.g social and
 digital channels

Interview Transcript

1070		
1071	Sophie Wilson 34:18	
1072	Yeah.	Objective centred
1073		
1074	Kalina Babington-Stitt 34:23	
1075	But generally I would.	
1076	I would say not necessarily including so much print.	
1077		
1078	Sophie Wilson 34:28	
1079	OK.	Lack of faith in print
1080		
1081	Kalina Babington-Stitt 34:29	
1082	And yeah, I think looking at specifically.	
1083	Digital, like what platforms are people spending time and actually	
1084	engaging with. So obviously paid social is gonna rank up there. But like	
1085	what else?	
1086	What else is of interest to them?	Digital channels are main
1087	I would go back to the point like YouTube probably is gonna be likely	priority
1088	quite a high one.	
1089		
1089	Sophie Wilson 34:53	
1090	Mm hmm.	
1091		
1092	Kalina Babington-Stitt 34:55	
1093	And again can be a bit more.	
1094	There can be a bit more cut through with.	
1095	Activations there.	
1096	Yeah.	
1095		
1096	Sophie Wilson 35:06	
1097	And what is the main thing you would want your strategy to achieve?	
1098	Like would you want to increase engagement the most or awareness	
1099	the most?	
1100		
1101	Kalina Babington-Stitt 35:16	
1102	I think I mean depending on the scenario, it might be you know if it's a	
1103	brand that generally people know about, then I think it would be just	
1104	getting to that engagement side of things a bit more and and really	
1105	doing a bit more of storytelling, getting people.	Engagement
1106		
1107	Sophie Wilson 35:25	
1108	Mm hmm.	Storytelling
1109	Yeah.	
1110		
1111	Kalina Babington-Stitt 35:32	
1112	Consider on a deeper level rather than just see see a brand and not	
1113	really have any emotional appeal to it. I feel like as well Gen. Z and	
1114	millennials mainly are probably like a lot less loyal to brands and can	
1115	be.	Emotional connection
1116		
1117	Sophie Wilson 35:45	Brand love
1118	Mm hmm.	Brand loyalty decrease in younger generations

Interview Transcript

1119 Kalina Babington-Stitt 35:45
1120 Quite suede easily. So I feel like if you can really tell your story and sort
1121 of build that base with them early on, then be more likely to sort of get
1122 them interested in actually purchasing at some point.
1123
1124 Sophie Wilson 35:58
1125 Perfect. Amazing.
1126 Thank you.
1127
1128 Kalina Babington-Stitt 36:00
1129 Cool.
1130
1131 Sophie Wilson 36:00
1132 I'm going to stop the recording.
1133
1134 Sophie Wilson stopped transcription
1135
1136
1137
1138
1139
1140
1141
1142
1143
1144
1145
1146
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1148
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1165
1166
1167
1168
1169

Gen Z and Millennials are easily influenced

Build brand storytelling to engage younger consumers

7.4.2. Participant 2 coded transcript

Interview Transcript

1 Sophie Wilson 0:05
2 OK, cool. So I've got your consent form already, so that's great.
3 Thank you if you don't mind me asking, how old are you?
4
5 Yelena GRELET 0:13
6 26
7
8 Sophie Wilson 0:14
9 Amazing. Cool. And could you tell me a bit about yourself and how
10 you kind of got into the luxury fashion media space?
11
12 Yelena GRELET 0:21
13 Yeah. So I originally studied fashion journalism at Central Saint
14 Martins and during my placement year, I kind of dipped and dabbed
15 in different realms of the industry.
16 So I've got to explore that as a tourist side working along
17 Christopher Kane and then also supporting an auction called Kerry
18 Keller Auctions London Bridge.
19
20 Sophie Wilson 0:45
21 OK.
22
23 Yelena GRELET 0:47
24 And then also as part of a network group called Room, which is run
25 by their editor of Louis Vuitton then when I had graduated.
26
27 Sophie Wilson 0:57
28 OK.
29
30 Yelena GRELET 1:01
31 The editor put me in touch with the manager at Gucci, so I did my
32 internship at NPR there and then after that, because obviously it
33 was fixed hand contract, I went to days as commercial project
34 coordinator, so I was on the advertisement side.
35
36 Sophie Wilson 1:15
37 Mm ~~hmm~~.
38 Mm ~~hmm~~.
39
40 Yelena GRELET 1:21
41 And also managing any specials of course days.
42 So I kind of had a nice 360 perspective of the fashion industry and
43 then I moved on to my role at Louis Vuitton. Now press and media
44 coordinator.
45
46 Sophie Wilson 1:27
47 Yeah.
48
49 Yelena GRELET 1:33
50 So it's nice balance between both.

Sophie Wilson 1:35

Interview Transcript

51 Yeah. Amazing.
52 Thank you.
53 And what media channels have you worked with in your career so
54 far.
55
56 Yelena GRELET 1:43
57 Yeah. So out of home, all the social media channel. Well, not all.
58 So I'd say mainly Meta ~~TikTok~~ and then also YouTube.
59
60 Sophie Wilson 1:50
61 OK.
62
63 Yelena GRELET 1:54
64 Don't think I've missed any out, of course print.
65
66 Sophie Wilson 1:58
67 Yeah. Amazing.
68
69 Yelena GRELET 1:59
70 Yeah. Yeah, that's it for now.
71 Hopefully cinema next year, but we'll see.
72
73 Sophie Wilson 2:03
74 Cool. So these are just a few questions about General Media
75 advertisement.
76 So do you believe Media advertisement has changed over either
77 over the past decade or since you've kind of been involved with it in
78 relation to luxury fashion?
79
80 Yelena GRELET 2:19
81 Yeah, absolutely.
82 Even from my time studying at CSM 4-5 years ago, I can't remember
83 exactly.
84
85 Sophie Wilson 2:27
86 Oh yeah.
87
88 Yelena GRELET 2:28
89 But **there was a strong focus on print.**
90 **But we obviously had to slowly start introducing digital media**
91 **because it was slowly taking over and since then there's been a**
92 **massive shift where there's a strong focus on social media**
93 **platforms, especially tick tock, Instagram.**
94
95 Sophie Wilson 2:30
96 OK.
97 Yeah.
98
99 Yelena GRELET 2:44
100 And also Facebook.
101 And **there's been less of a focus on print.**

Digitalisation

Death of conventional
media

Interview Transcript

102	Mm hmm.	
103		
104	Yelena GRELET 2:50	
105	So if you were to look up the well, if you had to give a ratio, I would	
106	definitely say it's 70% digital now and 30% print.	Digitalisation
107		
108	Sophie Wilson 2:58	
109	OK.	
110		
111	Yelena GRELET 3:00	
112	There's been a lot of cuts across not just luxury fashion brands, but	
113	also premium brands.	Budget cuts
114	They want to place themselves differently where they can reach a	
115	wider and more global audience, and the quickest way to do that is	Global reach
116	obviously digital media now. Especially because.	
117		
118	Sophie Wilson 3:10	
119	Yeah.	
120		
121	Yelena GRELET 3:15	
122	It's more cost effective.	Financially effective
123		
124	Sophie Wilson 3:18	
125	Yeah, definitely. That makes sense.	
126	So again, specifically focusing on luxury fashion, do you believe	
127	print out of home and digital are important in the advertising space?	
128		
129	Yelena GRELET 3:30	
130	I think they're all important, but it really depends on who the brand	
131	is trying to target.	Audience targeting
132		
133	Sophie Wilson 3:37	
134	OK.	
135		
136	Yelena GRELET 3:38	
137	Of course, if you want for a print publication, you know, like tabloid,	
138	you're trying to reach a more affluent audience, whereas if you're	
139	really focusing on a Gen. Z market, you know the way to	Audience targeting
140	communicate with them is via digital.	Digital space
141		
142	Sophie Wilson 3:48	
143	Yeah.	
144		
145	Yelena GRELET 3:57	
146	Out of home as well.	
147	It's great if there's like a specific campaign, for example, that you	
148	wanted to advertise, then I would say yeah, that's the most	Specific targeting
149	important.	
150		
151	Sophie Wilson 4:09	
152	Who?	

Interview Transcript

153	Yeah. So you kind of already touched on it, but so I'm assuming you	
154	kind of foresee the media advertising industry evolving in response	
155	to this new digitalisation.	
156	So you kind of mentioned there's going to be a shift and higher	
157	percentage will be digital.	
158	Is there anything else that you want to expand on in that kind of	
159	area?	
160		
161	Yelena GRELET 4:31	
162	Also audio. I've seen a lot of people investing in more in podcast	
163	that you have a lot of.	Digitalisation
164		
165	Sophie Wilson 4:37	
166	OK.	
167		
168	Yelena GRELET 4:39	
169	A lot of brands such as LV, who advertise a lot in podcasts while	Digitalisation
170	they have their own media channels, there's also others like Spotify,	
171	where you see a lot of luxury fashion brands in and it's the fact that	Digitalisation
172	we absorb information differently now.	
173		
174	Sophie Wilson 4:42	
175	Yep.	
176	OK.	
177		
178	Yelena GRELET 4:56	
179	So audio is on the rise.	Digitalisation
180		
181	Sophie Wilson 4:56	
182	Yes. Yeah.	
183	OK.	
184	Thank you. That's really interesting.	
185	And what challenges do you see for the future of luxury media	
186	advertisement in fashion?	
187		
188	Yelena GRELET 5:09	
189	I would definitely say print.	
190	I don't know if that will be a challenge for the brand. However, all the	Death of conventional
191	publication.	media
192	But yeah, that's the main challenge I would see.	
193		
194	Sophie Wilson 5:18	
195	Yeah.	
196	Yeah. Amazing.	
197	So these next few questions are on media strategy.	
198	So it's quite a general question, but what would a successful media	
199	strategy look like to you?	
200		
201	Yelena GRELET 5:36	
202	Once again, it depends on who you're trying to reach, but if I were to	Targeting
203	generalize, it will definitely be a full funnel approach. So what?	Hybrid media strategy
204		
205	Sophie Wilson 5:42	

Interview Transcript

204	Mm hmm.	
205	OK.	
206		
207	Yelena GRELET 5:46	
208	That basically means is that you have three different parts to a	
209	campaign.	
210		
211	Sophie Wilson 5:49	
212	Mm hmm.	
213		
214	Yelena GRELET 5:51	
215	So the awareness phase is when you're trying to create noise	Creating awareness
216	around the campaign and you might want to bring new audience.	Audience awareness
217	That you haven't tapped into yet.	
218	Because it's completely different market or a different clientele. And	Brand consideration
219	then the consideration phase, the second part where now you're	
220	really trying to increase like your click through rate trying to drive	
221	more traffic to, I don't know your website, your, your video, whatever	
222	it is that you're trying to.	
223	Push.	
224	And consider them like for them to be able to convert basically into	Brand conversion
225	a purchase, and then you have the conversion phase.	
226		
227	Sophie Wilson 6:32	
228	Yeah.	
229		
230	Yelena GRELET 6:34	
231	But how the main KPI is really to drive sales.	Sales and revenue
232	So I think if you depending once again on the brand, they have the	
233	money to invest in a full funnel approach.	Hybrid media strategy
234		
235	Sophie Wilson 6:38	
236	OK.	
237		
238	Yelena GRELET 6:44	
239	That's the best way.	
240		
241	Sophie Wilson 6:44	
242	Yeah.	
243	OK. And can you briefly discuss what the process is like of creating	
244	that? So in your role, I have to mention the brand, but in your role,	
245	are you kind of given a brief and then you have to kind of research	
246	how this works, how does it work?	
247		
248	Yelena GRELET 7:00	
249	That's correct.	
250	That's correct.	
251	So basically because we're based in the UK, but the headquarters in	
252	Paris, we will receive a brief from the people at the top.	Campaign brief
253		
254	Sophie Wilson 7:07	
	OK.	
	Yeah.	

Interview Transcript

255		
256	Yelena GRELET 7:11	
257	And because we know our market the best that we would adapt the	Market orientated
258	brief to see our market.	Audience targeting
259	So we would.	
260		
261	Sophie Wilson 7:17	
262	OK.	
263		
264	Yelena GRELET 7:21	
265	Decide on the split between the awareness phase consideration	Hybrid media strategy
266	conversion.	
267	So if it's, I don't know, a new bag that you're pushing that you feel	
268	like.	
269	Would be.	
270	New to the clients.	
271	Then you'd want to put more behind awareness.	
272		
273	Sophie Wilson 7:37	
274	Right.	
275		
276	Yelena GRELET 7:37	
277	And yeah, and what else? Yes. And then also, depending on which	
278	social media platform.	
279	So that really depends on all the assets that you receive.	Media content
280	So obviously if you receive more visuals like videos for example over	
281	still, than you would think about having YouTube because that	
282	layout performs better.	
283	Or still live images than it would be metal. You can even have both	
284	depending on your budget.	
285	Again.	
286		
287	Sophie Wilson 8:05	
288	OK.	
289		
290	Yelena GRELET 8:06	
291	What else I'm trying to think in that order and then of course, once	
292	you do go live, you kind of measure the performances and see	Performance
293	what's going wrong.	
294	It could be like the captions for example.	
295	The visual doesn't work for the audience that you're trying to target,	
296	so yeah.	
297		
298	Sophie Wilson 8:24	
299	Yeah. So you spoke briefly about like measuring and how, how do	
300	you measure the different channels because obviously print is so	
301	different to digital.	
302	Is that something you do within your role or is that kind of given off	
303	to a different team to imagine, OK.	
304		
305	Yelena GRELET 8:38	
	Yes, given off to a different team.	

Interview Transcript

306	So we have our own agency that looks into that for us . And then of	Measurements
307	course, they always have to give feedback and then they would	
308	come up with a few resolutions and then we double check with	
309	Paris of what we think would work best. And we continue.	
310		
311	Sophie Wilson 8:44	
312	Mm hmm.	
313		
314	Yelena GRELET 8:55	
315	That and then we'd be able to know what not to do and what to do	
316	more in next campaigns.	
317		
318	Sophie Wilson 9:02	
319	Yeah. So it's like print.	
320	Are they measured differently?	
321	So is print kind of measured more by circulation and like how are	
322	you measuring kind of out of home and things?	
323	Because I can imagine that's quite difficult.	
324		
325	Yelena GRELET 9:16	Performance measurement
326	Yes, out of home, you can't really measure it because for example, if	
327	you've got like a campaign, a bus stand, there's no way that you	Engagement levels
328	would be able to tell how many people have looked at that had how	
329	many people have engaged. And from then if that's the.	
330		
331	Sophie Wilson 9:20	
332	Yeah.	
333		
334	Yelena GRELET 9:32	Revenue
335	Purchase. So if like 50% of the purchases were because they had	
336	seen that ad at the bus stop.. However, with print the way that we do	
337	it is that we have an internal tool that majority of luxury fashion	
338	brands use where they measure the difference between advertising	
339	and then how much we've gotten back through editorial, for	
340	example.	
341		
342	Sophie Wilson 9:56	
343	OK.	
344		
345	Yelena GRELET 9:56	Performance through circulation
346	So and then of course, you look at the circulation.	
347	So if they have a high circulation and we've only made, I don't know,	
348	like 20 K from vogue when circulation massive.	
349	Then that part would be a big problem.	
350		
351	Sophie Wilson 10:11	
352	Yeah.	
353	Yeah. OK. That makes sense.	
354	So when you're creating these strategies, is there kind of a default	
355	mix of media channels that you use or does it really just depend on	
356	the campaign itself?	
	Yelena GRELET 10:28	

Interview Transcript

357	It really depends on the campaign itself. Sometimes also down to	Content Budget
358	the budget.	
359		
360	Sophie Wilson 10:31	
361	OK.	
362		
363	Yelena GRELET 10:33	
364	So if we only have 30 K for one campaign, and of course we'll	
365	prioritize meta because that covers Facebook and Instagram, and	
366	then the audiences are completely different from the results that we	
367	receive. So yeah.	
368		
369	Sophie Wilson 10:48	
370	Yeah, cool.	
371	This is another very general question, but in your own experience,	
372	could you rank print out of home and digital from cheapest to most	
373	expensive and kind of cost per unit type thing?	
374		
375	Yelena GRELET 11:05	
376	I can give you a rank yes.	Budget
377	So social media first in terms of the cheapest.	
378		
379	Sophie Wilson 11:09	
380	Yeah.	
381		
382	Yelena GRELET 11:12	Budget Production costs
383	Then I would say print and then out of home because the	
384	production costs are so high. So you're looking at close to a couple	
385	100,000.	
386		
387	Sophie Wilson 11:14	
388	Yeah.	
389	OK.	
390	Yeah.	
391	OK.	
392	Well, yeah. And do you?	
393		
394	Yelena GRELET 11:25	
395	It's a lot.	
396		
397	Sophie Wilson 11:26	
398	Yes, definitely a lot.	
399	Do you believe there's a significant correlation between the cost of	
400	a media channel and how successful it is?	
401		
402	Yelena GRELET 11:43	Budget
403	Good question.	
404	How successful is?	
405	Just a no, just because if you have more money to invest in a full	
406	funnel approach, then of course you're going to get stronger report.	
407		
408	Sophie Wilson 11:58	
409	Yeah.	

Interview Transcript

408
409 Yelena GRELET 11:59
410 However, I think it will really ties down to the visuals that you have
411 and the type of campaign, especially if there's like an ambassador
412 that's been included in the campaign, then that's going to get a
413 completely different reaction, tend to just have products featured in
414 a campaign when.
415
416 Sophie Wilson 12:04
417 OK.
418
419 Yelena GRELET 12:17
420 Nobody would be able to relate to you.
421
422 Sophie Wilson 12:17
423 Yeah.
424
425 Yelena GRELET 12:21
426 What I can say?
427 Mm.
428 Would you mind asking me the question again?
429 I feel like I've forgotten one point.
430
431 Sophie Wilson 12:31
432 Yeah, of course.
433 Is there a correlation between the cost of media and its success?
434
435 Yelena GRELET 12:42
436 Gosh, I forgot. I'm sorry.
437
438 Sophie Wilson 12:44
439 That's OK.
440
441 Yelena GRELET 12:45
442 If I remember I'll write you an e-mail.
443
444 Sophie Wilson 12:48
445 OK.
446 Thank you.
447
448 Yelena GRELET 12:50
449 Sorry.
450
451 Sophie Wilson 12:51
452 No problem, no problem.
453 So next one, is there anything that you think all luxury fashion
454 brands should be aware of when they're creating their own media
455 strategies?
456
457 Yelena GRELET 13:02
458 Oh, they need to know who exactly they're targeting.
459
460 Sophie Wilson 13:06

Content
Celebrity endorsement

Targeting

Interview Transcript

459	OK.	
460		
461	Yelena GRELET 13:06	
462	How many people they want to reach and where	Targeting
463	because we're we manage UK, South African Ireland, we'd try and	
464	push more what they need to know their campaign basically and	
465	who they want to reach out to.	
466		
467	Sophie Wilson 13:15	
468	OK.	
469	Yeah.	
470		
471	Yelena GRELET 13:23	
472	Also.	
473	Knowing their KPIs and what they want out of this campaign, is it	Campaign specific
474	just?	
475	Gaining more awareness.	
476	So in the long run they have a wider clientele. Or is it actually about	Audience
477	the purchases now and they want to convert?	
478	I think that's the top things to remember for when you're working on	
479	a campaign.	
480		
481	Sophie Wilson 13:45	
482	OK.	
483	Yeah. Amazing and kind of then on the flip side of that, have you	
484	ever experienced any issues with like print out of home or digital in	
485	terms of like cost or lead times like does anything negative spring to	
486	mind about any of those channels?	
487		
488	Yelena GRELET 14:04	
489	Do from a cost perspective?	
490	Cost or lead time?	
491	I would say when I was working on the print side for advertisements,	Uncertainty
492	for example, not all brands would confirm their position or even	
493	wanted to advertise.	
494		
495	Sophie Wilson 14:26	
496	Yeah.	
497		
498	Yelena GRELET 14:28	
499	And so when we had to go to print, we kind of lost out.	Loss
500	So we'd have to basically give free prints to other brands.	Budgets
501		
502	Sophie Wilson 14:37	
503	OK.	
504		
505	Yelena GRELET 14:37	
506	Like independent or up and coming.	
507	Designers. So obviously what we had.	
508	Umm. Confirmed in terms of how many pages we're going to print	Cost
509	and how much that would cost that affected us at the end because	
	if you're thinking about a luxury brand who's willing to pay like 20 K	
	for one page, you're thinking, Oh my God, I've got like.	

Interview Transcript

510		
511	Sophie Wilson 14:54	
512	OK.	
513		
514	Yelena GRELET 15:02	
515	50 pages that I can add and then once you go to print, you're like,	
516	well, no, we're going to have to pay all of this back per magazine so.	
517		
518	Sophie Wilson 15:08	
519	Yeah.	
520	Yeah. So you have to be really adaptable, I'm guessing because you	
521	just don't know until it finally gets sent off.	
522		
523	Yelena GRELET 15:15	
524	Exactly.	
525	And every if I'm going to be honest, every target for each quarter is	
526	different.	
527	So of course, like the September issues are the most important	External industry factors
528	ones.	
529	Sophie Wilson 15:21	
530	OK.	
531		
532	Yelena GRELET 15:25	
533	So you want, what would they expect a higher outcome and better	External industry factors
534	result then?	
535	An issue that's in December because majority of these brands will	
536	want to be in the September, autumn, winter issues. So you have to	
537	take that into consideration.	
538		
539	Sophie Wilson 15:42	
540	Yeah. And do you find that luxury brands are kind of becoming less	
541	interested in wanting to be advertised in print?	
542	Like, is this why they're not confirming things straight away?	
543	Or do you think it's just kind of always been like that?	
544		
545	Yelena GRELET 15:54	
546	Yeah.	
547	I don't think they're less interested.	Budget
548	It's just that the budget keeps getting cut and when you look at the	
549	figures and the results that you get between print and digital and	ROI
550	social media, it's much easier to invest in that because the return of	
551	investments will be much higher and you'll see it quicker you.	
552		
553	Sophie Wilson 16:01	
554	OK.	
555		
556	Yelena GRELET 16:15	
557	See the growth quicker then print.	
558	Yeah. And a lot of print is publications are being cut, which is.	Budget Digitalisation
559	A testament of our time, unfortunately.	
560		
	Sophie Wilson 16:28	

Interview Transcript

561	Yeah, definitely. Cool. Thank you.	
562	So the next little section is about purchase intent in relation to	
563	media.	
564	So this is kind of mixing your industry expertise with kind of you as a	
565	consumer because like we're both Gen. Z and millennial kind of. So	
566	what or who do you believe motivates Gen. Z and millennials to	
567	purchase luxury fashion?	
568		
569	Yelena GRELET 16:44	
570	Yeah.	
571	I'll definitely say it's the person behind the campaign. If I'm thinking	Content
572	from a media perspective like we had the Zendaya campaign and	
573	that	
574	performed much better than other campaigns that didn't	Celebrity endorsement
575	necessarily have a celebrity at the back.	
576		
577	Sophie Wilson 17:14	
578	OK.	
579	Yeah.	
580		
581	Yelena GRELET 17:17	
582	And.	
583	I think well, I like to think that majority of the brands are strategic in	
584	terms of the assets that they show to let's say we receive 10.	
585	And there's eight that are that are bags or accessories, just products	
586	basically.	
587	And then two of the celebrity, then you would push that towards	Audience awareness
588	conversion because you know the person will be able to relate to it	
589	or they want to kind of emulate their lifestyle for whatever reason	Lifestyle desirability
590	which influences purchase intent must be and then from a	
591	consumer side.	
592		
593	Sophie Wilson 17:31	
594	Yeah.	
595	Right.	
596		
597	Yelena GRELET 17:51	
598	Oh.	Audience values
599	I think it's all to do with the House code.	
600	So that's my personal opinion. If I feel like it's completely different	
601	then to the House's vision that I know, then I don't think I would go	
602	for it.	
603		
604	Sophie Wilson 18:00	
605	OK.	
606	Yeah.	
607	OK.	
608		
609	Yelena GRELET 18:10	
610	And if it's exactly and it has to be like a classic, timeless piece that I	Product
611	know want to invest in.	
	Sophie Wilson 18:10	

Interview Transcript

612	So everything is aligned.	
613	OK.	
614		
615	Yelena GRELET 18:20	Product quality
616	I wouldn't want it to be a random bag that if I wanted to sell or hand	
617	over to my children.	
618	In one day that has no value.	
619		
620	Sophie Wilson 18:28	
621	Yeah.	
622	Definitely. Thank you.	
623	And do you believe brands in the luxury space are purposefully	
624	targeting Gen. Z and millennials through media at the moment?	
625		
626	Yelena GRELET 18:42	Younger consumers
627	Yes because that's where the majority of the money is. The majority	are the future
628	of the money is through us.	
629		
630	Sophie Wilson 18:45	
631	Yeah.	
632	Yeah.	
633		
634	Yelena GRELET 18:48	
635	Yeah.	
636		
637	Sophie Wilson 18:49	
638	Cool. And you don't think that because we're younger, people	
639	assume that we kind of have less money and therefore we're not	
640	going to be interested in luxury.	
641	Think that doesn't matter.	
642	We are the future anyway.	
643		
644	Yelena GRELET 19:02	Younger consumers
645	I do think Gen Z and Millennials matter.	are the future
646	Of course, there's limits. Like nobody's going to try and buy a Burk in	
647	our age unless you're a social.	
648		
649	Sophie Wilson 19:08	
650	Yeah.	
651	Yeah.	
652		
653	Yelena GRELET 19:11	Emotional connection
654	But you want to be able to relate to that brand or feel connected to it	
655	in some type of way.	
656	So whether it's a purse or like earrings, the smallest patches will	Emotional connection
657	make you feel like you're a part of that universe.	
658		
659	Sophie Wilson 19:19	
660	Yeah.	
661		
662	Yelena GRELET 19:25	Disposable income
	So I think Gen. Z's are willing to spend.	Willingness

Interview Transcript

663	Sophie Wilson 19:26	
664	Yeah.	
665	Definitely. And are there any specific advancements or kind of	
666	innovations to print out of home or digital media that you think are	
667	going to change Gen. Z and millennials perspective?	
668		
669	Yelena GRELET 19:46	Digitalisation
670	Definitely. I'm not too sure about print, but on the social media side,	
671	and if you think about YouTube as well, there's going to be more	
672	cross correlation between.	
673		
674	Sophie Wilson 19:49	
675	Mm hmm.	
676		
677	Yelena GRELET 19:59	Influencer endorsement
678	How do I say? It's going to be more democratized, the luxury	
679	fashion space where they're going to engage more with influencers	
680	that are still in the luxury fashion space but it's not going to be all	
681	about celebrities.	
682		
683	Sophie Wilson 20:15	
684	Yeah.	
685		
686	Yelena GRELET 20:16	Change
687	I think that's going to be a major difference.	
688		
689	Sophie Wilson 20:20	
690	Yeah, definitely.	
691	So I for part of my dissertation I also had to do quantitative	
692	research.	
693	So I also did a survey of 200 Gen. Z millennials.	
694	And what I found was that even though their attitudes towards	
695	digital media were the most positive, their purchase intent was	
696	actually most influenced by print.	
697	So what are your thoughts on that?	
698		
699	Yelena GRELET 20:47	Digitalisation
700	That is very interesting to see because from the reports that we've	Difference between Gen Z and Millennials
701	received is the complete opposite. But also I think it really depends	
702	on the publication. If you're talking about Gen. Z's, they will want to.	
703		
704	Sophie Wilson 20:56	
705	No.	
706	Mm hmm.	
707		
708	Yelena GRELET 21:05	Audience specific
709	Keep looking at like dazed ID, the more Gen. Z focused publications.	
710		
711	Sophie Wilson 21:08	
712	Yeah.	
713		
	Yelena GRELET 21:13	Strong willed

Interview Transcript

714	So of course I think they would follow their judgement, but over	Surprised by influence of print
715	digital.	
716	Social I'm surprised that wasn't expected.	
717		
718	Sophie Wilson 21:22	
719	Yeah, I wasn't either, to be honest.	
720		
721	Yelena GRELET 21:25	
722	And did they tell you which publications they'd like to read?	
723		
724	Sophie Wilson 21:25	
725	So it's going to.	
726	No, it was.	
727	It was very much kind of top line, but it did exclude socials because	
728	that that's kind of too much of my study because I have to base it on	
729	literature and academic theory.	
730	So I took socials out because it's kind of such a massive thing on its	
731	own.	
732		
733	Yelena GRELET 21:44	
734	OK.	
735		
736	Sophie Wilson 21:49	
737	So it's very much like direct display and digital. And then out of	
738	home versus print. But I think I could probably do a follow up to see	
739	what.	
740	Magazines. They were actually looking at.	
741		Surprised by influence of print
742	Yelena GRELET 22:01	Digitalisation
743	That's interesting too because you'd think that with us, we're always	
744	on the go.	
745	We're always on our phones. You'd want to.	
746		
747	Sophie Wilson 22:08	
748	Yeah.	
749		Engagement levels higher for print
750	Yelena GRELET 22:11	
751	Consume your information that way, but for me I'm going to say like I	
752	don't absorb the information the same way as I do. If I were to have	
753	like a magazine or even books.	
754	So maybe I'm more old school, but that's how I prefer it as well.	
755		
756	Sophie Wilson 22:22	
757	Yeah.	
758	Yeah, yeah, me too, actually.	
759	So if I were to go into, like, hypothetically if I was to approach a	
760	luxury brand with that information, do you think there's would be	
761	any benefits or costs to implementing more print intermediate	
762	strategies?	
763		
764	Yelena GRELET 22:45	Credibility
	MMM.	

Interview Transcript

765	Yes, but I would say, well, it'd have to be like a bigger survey and	
766	then?	
767		
768	Sophie Wilson 22:58	
769	Yeah, yeah.	Hierarchical structure of luxury brands
770		
771	Yelena GRELET 23:01	
772	Because everything is approved by headquarters, it wouldn't be	
773	down to us.	
774		
775	Sophie Wilson 23:04	
776	Mm hmm.	Budget Credibility
777		
778	Yelena GRELET 23:06	
779	All we can do is just try and prove to them that there is still money to	
780	be spent.	
781		
782	Sophie Wilson 23:06	
783	No.	
784		
785	Yelena GRELET 23:15	
786	In print.	
787		
788	Sophie Wilson 23:15	
789	Yeah, yeah.	
790	So it would need major backing up before it was taking over.	
791		
792	Yelena GRELET 23:19	
793	Exactly, yeah.	
794		
795	Sophie Wilson 23:21	
796	Yeah, cool.	
797	And final two questions, Ann.	
798	So if you were kind of creating your own ideal media strategy	
799	targeting Gen. Z and millennials, what would it look like?	
800	Kind of from a holistic perspective.	
801		
802	Yelena GRELET 23:37	Brand awareness
803	MMM.	
804	Need your strategy.	
805	I'll definitely be investing a lot in marketing.	
806		
807	Sophie Wilson 23:51	Audience Storytelling
808	Yep.	
809		
810	Yelena GRELET 23:54	
811	It'd be intentional, the people.	
812	I think it's all about the storytelling.	
813		
814	Sophie Wilson 23:59	
815	OK.	Storytelling
	Yelena GRELET 24:00	

Interview Transcript

816	And showing them that.	
817	They can also tap into that world at their age. So yeah, it really	
818	depends on the storytelling.	
819		
820	Sophie Wilson 24:07	Content
821	OK.	
822		
823	Yelena GRELET 24:09	Collaboration
824	Who you have in the visuals, whether that's videos or still life	
825	images.	
826	Media strategy.	
827	Also, they're big on collaboration.	
828		
829	Sophie Wilson 24:22	
830	OK.	
831		
832	Yelena GRELET 24:22	
833	So it's not just about working in house, it's really understanding that	
834	markets way of thinking and what they're into.	
835		
836	Sophie Wilson 24:31	
837	Yeah.	
838		
839	Yelena GRELET 24:34	Hybrid media strategy
840	I think that's the key, the key one.	
841	Social media, of course. Whether that's like boosting another	
842	content creators channels or creating your own, or having a mix, I	
843	think I'd do a mixture.	
844		
845	Sophie Wilson 24:43	
846	Yeah.	
847	OK.	
848	Yeah. And what would be the main things you would want your	
849	strategy to achieve like we've spoken about the funnel and kind of	
850	awareness and conversion?	
851	Would you focus specifically on one or would you do a very full	
852	funnel approach?	Hybrid media strategy is essential
853		
854	Yelena GRELET 25:05	
855	I don't think you can do one. It wouldn't work.	
856	You'd have to do it.	
857		
858	Sophie Wilson 25:08	
859	OK.	Awareness and consideration
860		
861	Yelena GRELET 25:09	
862	Have to be either two, so you could do a lower funnel approach or	
863	top awareness and consideration.	
864		
865	Sophie Wilson 25:14	
866	OK.	
	Yelena GRELET 25:16	

Interview Transcript

867 So then we retain those clients for another campaign and hopefully
868 you'll be able to combat them or if you feel like you have a strong
869 campaign that already.

870
871 Sophie Wilson 25:16
872 Mm hmm.

873
874 Yelena GRELET 25:27
875 Has targeted those clients and now you want to combat them and
876 to patch this and I will take consideration.
877 And then conversion.

878
879 Sophie Wilson 25:34
880 Yeah. OK.
881 Cool. Amazing.
882 That is all my questions.
883 I'm just going to stop the recording.

884
885
886
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916

Targeting
Hybrid media strategy

7.4.3. Participant 3 coded transcript

Interview Transcript

1 Sophie Wilson 0:05
2 OK.
3 Cool. Amazing.
4 So if you don't mind me asking, first of all, how old are you?
5
6 Martina MARCON 0:14
7 27.
8
9 Sophie Wilson 0:15
10 Cool. Amazing.
11 So please, could you just tell me a little bit about yourself?
12 So what's your current job role and how you and your journey to kind of
13 how you got there in the first place?
14
15 Martina MARCON 0:27
16 So so currently I'm working for the Austrian team in Vienna, so I'm
17 currently a marketing coordinator for the FMB department.
18 So meaning the fragrances and beauty department for Chanel.
19
20 Sophie Wilson 0:41
21 Yep.
22
23 Martina MARCON 0:43
24 So I'm basically taking care of the marketing plan strategies
25 accordingly to the local market and.
26 About my previous experiences.
27 So I graduated in marketing in Boca University and then did a double
28 degree here in Vienna at the Economics University of the City.
29 I had a very small short experience in Henkel, which is like a mass
30 product industry.
31 And I was mainly in charge of the digital and media part concerning the
32 laundry and home care of the of the company.
33 And then I moved back to to Italy, where I had another short
34 experience in the jewelry sector working as a product manager
35 assistant.
36 And then I joined the beauty sector in L'Oreal for Lancome brand
37 working again as a product manager assistant. So with a main focus
38 on the skin care access.
39 And then later I joined my current company.
40 Firstly, as a product manager assistant, so I was taking care about the
41 execution.
42 Of all three axis of the company.
43 And then I got promoted to my last role, which was marketing and
44 client experience assistant.
45 So basically I was taking care of the marketing plan according to the
46 guidelines.
47 Sorry and the client experience, so all the activations that that the
48 company does both on the wholesale channel. So let's say big chains
49 like 2 Glass or Sephora.
50
51 Sophie Wilson 2:15
52 Yeah.

Interview Transcript

51
52 Martina MARCON 2:27
53 And retail, so the owned boutiques and now I just like since 2 weeks
54 actually joined the Austrian team.
55 So yeah, I'm right now a marketing coordinator.
56
57 Sophie Wilson 2:40
58 Wow, thank you.
59 So you mentioned digital briefly, so is digital kind of the main channel
60 that you've worked with or have you done anything with PR and press
61 or out of home things like that?
62
63 Martina MARCON 2:52
64 Yes, I mean, while taking care of the 360 of a campaign, of course
65 when it's the when, if it's feasible, when it's the right campaign, then
66 we also we as a marketing, we work really closely to the with the PR
67 team or with the digital team to.
68
69 Sophie Wilson 3:09
70 Yeah.
71
72 Martina MARCON 3:12
73 You know, maybe create something on the social media or.
74 Create a particular newsletter to send to particular clients.
75 So it really depends on the goal of the company of the campaign, of
76 course, and based on that we create the perfect journey.
77
78 Sophie Wilson 3:27
79 Yeah.
80 Yeah, great.
81 That makes sense.
82 So just a few questions about kind of general media advertisement.
83 So obviously you haven't been in the industry for too long because
84 we're both still quite young.
85
86 Martina MARCON 3:37
87 Yes.
88
89 Sophie Wilson 3:43
90 But have you noticed any change over the years that you have in
91 general media advertisement?
92 So for instance, has there been a change from?
93 Less print and more digital.
94 Are there any been any notable changes that you've recognized?
95
96 Martina MARCON 3:59
97 So actually in terms of, let's say business, so like revenues, the one
98 that it's still, I mean the channel that right now is really strong and that
99 the one which we want to work on more is the social media part and
100 digital part, but still the.
101
102 Sophie Wilson 4:19
103 OK. Yeah.

Digitalisation

Interview Transcript

102		
103	Martina MARCON 4:22	
104	One that it really cost a lot to the to the company is the TV, of course.	Digitalisation
105		
106	Sophie Wilson 4:26	
107	Yes. Yeah, so do because it costs a lot. Do you think TV is one of the	
108	most important forms of advertising or which would you say is the	
109	most important?	
110		
111	Martina MARCON 4:38	
112	Personally, I would say that that I would rather.	
113	Like do advertisement on the TV on a certain specific period.	Content specific
114	So like for example, the holiday period is perfect to play a certain	Seasonal factors
115	campaign if also have a strong visual or strong video. But on the other	
116	side I recognize that right now the most powerful tool that we have is	Digitalisation
117	the social media.	
118	And especially Tiktok. So I would rather focus on, I mean creating	Social first campaigns
119	strategies that focus on more on this kind of tool and this kind of	
120	consumers as well, since also beauty companies like the one that I	
121	work for really are struggling in.	
122		
123	Sophie Wilson 5:06	
124	Yeah.	
125		
126	Martina MARCON 5:25	
127	In increasing the number of clients which are younger than the target.	Targeting
128	So this would be really useful, yeah.	
129		
130	Sophie Wilson 5:30	
131	Yep.	
132	Yeah, cool.	
133	And do you?	
134	What do you think are the main challenges for the future of luxury	
135	fashion advertisement?	
136	Quite a broad question.	
137	Anything that just brings to mind as a challenge.	
138		
139	Martina MARCON 5:45	
140	So I would say of course, always the right communication, because I	Message
141	have the feeling that online you have broader knowledge about	Clear brief
142	everything.	Digitalisation
143	So also the consumers are really well educated when it comes to	Educated
144	products.	
145	So finding the right communication is key for your strategy, your	Consistency
146	business strategy and of course being staying consistent with your	Brand values
147	brand values.	
148		
149	Sophie Wilson 6:01	
150	Yeah.	
151		
152	Martina MARCON 6:12	
	And.	
	I would say.	

Interview Transcript

153 Also, one of the biggest challenge would be like the competition
154 landscape is really huge.
155 So yeah, also look at what your competitor does on that on that
156 Channel.
157
158 Sophie Wilson 6:29
159 Yeah, yeah, that definitely makes sense.
160 Thank you.
161 So these are kind of more strategy based.
162
163 Martina MARCON 6:36
164 Mm hmm.
165
166 Sophie Wilson 6:36
167 So first of all, what would a successful media strategy look like to you
168 when you're planning it from the outset?
169
170 Martina MARCON 6:47
171 So a structured and long planning, I would say.
172 So first of all, I mean when what we do is that we don't, we don't only
173 have one specific planning for a certain period, but we try to have the
174 most structured planning.
175
176 Sophie Wilson 6:50
177 OK.
178
179 Martina MARCON 7:05
180 So it means that having all over the year for instance.
181 Or create also in this case again a right communication.
182 That comes every time with the with the campaign so that you get used
183 to the. I don't know to the words used by the channel to the faces also.
184 So also create a sort of community of influencers and testimonials of
185 the of the brand.
186
187 Sophie Wilson 7:33
188 Cool. Thank you.
189 So when you do that, what does the process look like?
190 Is it?
191 Kind of.
192 Is it filtered down?
193 Do you create it yourself and give it to people like your managers? Or is
194 it kind of done the other way around?
195 Are you?
196 Are you told a set of briefs that you have to conform to?
197
198 Martina MARCON 7:52
199 Well actually it depends because of course we have really strictly
200 guidelines when it comes to broadcast your brand.
201
202 Sophie Wilson 7:58
203 Yes.
204
205 Martina MARCON 8:01

Competition
Saturated market

Long term rather than
short term planning

Consistent
communication

Influencers have an
impact

Brand guidelines

Hierarchical structure
within luxury brands

Interview Transcript

204 So of course it's very difficult sometimes to implement your own
205 strategy locally.
206 But mostly what we do is to really understand how much.
207 Amount of budget we have and based on that we really try to put the
208 effort in creating the most powerful strategy, both on the digital part.
209 So yeah, it depends on the priorities of the marketing plans, for
210 instance and on the budget of course.
211
212 Sophie Wilson 8:30
213 Yeah.
214 Yes, definitely. And on that same note, how do you measure the
215 success of each media channel specifically?
216 Kind of. The more print out of home and digital. How? Yeah. How
217 would you measure how successful each one of those have been?
218
219 Martina MARCON 8:49
220 So we rely on data that's that our external agency give us.
221 So we have this external media partners which really help us to create
222 the perfect strategy. And of course when it comes to having analysis,
223 we rely mostly on them, so.
224 We actually don't do analysis for the media because we receive them,
225 but when it comes to the digital, maybe.
226 Or I don't know Google.
227 We use Google Analytics for instance.
228 This gives you like a short view, but still it's something.
229
230 Sophie Wilson 9:27
231 Yeah, so because they're.
232 I guess they're not measured so specifically, do you know which media
233 channel is the most successful within your company? Or is because
234 each strategy is different?
235 Is that not something you particularly focus on?
236
237 Martina MARCON 9:42
238 Yeah, exactly.
239 It's not that easy to really track which one is the highest performer for
240 performer cross yeah.
241
242 Sophie Wilson 9:49
243 Yeah.
244 So if there was a way to, would that be something you think that your
245 team would be interested in or because it's such a holistic view
246 anyway? Do you think it wouldn't have been of much value?
247
248 Martina MARCON 10:02
249 No, of course, of course.
250 Like in the future the our strategies is to really focus on the digital
251 media part. So having more tools that help you to really understand
252 and assess the difficulties or the obstacles that you might face, that
253 will be really useful.
254
255 Sophie Wilson 10:06
256 Yeah.

Budget

Have to create the best strategy with minimal budget

Success measured by agency

Measurements inform strategy

Lack of media channel analysis for conventional media

Lack of measurement for media channels

Increased measurement methods for channel performance would be welcomed

Current focus on digital

Interview Transcript

255 OK.
256 That's interesting.
257 So when you do a campaign, do you often find that you're it's more
258 successful to replicate the same imagery and artwork on multiple
259 channels?
260 Is that something you really focus on?
261 So you're kind of getting an Omni channel experience throughout the
262 campaign. Or do you like to specifically focus on, say, all socials or all
263 Google or something?
264
265 Martina MARCON 10:51
266 Again, it **depends on the object of the of the campaign** and also like on
267 the target of each campaign. Because let's say for instance when
268 especially working on the skin care, we have different lines.
269
270 Sophie Wilson 10:59
271 OK.
272
273 Martina MARCON 11:06
274 So of course, if different lines.
275 Answers to different benefits and different.
276 **Requirements from the target**, so of course maybe one line is more for.
277 Let's say old lady. Then of course, we're not going to play the social or
278 the digital.
279 **And then we're going to play the press, for instance, or the out of home
or TV.**
280
281 Sophie Wilson 11:26
282 Yes.
283
284 Martina MARCON 11:31
285 But yeah, it's **really specifically focused and linked to the target itself.**
286
287 Sophie Wilson 11:37
288 OK.
289 Thank you.
290 So from your what kind of moving more to a financial segment now. So
291 from your own experience, could you rank print out of home and digital
292 media in order of cheapest to most expensive on a kind of a general
293 scale?
294
295 Martina MARCON 11:54
296 On average, yes, I could do it.
297
298 Sophie Wilson 11:57
299 OK.
300
301 Martina MARCON 11:58
302 So I would say that the most expensive, it's of course the TV.
303 So the ATV that you have in in TV, of course, then the **out of home are
really also expensive.**
304
305 Sophie Wilson 12:06

Dependent on campaign objectives

Targeting

Media channel choice dependent on targeted age group

Audience targeting

OOH is expensive

Interview Transcript

306	Yeah.	
307	Mm hmm.	
308	Yeah.	
309		
310	Martina MARCON 12:17	
311	Then the press actually not that expensive. Also considering that we	Print is fairly inexpensive
312	don't do it so much actually.	
313		
314	Sophie Wilson 12:26	
315	OK. Yeah.	
316		
317	Martina MARCON 12:27	
318	And then, of course, the digital is also.	Digital is cheaper but still
319	Yeah, very quite of expensive.	fairly expensive
320		
321	Sophie Wilson 12:34	
322	Yeah. OK.	
323	So do you think there's a correlation between the cost of the media	
324	and how effective it is? So if you're spending a lot more on ATV ad, do	
325	you think it's a lot more effective than say, a print ad in your opinion?	
326		
327	Martina MARCON 12:49	
328	I would say yes, because I think that somehow it is correlated to the	Correlation between
329	audience that it's going to reach and to receive the message. So it they	price of channel and its
330	might be correlating some somehow.	success
331		
332	Sophie Wilson 13:02	
333	Yeah.	Wider reach equals more
334	So what factors do you think make a successful media strategy? If you	successful
335	were to give three factors for a luxury brand that was starting out, what	
336	would you say were the three factors to make it as successful as	
337	possible?	
338		
339	Martina MARCON 13:21	
340	Yeah, I would say of course the right product.	Product
341		
342	Sophie Wilson 13:24	
343	Yep.	
344		
345	Martina MARCON 13:25	
346	The right images so visuals and video and everything just correlated to	Content
347	it.	Consistency
348	And yeah, the right channel where you play it.	
349		
350	Sophie Wilson 13:39	
351	Yeah. And have you ever experienced any issues that have <u>be come</u> up	
352	with print out of home or digital media so like cost or lead times, is	
353	there anything that is kind of a reoccurring issue with any of them	
354	which would make you not want to use them?	
355		
356	Martina MARCON 13:56	
	Yes, one of the issue that we mostly face is being next to another	Competition
	competitor campaign. So when.	Location of media

Interview Transcript

357		
358	Sophie Wilson 14:05	
359	OK.	
360		
361	Martina MARCON 14:06	
362	Yeah. This especially on journals and on press. But yes, this is one of	Saturated market
363	the biggest issue that we have.	
364		
365	Sophie Wilson 14:10	
366	Yeah.	
367	Yeah.	
368	OK, amazing.	
369	Thank you.	
370	So I've got a few questions on purchase intent now.	
371	So what do you believe?	
372	There's anything that really motivates Gen. Z and millennials in	
373	comparison to other generations.	
374		
375	Martina MARCON 14:33	
376	To purchase luxury products.	
377		
378	Sophie Wilson 14:35	
379	Yeah. Yes.	
380		
381	Martina MARCON 14:39	
382	I would say of course, the status symbol. First of all, I would say	Status Popularity
383	because they are very popular on the social media and Gen. Z.	
384		
385	Sophie Wilson 14:42	
386	Yep, Yep.	
387		
388	Martina MARCON 14:48	
389	They are always connected always online, so of course they are	Digitalisation Digital natives
390	exposed more than other targets to it and it's appealing.	
391	So still status quo maybe.	
392		
393	Sophie Wilson 15:02	
394	Yeah.	
395	Cool. Thank you.	
396	And in your experience, do you think media advertisement alone has	
397	the potential to affect the consumer's purchase intent?	
398		
399	Martina MARCON 15:16	
400	Again, with the right strategy, I would say yes.	Purchase intent can be effected with the right strategy
401	It's not the only thing, of course, but still, yes.	
402		
403	Sophie Wilson 15:22	
404	Yeah.	Other factors excluding media effect purchase intent
405	And when you've in your job now and in your roles in the past, have you	
406	ever come across luxury brands purposely targeting Gen. Z and	
407	millennials?	
408	Or like do you think they're the target audience they're pushing for or	
409	not necessarily?	

Interview Transcript

408
409 Martina MARCON 15:43
410 Well, I didn't have like the right data.
411 It was just a feeling that maybe a competitor was doing more social
412 media or someone was doing more TV.
413 So it was just just a feeling, but in fact I don't have the data, so I'm not
414 sure.
415
416 Sophie Wilson 16:00
417 Yeah.
418 And are there any specific enhancements or kind of advancements to
419 the traditional media forms like print and out of home that you think
420 would motivate Gen. Z and millennials perception like would increase
421 their perception of that form?
422 So I know it's this kind of stereotype that younger people don't look at
423 print as much, but is there anything that you think could change that?
424
425 Martina MARCON 16:21
426 Mm hmm.
427 Mm hmm.
428 Well, of course, yes.
429 I'm not sure what could be because I also feel quite close to the Gen. Z
430 because yeah, I'm not a millennial.
431 I'm not a Gen. Z, I'm in the middle.
432
433 Sophie Wilson 16:43
434 Yeah.
435
436 Martina MARCON 16:44
437 But yeah, maybe.
438 I don't know.
439 Maybe more advertising about the press again so.
440 A revival of.
441 You know the the press and the big names of the journalists, for
442 instance.
443 Yeah, maybe something like this?
444
445 Sophie Wilson 17:09
446 Yeah, cool.
447 So I've also done some quantitative research in the form of a survey for
448 consumers.
449
450 Martina MARCON 17:16
451 OK.
452
453 Sophie Wilson 17:18
454 Which I have to kind of use with this to get my final results. So I
455 actually found that although Gen. Z and millennials attitudes towards
456 digital media is the highest compared to other forms, their purchase
457 intent is most highly impacted by print media, which did actually
458 surprise me.
459
460 Martina MARCON 17:34

Following competitors

Press revival in the near future

Interview Transcript

459 Umm.
460 Yes, say.
461
462 Sophie Wilson 17:36
463 So I just wanted to know your thoughts on that.
464 Are you kind of surprised from your perspective or not?
465
466 Martina MARCON 17:43
467 Well, I'm actually really surprised.
468 Yes, I didn't expect it.
469 So yes.
470
471 Sophie Wilson 17:48
472 And do you think if I was to hypothetically if I was to go to a brand with
473 that information, how do you think they would react to implementing
474 more print into their media strategies?
475 Do you think that would be possible and do you think that would be
476 something that they would want to do?
477
478 Martina MARCON 18:09
479 I'm not sure because right now the strategy is really to just stay mainly
480 online and not doing anything offline.
481
482 Sophie Wilson 18:17
483 Yep.
484
485 Martina MARCON 18:19
486 So I think that they would consider it for special occasion, for special
487 campaigns or for special purpose.
488 But yeah, in general I think there would be, I don't know.
489 Not so much convinced.
490
491 Sophie Wilson 18:33
492 OK.
493 Thank you.
494 And got two more questions.
495
496 Martina MARCON 18:38
497 Mm.
498
499 Sophie Wilson 18:39
500 So if you were creating your ideal media strategy for a luxury brand,
501 what would that kind of involve?
502 What would be the main things you would look at to achieve?
503
504 Martina MARCON 18:53
505 So when we talk about media strategy, we talk about.
506 TV or press and out of home and things like this.
507
508 Sophie Wilson 19:03
509 Yeah.
510
511 Martina MARCON 19:04

Surprised by the impact of print

Stubborn industry
Digitalisation
Moving away from conventional media

Print for special occasions

Interview Transcript

510	So,	
511	Well, that's a very good questions.	
512	I would say.	
513	To activate both like every channel possible, just to increase as much	Hybrid media approach
514	as possible the reach the audience and to make sure to have the right	Wide audience reach
515	face or the right. I don't know, influencer or the right testimonial to	
516	present it.	
517		
518	Sophie Wilson 19:18	
519	OK.	
520		
521	Martina MARCON 19:33	
522	And of course, to have the right product, because if I have if I have	Product
523	something a product which is more close which is closer to agency	Social media
524	target, then I will still go on the social media.	
525		
526	Sophie Wilson 19:48	
527	Yep.	
528		
529	Martina MARCON 19:49	
530	While maybe I don't know if I want just want to relaunch the the line of,	
531	I don't know anti aging cream. Then I would go definitely on the on the	
532	media.	
533		
534	Sophie Wilson 20:01	
535	Yeah, cool.	
536	And how would you know how successful that had been?	
537	What do you kind of gauge success from in that sense?	
538		
539	Martina MARCON 20:13	
540	Numbers of purchase, for instance.	Sales is a key measurement metric
541	The target which?	
542	Which?	
543	Just buy the product for instance or you know, feedbacks from the	Feedback from in store staff as a measurement metric
544	beauty advisors could be also really useful.	
545		
546	Sophie Wilson 20:31	
547	Yeah.	
548		
549	Martina MARCON 20:32	
550	Feedback from the stores, so also to see how they see it in reality,	
551	could be really useful.	
552		
553	Sophie Wilson 20:39	
554	Yeah, definitely.	
555	Cool. That's been so great. Thank you.	
556	I'm just going to stop the recording.	
557		
558	Martina MARCON 20:46	
559	Perfect.	
560	Sophie Wilson stopped transcription	

7.4.4. Participant 4 coded transcript

Interview Transcript

1 Sophie Wilson 0:05
2 Here we go.
3 So as you kind of have seen from the information sheet, my study is on
4 the impact of media advertisement on the purchase intent of Gen. Z
5 and millennials within luxury fashion.
6 So I've kind of done my secondary research and established that
7 there's a research gap in the impact of how media channels differ in
8 their impact of purchase intent and if I'm able to analyze it then I'll kind
9 of be able to provide a recommendation or hypothetical
10 recommendation to.
11 Brands.
12 Which balance consumer preference and financial efficiency?
13 So my study is basically based just on print out of home and digital
14 purely because social media is such a big thing on its own that it
15 couldn't be incorporated into it.

16 Heather 0:49
17 Mm hmm.
18

19 Sophie Wilson 0:51
20 And also because my study has to be based around academic theory
21 and an academic model.
22 So I'm basing it on the theory of planned behaviour.
23 So the behaviour actually leads to action.
24 In theory.
25

26 Heather 1:04
27 Mm hmm.
28

29 Sophie Wilson 1:05
30 So if you don't mind me asking, how old are you?
31

32 Heather 1:08
33 And 30 soon to be 31. God but.
34

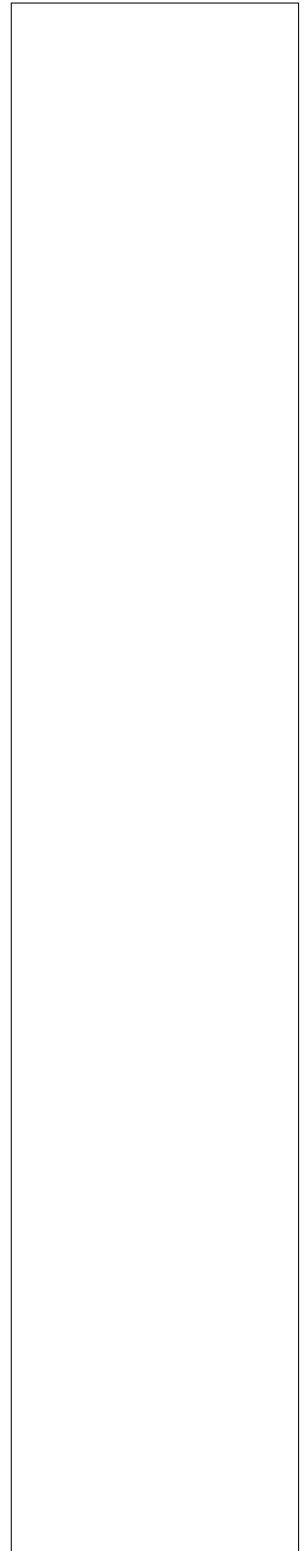
35 Sophie Wilson 1:11
36 Ah.
37 Oh, amazing.
38 And can you tell me a bit about yourself?
39 What is your job role now and kind of what was your journey to getting
40 where you are now?
41

42 Heather 1:22
43 So I, kind of.
44 I've worked in advertising for quite a few years now.
45 I'm trying to remember when it really started, but I sort of worked in the
46 brown world for quite for even longer because my first job out. That
47 wasn't like working in a restaurant or a pub was like working for
48 Harry's.
49

49 Sophie Wilson 1:35
50 OK.

Interview Transcript

51
52 Heather 1:43
53 Do you know Harry's? Yeah.
54
55 Sophie Wilson 1:43
56 OK, is in like the restaurant chain, Harris.
57
58 Heather 1:47
59 The grooming brand Harry's.
60
61 Sophie Wilson 1:49
62 Oh, OK, no, I don't.
63 I haven't heard of that.
64
65 Heather 1:52
66 They still they were quite a start up like disruptor back then and they
67 still are.
68 They're not.
69
70 Sophie Wilson 1:56
71 OK.
72
73 Heather 1:57
74 I don't.
75 I guess they haven't like got huge, but they are still going.
76 But yeah, they were kind of focused on.
77 It was like customer service I was doing but it was kind of they had
78 quite AI guess purpose LED approach to the way they do business and
79 building a brand. And I got to see you know what a startup does when
80 they're trying to launch.
81
82 Sophie Wilson 2:05
83 Yeah.
84 OK.
85 Right. OK.
86
87 Heather 2:18
88 A brat.
89 I don't think it would count as luxury or anything.
90 Still, it was kind of it was interesting.
91
92 Sophie Wilson 2:25
93 Yeah.
94
95 Heather 2:26
96 You know, like the first campaigns that they put out and how they sort
97 of build up to bigger things later on.
98
99 Sophie Wilson 2:29
100 Yeah.
101
102 Heather 2:31

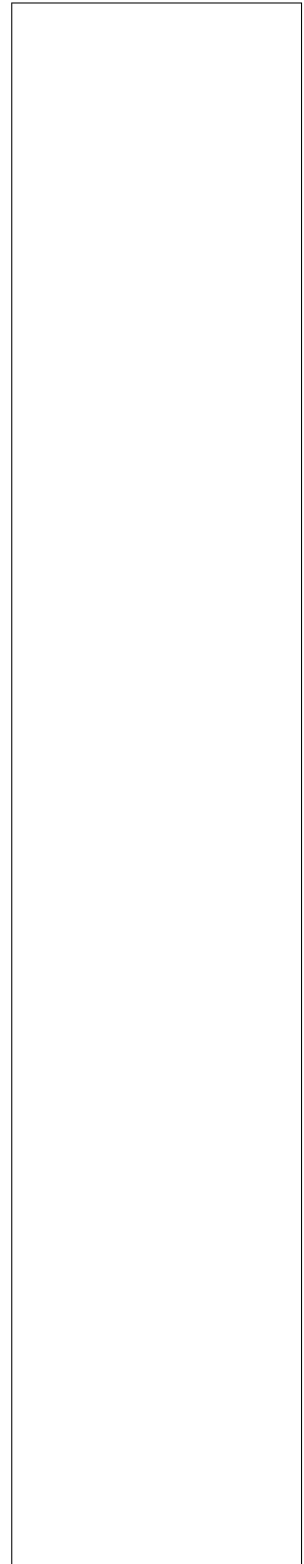


Interview Transcript

102 But yeah, obviously that's a [start up](#) brand and I think many of the
103 many of, I guess the area that you're looking at is very would be I
104 guess, quite established luxury long term brands like I see you worked
105 for. Did you work for Berry for a little?
106
107 Sophie Wilson 2:32
108 Yeah.
109 Yeah.
110
111 Heather 2:46
112 Bit or.
113
114 Sophie Wilson 2:47
115 Yeah, I did a placement year at Burberry last year on their media team,
116 yeah.
117
118 Heather 2:51
119 Yeah, I thought so because you were connected with quite a few of the
120 clients that we I was connected with, but yeah.
121
122 Sophie Wilson 2:56
123 Yeah.
124 Yeah.
125
126 Heather 3:01
127 So yeah, and then after that, so I worked a little bit in that world from
128 back then, but that was yeah, as I say customer side.
129 So it was good to kind of.
130 Get that viewpoint of the product, I guess from the customer
131 perspective.
132
133 Sophie Wilson 3:14
134 Yeah, definitely.
135
136 Heather 3:15
137 And how much of their social media strategies?
138 But yeah, we're leaving social media out.
139 But how they kind of started with print and really built up to like sort of
140 in person experiential events?
141
142 Sophie Wilson 3:22
143 Mm hmm.
144
145 Heather 3:25
146 I think that was, I guess, yeah.
147 And then after that moved on to ingenuity, which is, have you heard of
148 ingenuity?
149
150 Sophie Wilson 3:34
151 I briefly have looked up because I was kind of doing my some
152 background research, but I hadn't heard both of them before that no.
153
154 Heather 3:41

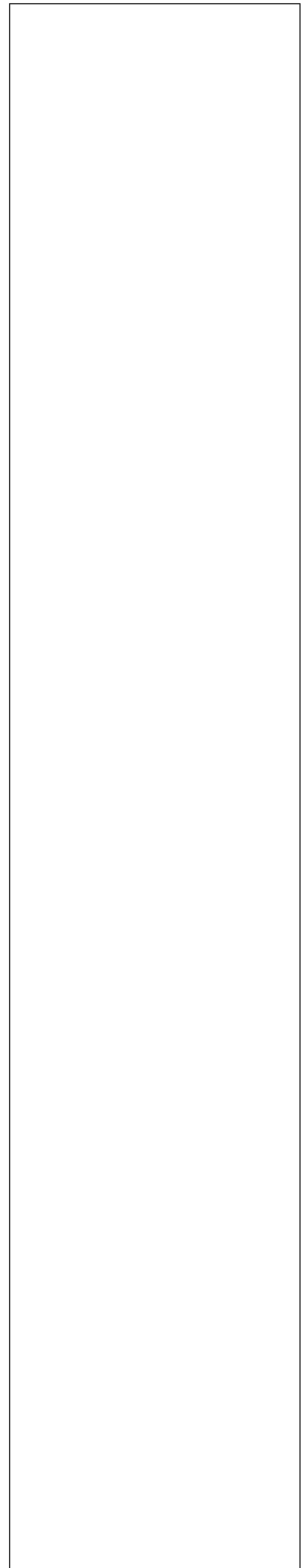
Interview Transcript

153 Most people haven't because they're almost like a consultant. That
154 work that when you work for them, you you work for ingenuity, but you
155 work for the clients that you work for, so.
156
157 Sophie Wilson 3:51
158 Right. OK.
159
160 Heather 3:54
161 You almost. I guess your white label as as one of the clients.
162 I kind of was.
163 It was like sales for advertising agencies.
164
165 Sophie Wilson 4:02
166 Right. OK.
167
168 Heather 4:03
169 Kind of, yeah.
170 They basically connect clients with like new like new business and
171 getting new, getting briefs and through new clients.
172 See kind of that was, yeah, sort of sales to try and get get more
173 business for those clients.
174 So that was really cool and then moved on to, I mean, as you can see.
175
176 Sophie Wilson 4:21
177 Yeah.
178
179 Heather 4:26
180 In the consent form, I probably shouldn't like shouldn't have the dent
181 Su name sort of in there.
182 So you know, but it's just because of like brand safety for the agency.
183 You know, they kind of, yeah, what?
184
185 Sophie Wilson 4:32
186 Yeah, no problem.
187 Yeah.
188
189 Heather 4:41
190 The screen before that? Yeah, I worked the screen before that.
191 I haven't got there yet.
192 My partner in the background trying to run the meeting and.
193 I don't forget about it.
194 I'm just jumping around because I've got ADHD and like my goes to
195 different things, so it's never quite that linear. I was just trying throwing
196 that in there before.
197
198 Sophie Wilson 5:01
199 That's all right.
200
201 Heather 5:03
202 I say sort of.
203 Yeah, too much.
But yeah, I worked.
So obviously after ingenuity I went for worked at spring.



Interview Transcript

204 Yeah, I did actually forget about spring to be quite fair, which was the
205 most important.
206 So he's ~~he's~~ right.
207 I was going to skip over that.
208 I only worked there for like 3 months.
209
210 Sophie Wilson 5:19
211 OK.
212
213 Heather 5:20
214 Because it was, it was again.
215 I shouldn't say too much.
216 Like to. Obviously I don't want their name being spread around, but it's
217 like, yeah, it was definitely an insight into working for more luxury
218 clients and a more luxury agency because they were kind of, I don't
219 know if you know much about spring either.
220
221 Sophie Wilson 5:27
222 No.
223 Yeah.
224 A little bit, but not too much.
225
226 Heather 5:42
227 Yeah. Yeah, they're quite they.
228 They're a studio in the main.
229 They do have an agency and they do some pretty great creative work,
230 but yeah, they did.
231
232 Sophie Wilson 5:48
233 OK.
234 Yeah.
235
236 Heather 5:55
237 They did.
238 A lot of campaigns for like luxury brands and stuff, and obviously
239 building up their even ~~even~~ startup luxury brands as well.
240 But yeah, it was.
241
242 Sophie Wilson 6:03
243 OK.
244
245 Heather 6:06
246 Yeah, that's cool.
247 I don't know if you have any. I guess that's not really linked to the
248 purchase intent, so I'm kind of.
249
250 Sophie Wilson 6:12
251 No, that's OK.
252 That's just kind of general.
253
254 Heather 6:14
255 Yeah.



Interview Transcript

255 Sophie Wilson 6:15
256 So are there any specific media channels that you've spent kind of
257 more time with?
258
259 Heather 6:23
260 I think.
261 Less so print, but it's obviously very still very key for a lot of luxury
262 brands, especially in fashion.
263
264 Sophie Wilson 6:31
265 Yeah.
266
267 Heather 6:32
268 I think they do really still value print even though like across the you
269 know, across the landscape of media really prints been shrinking and
270 shrinking. But it's been definitely shrinking at a slower rate with luxury
271 fashion brands because it's still kind of you know very important
272 channel.
273
274 Sophie Wilson 6:35
275 Mm ~~hmm~~.
276 Yes.
277 Yeah.
278 Yeah.
279
280 Heather 6:52
281 Obviously readerships are still going down.
282 So it's, you know, one thing that might be good for you to look into is
283 ~~advertising~~ report, because that's like.
284
285 Sophie Wilson 7:01
286 OK.
287
288 Heather 7:02
289 Public, as far as I understand.
290
291 Sophie Wilson 7:04
292 Yeah.
293
294 Heather 7:05
295 So they give some quite good insights into kind of channels, but
296 obviously they're talking about, yeah, across like brands as a whole
297 and across like consumers and how they're sort of.
298 In how they're changing and influencing their attitudes, obviously
299 influencing the media world and where we advise clients.
300 Their money as well, but obviously a very clients have the you know
301 obviously come they have a brief of what they have already kind of
302 built out as like the ideal for them.
303
304 Sophie Wilson 7:34
305 Yeah.
306
307 Heather 7:35

~~Print importance~~

~~Digitalisation
Print decline~~

~~Print decline~~

Brief creation

Collaboration

Interview Transcript

306 So it's kind of it.
307 We obviously it's a very collaborative process when you're working
308 with a client as well, you would know it's. But yeah, usually I remember
309 out of home was definitely really important. That really stands out.
310 Yeah, there's a lot of, you know, I still whenever I see a big billboard in
311 London, I'm always just like, yeah, pretty sure. That was one of the
312 ones I've seen.
313
314 Sophie Wilson 7:57
315 Yeah.
316
317 Heather 7:59
318 Kind of Burberry, advertise on and things they're always very like
319 across the world. They were very interested, weren't they? And kind of.
320
321 Sophie Wilson 8:04
322 Yeah.
323
324 Heather 8:06
325 Out of home was always like one of the biggest ones to get a lot of
326 views, which again sort of like impressions was obviously important,
327 but.
328 It was. I guess it shows how important these channels are because
329 even though impressions aren't exactly is easy to get.
330
331 Sophie Wilson 8:25
332 Yeah.
333
334 Heather 8:25
335 So it's easy to quantify like how many people have viewed your ad, if
336 it's through out of home and print. I mean it is it's it's easy, but not as
337 easy you know.
338
339 Sophie Wilson 8:35
340 Yeah, yeah.
341
342 Heather 8:36
343 So I think it shows why, how it's still so important, because they're
344 willing to sort of not necessarily have all the details about their
345 consumers that they've brought in through out of home and print.
346
347 Sophie Wilson 8:47
348 Yeah.
349
350 Heather 8:48
351 But they're willing to know that it's there still like that.
352 Those are still like always going to be important channels for luxury, I'd
353 say. And I can see why because my personal, you know, I've been
354 buying fashion magazines for years. You know, even if I do take a break
355 from buying fashion magazines, I would, you know, usually buy.
356
357 Sophie Wilson 8:55
358 Yeah.

OOH important and builds brand awareness

OOH has a large reach Impressions as a form of measurement

Measurement of conventional media channels is not always easy

Brands still invest in conventional media even though they don't know it's full impact

Habitual

Interview Transcript

357 Yeah.
358
359 Heather 9:05
360 The odd one.
361 So it is.
362 You know, it's it's an unusual space. I mean, I actually started my own
363 magazine.
364
365 Sophie Wilson 9:12
366 Oh wow. OK.
367
368 Heather 9:13
369 But it's definitely not seen Startup magazine.
370 Very different thing to sort of being in any of the titles that Sue Brown
371 would be in, obviously.
372
373 Sophie Wilson 9:20
374 Yeah.
375
376 Heather 9:22
377 So they're very different spaces.
378 Mine was kind of very an artistic space trying to sort of create a
379 publication that started out as a Zine, sort of trying to tap in
380 underground culture of zines that most people don't think a lot of
381 people don't know what they are, which I found a lot.
382
383 Sophie Wilson 9:34
384 Yeah.
385 No. Yeah, I only know 'cause like I've got friends in kind of fashion
386 journalism and stuff, but that's really cool.
387
388 Heather 9:38
389 Like.
390 Yeah, and not that I like him that much, but I know there was. I think
391 Kanye West was doing stuff, wasn't he? And stuff.
392
393 Sophie Wilson 9:50
394 Oh yeah.
395
396 Heather 9:52
397 So it was sort of like underground culture of this sort of stuff in fashion.
398 So anyway.
399
400 Sophie Wilson 9:56
401 Yeah.
402
403 Heather 9:59
404 That's yeah.
405 So I definitely saw that people's attitudes towards print then, like, even
406 though it's not like it's not exactly like a luxury fashion magazine, but I
407 was still kind of it was actually still quite linked to fashion and style.
So it kind of had that.

Zines are an underground form of magazine

Interview Transcript

408	Sophie Wilson 10:12	
409	Yeah.	
410		Digitalisation
411	Heather 10:13	
412	It wasn't directly because it was more artistic, but yeah, definitely got a	
413	lot of questions around, sort of why is it a print magazine?	
414	Why? You know, I think from all ages.	
415		
416	Sophie Wilson 10:21	
417	Yeah.	
418		Gen Z do engage with print
419	Heather 10:24	
420	I think people used to ask that, I suppose because it's.	
421	But I also do see a lot of Gen. Z still tapping it. Still. You know reading	Conventional media uncertainty
422	magazines.	
423	So I think it's a little, I think the future of those kind of channels is a	
424	little bit unclear personally.	
425		
426	Sophie Wilson 10:36	
427	Yeah.	Print resurgence
428		
429	Heather 10:41	
430	And tell how much it will they come back. I for years have felt that print	Mixed opinions surrounding print media
431	is like going to come back in a big way and I think it is, but not for	
432	everyone.	
433		
434	Sophie Wilson 10:41	
435	Yeah.	
436	Yeah.	
437		
438	Heather 10:51	Digitalisation
439	You know, it's always going to be smaller portion of a media plan for	
440	example than it than other things like digital.	
441	I think you know a lot of people, usually a lot of clients and stuff. I think	
442	attending to focus a lot on digital.	
443		
444	Sophie Wilson 10:58	
445	Yeah.	
446		
447	Heather 11:06	
448	But yeah, out of home again, it's important.	
449	I'm just sort of babbling a little bit.	
450	Tvi know is another one.	
451	One, but I don't know specifically luxury brands.	
452		
453	Sophie Wilson 11:12	
454	Yeah.	
455		
456	Heather 11:13	
457	I think it still is, isn't it? But no that.	
458		
459	Sophie Wilson 11:15	

Interview Transcript

459 Yeah, I think it's actually making a comeback as well because I hadn't
 460 seen luxury on TV for a while.
 461 But when I was at Burberry last year, they were really trying to get it
 462 back on the media plans and I think that's what they're going into with
 463 this next kind of few campaigns coming up is what I've heard that a few
 464 luxury brands are getting back in.
 465
 466 Heather 11:22
 467 Hmm.
 468
 469 Sophie Wilson 11:37
 470 The kind of connected TV, but and cinema space, which is quite
 471 interesting.
 472
 473 Heather 11:42
 474 Definitely, yeah.
 475 Because I know when.
 476 Because I think a few couple of years ago or maybe even just a year
 477 ago, like whenever you'd sort of suggest Netflix to any client, really,
 478 they were always hesitant because it was so expensive at that point.
 479
 480 Sophie Wilson 11:54
 481 Yeah, yeah.
 482
 483 Heather 11:56
 484 I think it maybe has got a bit less expensive.
 485 I don't know because I'm actually not as directly in the media world as
 486 I was. I still AM.
 487 I'm in the media part of it, but I've actually moved to like a
 488 sustainability manager role.
 489
 490 Sophie Wilson 12:03
 491 Yeah.
 492 OK. Yeah.
 493
 494 Heather 12:09
 495 So I'm kind of I was an account manager.
 496 Jeff, for three years there, almost three years like a year and two year, 2
 497 1/2 years like partnerships first and then partnerships account
 498 manager and then account manager.
 499
 500 Sophie Wilson 12:19
 501 OK.
 502
 503 Heather 12:22
 504 So we used to sort of, yeah, like obviously share with our clients if
 505 there was like a new channel that's coming out,
 506 So obviously Netflix was quite, yeah, still fairly new.
 507
 508 Sophie Wilson 12:29
 509 Yeah.
 510
 511 Heather 12:33

Opinions effected by habit and cost

Cost

Time

Changing attitudes

Digitalisation

Interview Transcript

510 But yeah, it's clear that it's being used a lot more now and.
511 Yeah, I can only see that increasing.
512 Obviously to do TV is like seems to be a bit less.
513
514 Sophie Wilson 12:41
515 Yeah.
516
517 Heather 12:44
518 I feel like Netflix feels quite luxury when you're talking about
519 connected TV.
520
521 Sophie Wilson 12:45
522 Yeah.
523
524 Heather 12:49
525 It's kind of the more version because I don't like you, but I don't watch
526 tv mean, I know.
527
528 Sophie Wilson 12:49
529 Yeah.
530 No, I don't either.
531
532 Heather 12:57
533 No, I mean like and anyone that I know who does watch TV, they don't
534 pay for TV licence.
535 They just watch like I'm just too scared to do that.
536
537 Sophie Wilson 13:02
538 No. Yeah.
539 Yeah, me too.
540
541 Heather 13:08
542 So yeah, I don't definitely like. Remind me again, you're not focusing
543 on TV at all or connected TV.
544
545 Sophie Wilson 13:14
546 No, I'm not planning on it, but I do have kind of sections which are like
547 extra info, limitations, future research, that kind of thing.
548 So any ~~any~~ extra thing is obviously still very welcome in the discussion.
549 You've actually answered a lot of my questions already.
550
551 Heather 13:30
552 Really. OK.
553
554 Sophie Wilson 13:31
555 Which is fantastic because it didn't even need prompting.
556 I just had a follow up one about your Zine.
557 What was your reason for doing that in print?
558 Did you ever consider making kind of a digital version too?
559
560 Heather 13:45
561 Yeah. So, I mean, it was at the start like I was.

Associations

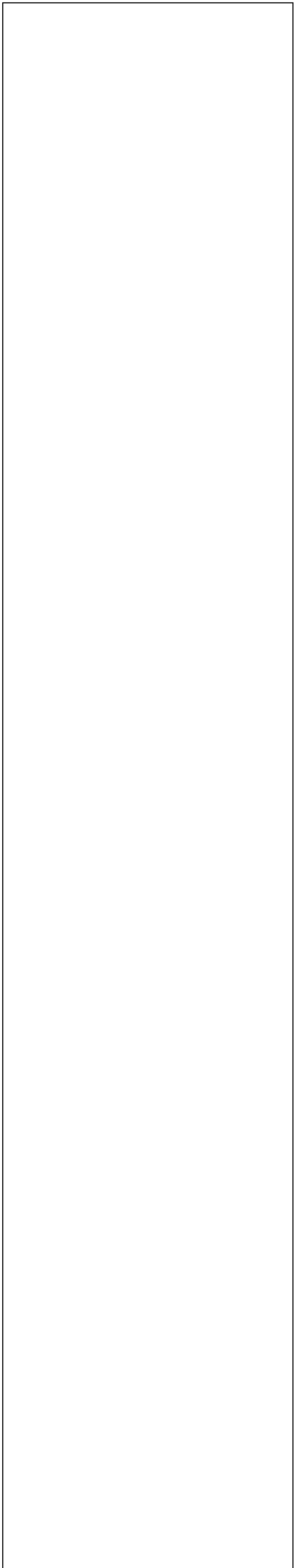
Consumer lifestyle

Interview Transcript

561 I was totally inspired by like the podcast I was listening to at the time it
562 was called. I think at the time it was called arrest all mimics, but I think
563 he's changed the name.
564 It was Ben Talon's podcast what do you call it now?
565 I think he's called it the Creative Condition Podcast now.
566
567 Sophie Wilson 14:02
568 OK. Yeah.
569
570 Heather 14:04
571 Again, really niche podcast. I'm sure most people you wouldn't have
572 heard of it, but I followed him because he's like an illustrator and I was
573 always trying to be an illustrator because my main thing is boring.
574
575 Sophie Wilson 14:07
576 No.
577 Wow. Wow.
578
579 Heather 14:14
580 But that's sort of why I wanted to be in fashion for a little bit.
581 And then I real wasn't quite for me.
582
583 Sophie Wilson 14:17
584 Yeah.
585
586 Heather 14:19
587 I was like, this world is a bit too cut rope cut throat for me, so I'm going
588 to move on. But it was. Yeah. Because obviously fashion illustration
589 like all that.
590
591 Sophie Wilson 14:28
592 Yeah.
593
594 Heather 14:29
595 Yeah, I kind of because I heard in this podcast I was listening to Ben
596 Talon, that zines are sort of making a comeback.
597 There were some people talking about zines and I also was at UAL at
598 that time, and I we got to go to luck of Zine Workshop.
599 I think we had a Zen brief where we had to design our own Zen.
600 And after that I was like, I'm back onto this because I did it in my fine
601 art degree, didn't do it in books and stuff.
602
603 Sophie Wilson 14:47
604 OK.
605 Wow, yeah.
606
607 Heather 14:54
608 So it's just a good excuse to sort of make a publication that was really
609 artistic. It's like it's there an artwork in their own way. And I'm an artist,
610 so I wanted to create something that was an artwork in itself.
611
612 Sophie Wilson 15:00
613 Yeah, definitely.

Interview Transcript

612 Yeah.
613
614 Heather 15:06
615 It was a lot of work, so I got hats arguing up there.
616 Leave her alone.
617
618 Sophie Wilson 15:15
619 Oh.
620
621 Heather 15:15
622 That's not meant to be her private little space up on top of the
623 wardrobe.
624 And now he's just like.
625
626 Sophie Wilson 15:18
627 That's so cute.
628
629 Heather 15:21
630 I'm gonna have to stop it.
631 Stop it.
632 Stop it now. Stop being naughty.
633
634 Sophie Wilson 15:27
635 Oh.
636
637 Heather 15:30
638 Anyway, love them but.
639
640 Sophie Wilson 15:34
641 So cute.
642
643 Heather 15:36
644 What was the saying?
645 What were you saying?
646 I can't remember who was talking, I think me.
647
648 Sophie Wilson 15:40
649 Uh.
650 Oh yeah, your zine, yeah.
651
652 Heather 15:44
653 Yeah. So why did I do it? Is it?
654 I mean, yeah, I just really was at the time.
655 I've always because of being an artist and studying fine art. I think I
656 was always a bit behind the times in wanting to digitise. So like when I
657 remember when I was studying my fine art degree like people had
658 done digital art works as like a final like.
659
660 Sophie Wilson 15:56
661 Mm ~~hmm~~.
662 Yeah.
663
664 Heather 16:02



Interview Transcript

663 A huge digital ~~digital~~ artwork and I was.
664
665 Sophie Wilson 16:05
666 I found it crazy in a fine art degree.
667
668 Heather 16:07
669 Yeah, but this this was years ago. So I think probably people do it even
670 more now, but this.
671
672 Sophie Wilson 16:09
673 Yeah.
674 Yeah.
675
676 Heather 16:13
677 20 When did I graduate?
678 I think it was 2016, yeah.
679
680 Sophie Wilson 16:17
681 OK.
682
683 Heather 16:17
684 So, like people were starting to do like big digital artworks. And I was
685 so resistant to it then because all my work was completely analogue. I
686 hadn't done anything I could never really did anything on Photoshop
687 much then like, apart from like the odd little bit like back.
688
689 Sophie Wilson 16:21
690 Well, yeah.
691 Yeah.
692
693 Heather 16:31
694 In school, so I was really trying to keep it analog and everything I did
695 was very much like hand done, but I and I'm not that person anymore.
696 And I started slowly like.
697
698 Sophie Wilson 16:37
699 Yeah.
700
701 Heather 16:41
702 Doing digital art, but then when?
703 When lockdown hit, I didn't bring my Wacom tablet to do digital art on,
704 and I was studying my my masters at that time and I knew like to be
705 honest, when I started the masters, I already had this idea in my head
706 that I wanted to do.
707 A magazine about men's mental health.
708
709 Sophie Wilson 17:02
710 Nice.
711
712 Heather 17:03
713 It's a matter close to my heart because I lost someone my father due
to mental.

Resistance to
digitalisation at first

Interview Transcript

714 Sophie Wilson 17:05
715 Yeah. Oh, OK.
716 Oh, I'm sorry. Yeah.
717
718 Heather 17:10
719 So, So that was kind of my main passion point.
720 For doing the magazine and just wanting to keep the analog kind of
721 thing going because I guess I just always felt a bit resistant to wanting
722 to be on the screen all the time because quite sensitive to being on a
723 screen like I've spent a lot of hours.
724
725 Sophie Wilson 17:22
726 Yeah.
727
728 Heather 17:27
729 In front of a screen in my years and I'm a you get a bit tired of it, don't
730 you? And I just wanted to sort of come offline and have something that
731 people could read.
732
733 Sophie Wilson 17:30
734 Yeah.
735 Definitely.
736
737 Heather 17:38
738 That's a book, you know? So they don't have to look at a screen if
739 they're reading this content.
740
741 Sophie Wilson 17:42
742 Yeah.
743
744 Heather 17:42
745 But you know, a lot of people ask questions.
746 Why is it online? Da da, da.
747 Slowly I built a website, you know, and then I had two websites going
748 like my personal art website, and then my wackazine website.
749
750 Sophie Wilson 17:52
751 Yeah.
752
753 Heather 17:56
754 But then again, it's completely changed.
755 So I remember, I think the turning point really was I went to a comedy
756 night and he'd probably feel so bad about this.
757 The comedian, because he was sort of like trying to make a joke about
758 my magazine. And when I told him about what it was about, he felt
759 kind of bad.
760
761 Sophie Wilson 18:11
762 Yes. Yeah.
763
764 Heather 18:12
765 Like oh, sorry, because he was kind of taking the **** and being like, so
766 you have a printed magazine, OK.

Negative effects of digitalisation

Media landscape has adapted

Negative associations toward print
Print had decreased in popularity

Interview Transcript

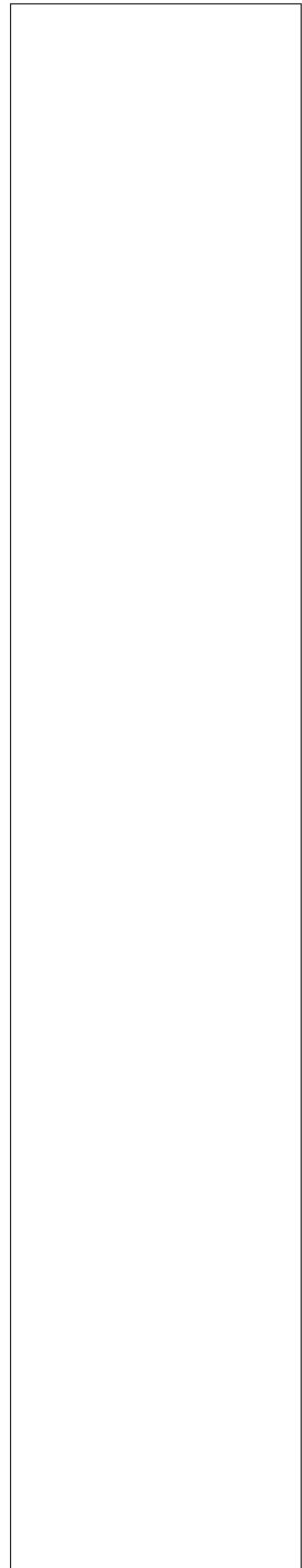
765 Let's do a show of hands.
766 Who reads the print magazine?
767
768 Sophie Wilson 18:21
769 Oh.
770
771 Heather 18:22
772 I mean, honestly, I didn't turn around.
773 I should have because that wouldn't be market research. But, you
774 know, I was so just like basically the outcome was not many people
775 read print magazines in that audience at the time.
776
777 Sophie Wilson 18:23
778 Yeah, none.
779 Yeah.
780 Yeah.
781
782 Heather 18:34
783 So you know, he was kind of take, you know, just being like maybe you
784 should do it online, but, you know, sort of thing.
785
786 Sophie Wilson 18:39
787 Yeah.
788
789 Heather 18:40
790 Even though he was obviously only joking.
791 It was just a bit like at the end of the day I work at a media agency.
792 I know that print is shrinking.
793 I know that as a whole, and I was very much like the people that I want
794 to target with my magazine are going to be reading print magazines.
795
796 Sophie Wilson 18:48
797 Yeah, yeah.
798
799 Heather 18:56
800 I was.
801
802 Sophie Wilson 18:56
803 Yes.
804
805 Heather 18:56
806 And they don't want to pay for one. But I was like, no, even I can't
807 afford to buy print magazines. More expensive to obviously build so
808 and get printed.
809
810 Sophie Wilson 19:05
811 Yeah.
812
813 Heather 19:07
814 So I've still got like a little bunch, but mostly I got rid of. I actually gave
815 away.
816 And sort of donated some and sold some.

Deterioration of print
media
Targeting

Cost

Interview Transcript

816 Sophie Wilson 19:11
817 Mm hmm.
818
819 Heather 19:13
820 So it was a couple a few years really.
821
822 Sophie Wilson 19:14
823 Yeah.
824
825 Heather 19:16
826 It was 20/20/2020.
827 Yeah, in lockdown it was.
828
829 Sophie Wilson 19:19
830 OK. Yeah.
831
832 Heather 19:21
833 Then I did file for ~~for~~ it like dormancy a couple ~~couple~~ of years ago
834 because it's just like I had to move with the times and now I've got a
835 podcast so it's.
836
837 Sophie Wilson 19:28
838 Yeah.
839 Oh wow.
840 Oh my gosh, was it cold?
841
842 Heather 19:34
843 The wacky podcast, that's what it's named.
844
845 Sophie Wilson 19:35
846 Amazing. I definitely have a listen of that.
847
848 Heather 19:38
849 Awesome. I mean, yeah, that's where I'm putting most of my time in
850 now.
851 I'd love to do a print magazine or a print book again, like I've actually
852 built a second magazine already that I never actually printed because I
853 never finalised it properly.
854
855 Sophie Wilson 19:42
856 Yes.
857 Oh cool.
858
859 Heather 19:53
860 But also I realised I just it was too big.
861 It was like on collecting, which I think also a little bit with like my
862 passion for like style and fashion and like I guess a lot of the people
863 that I was interviewing were very flamboyant.
864
865 Sophie Wilson 19:57
866 Right. OK.
867
868 Heather 20:08



Interview Transcript

867 And had, like a lot of kind of, because I was focusing on eccentricity on
868 the 1st.
869
870 Sophie Wilson 20:14
871 Mm.
872
873 Heather 20:14
874 And it kind of leans into a lot of like, you know, I think like, did you ever
875 see the Gucci campaign, The Collectors campaign?
876
877 Sophie Wilson 20:22
878 Yes, yeah, yeah.
879
880 Heather 20:24
881 Yeah. And that was like a super big inspiration for me.
882 Because you know, even though it was personally luxury brands now
883 do stand for something a little bit less positive than I feel like they may
884 be used to because of, you know, being a sustainability manager, it's a
885 little bit like, OK, yeah, things are hard to ignore, but.
886
887 Sophie Wilson 20:34
888 Yeah.
889 Mm hmm.
890 Yeah.
891 Yeah.
892
893 Heather 20:42
894 You know, I will still they are still, their artistry is still amazing to me
895 and I'll never really be in that.
896 I'll never.
897 I don't think I'll really be that person that buys a lot of luxury items.
898 Myself, you know, as a consumer.
899 But I love the work they put out and I love the campaigns they do, and I
900 think that is one thing that really keeps people interested in those
901 brands, because I think there's a lot of brands out there that just they
902 don't focus on, like the aesthetics and.
903
904 Sophie Wilson 20:56
905 Yeah.
906 Yeah.
907
908 Heather 21:10
909 The beauty of the as a luxury brand that is basically the best thing
910 about a luxury brand is everything is kind of on point and perfect.
911
912 Sophie Wilson 21:18
913 Yeah.
914
915 Heather 21:18
916 You know, so it's.
917 There's, there's definitely.
918 A lot of people that will always be really into and passionate about that
919 and where we go with this.

Artistry
Campaign content

Aesthetic appeal

Interview Transcript

917 Just that. Yeah. You're welcome to take the conversation back.
918
919 Sophie Wilson 21:34
920 Oh no, this is. This is great. It's so good.
921
922 Heather 21:37
923 If you need.
924
925 Sophie Wilson 21:38
926 It's amazing.
927 I can't.
928 Yeah, I have a question kind of related to that.
929 So what do you think are the challenges for the future of luxury fashion
930 media?
931
932 Heather 21:49
933 I guess, yeah.
934 I mean people becoming more and more questioning these brands
935 and what they stand for and how obviously green washing. Are they?
936 Green washing people are very much like in tune with that.
937
938 Sophie Wilson 22:00
939 Yeah.
940
941 Heather 22:03
942 So I think if luxury brands can kind of put their money and time into as
943 well as doing the great work that they always do.
944
945 Sophie Wilson 22:13
946 Mm hmm.
947
948 Heather 22:14
949 Making sure that great work they do is sustainable.
950 You know, and not just the products, you know that's across
951 everything. Looking at this, if all luxury brands started looking at their
952 scopes one and two and three of emissions and carbon emissions, I
953 think that will do a lot to kind of bring to keep you.
954
955 Sophie Wilson 22:28
956 Yep.
957 Yeah.
958
959 Heather 22:35
960 Know those audiences engaged because like, obviously, I'm sure
961 you've seen it.
962 There's a lot more people.
963 I mean, there's a lot of people across generations that want to
964 save the planet, but it does seem like it's more.
965
966 Sophie Wilson 22:45
967 Yeah.
968
969 Heather 22:47

Increasing curiosity
Interest in sustainability

Time
Cost

Product

Sustainability

Younger generations
have increased
engagement with
sustainability initiatives

Interview Transcript

968 Millennials that are kind of leading that.
969
970 Sophie Wilson 22:49
971 Definitely.
972
973 Heather 22:50
974 I do think, yeah, even my ~~my~~ personal, you know, opinion if I mean I
975 definitely want to always **give my money to a brand that does good and**
976 **also.**
977 Yeah, like the other good thing about it is obviously if you buy it, it
978 already lends itself to that like the products for like they already lend
979 themselves to being more sustainable because it's about. It's not
980 obviously not about fast culture. It's not about like.
981
982 Sophie Wilson 23:08
983 Yeah.
984 Yeah.
985
986 Heather 23:17
987 Fast fashion. Sorry and you know, but there is still a lot of waste and
988 there is still a lot of, I guess the fact that **the price tag is always going to**
989 **be a hindrance for a lot of people** and obviously no one with that. But
990 yeah that.
991
992 Sophie Wilson 23:28
993 Yeah.
994
995 Heather 23:32
996 **I suppose that not their customer.**
997 **Their customer is obviously the affluent customer,** so I think.
998
999 Sophie Wilson 23:38
1000 Yeah.
1001
1002 Heather 23:42
1003 Yeah, we're at the future.
1004 I'm trying to think of it's anything else.
1005 I mean, obviously we're it's always going to be **very led by the**
1006 **consumer and what their what they're consuming and obviously**
1007 **they're on Tiktok, aren't they a lot of the time.** But that's not part of this
1008 conversation really is it but.
1009
1010 Sophie Wilson 23:53
1011 Yeah.
1012
1013 Heather 24:00
1014 And you know, social media is something is, is that something that you
1015 might look on in the future or do you think it's still?
1016
1017 Sophie Wilson 24:05
1018 I think so, yeah.
1019
1020

Value driven

Gen Z and millennials are restricted by price

Luxury has an affluent customer

Digitalisation
Social media has a large impact

Interview Transcript

1469 It's definitely probably going to be the biggest area for future research
1470 because it is so massive and I can't when talking about Gen. Z, you
1471 can't exclude social from the whole bigger picture.
1472 It's just for academic purposes, some for this section. It had to be
1473 because it can't.
1474
1475 Heather 24:20
1476 Yeah.
1477
1478 Sophie Wilson 24:23
1479 But there will be.
1480 I'm doing a big discussion after the findings and analysis and social
1481 will definitely have to come into play with that because you can't
1482 ignore it like it's massive.
1483
1484 Heather 24:34
1485 Yeah. I mean, yeah, as you know, like that's where most of them, they
1486 including my generation as well.
1487 But you know, I'm millennial, so not quite Gen. Z, but I have a sister
1488 who's Gen. Z.
1489
1490 Sophie Wilson 24:46
1491 Yeah.
1492
1493 Heather 24:47
1494 **Boy, you know, they do literally find their music on it.
1495 They find their fashion.**
1496
1497 Sophie Wilson 24:51
1498 Yeah.
1499
1500 Heather 24:51
1501 They are buying stuff on Tiktok, you know, of course, that is where they
1502 they're going to be.
1503 But a lot of brands very hesitant to be there as well because there's not
1504 very many guardrails around Tiktok.
1505 So I think that's still very.
1506 Uncertain like didn't the US completely ban it?
1507
1508 Sophie Wilson 25:05
1509 Yeah.
1510
1511 Heather 25:07
1512 Or has that been?
1513
1514 Sophie Wilson 25:08
1515 Yeah, it did get banned, but then it was kind of basically immediately
1516 back up again because of the uproar that it created.
1517 But yeah, it has been.
1518
1519 Heather 25:16
1520 But so it's it's very weird, isn't it?
1521 Like the way tick Tock has just come into it.

Digital media is
multifunctional

Interview Transcript

1520
1521 Sophie Wilson 25:22
1522 Yeah.
1523
1524 Heather 25:24
1525 And now is like one of the biggest channels, but it's still like as far as
1526 I've seen, it's still not bigger than TV.
1527
1528 Sophie Wilson 25:30
1529 No, and it doesn't.
1530
1531 Heather 25:31
1532 But.
1533
1534 Sophie Wilson 25:32
1535 Yeah, it's.
1536 I think another thing is a trust like you mentioned because you don't
1537 see as many luxury brands.
1538 On social media, well on TikTok at the moment. But it'll be interesting
1539 to see how they do kind of enter that space because at the moment
1540 I'm still kind of like dubious about buying something off tick tock
1541 because I don't necessarily trust it or know where it's coming.
1542 From so if I got a luxury ad on TikTok, I may think that it was a scam.
1543
1544 Heather 25:54
1545 Yeah.
1546 Absolutely. Because I've done the same in online Instagram.
1547 Like I've definitely tried to buy something that was advertised on
1548 Instagram and then it turned out to be a scam like few years back and
1549 now I'm like, yeah, just don't buy anything like that now.
1550
1551 Sophie Wilson 26:07
1552 Yeah.
1553
1554 Heather 26:12
1555 But yeah, it's quite common and it is.
1556 It is hard to, I don't think there's any. I don't know anything about brand
1557 safety on those channels.
1558 I mean, obviously brand safety has got to be really important
1559 especially.
1560
1561 Sophie Wilson 26:22
1562 Yeah.
1563
1564 Heather 26:24
1565 Brands. That's probably why a lot of them are. Yeah, just.
1566 You've got to know a little bit where you're where you're going to be
1567 next to like what content you're going to be next to, right?
1568 And if you if you can't analyse what content you can be that you might
1569 be sitting next to then then it's not really a safe space. Even if you
1570 might get a lot of views like I just don't see it being a long term thing, I'll
be interested

Lack of trust for digital media platforms

Lack of brand safety on digital channels

Location – digital and physical

Interview Transcript

1571 Sophie Wilson 26:36
1572 Yeah.
1573 Yes.
1574 Yeah.
1575
1576 Heather 26:48
1577 To see what happens in the future, but I think it's always, it's always
1578 changing, isn't it?
1579
1580 Sophie Wilson 26:53
1581 Yeah, definitely.
1582 Yeah, because with like programmatic, you can still go through your
1583 site lists and see where you're going to appear.
1584 But yeah, if you suddenly get next to something overly political.
1585 Whatever.
1586 And then there's associations being made, and it's actually completely
1587 out of your control.
1588 That is probably a big thing for luxury brands, yeah.
1589
1590 Heather 27:14
1591 Yeah. So I know that it's you have to take risks obviously obviously
1592 sometimes, but I think yeah, luxury brands are definitely going to be
1593 less likely to take risks.
1594 I would say.
1595 But yeah, there is.
1596 Did you hear about all this stuff?
1597 I'm reluctant to bring it up, but did you hear about all the stuff with
1598 Elon Musk and that like suing Bomb? Do you know Garna?
1599
1600 Sophie Wilson 27:34
1601 Oh.
1602 Yeah, well, I didn't really get into this as much as I probably should
1603 because I was from the outset.
1604 I was kind of like what is actually happening here.
1605
1606 Heather 27:47
1607 I mean, I'll explain it to, you said.
1608
1609 Sophie Wilson 27:48
1610 But yeah.
1611
1612 Heather 27:49
1613 But it's yeah, it's just a bit like the world is just really weird, isn't it at
1614 the moment?
1615 But Elon Musk launching rocket since and and trying to sue
1616 companies that are trying like he's trying to sue.
1617
1618 Sophie Wilson 27:56
1619 Yeah.
1620 Yeah.
1621
1622 Heather 28:04

Constant evolution

Luxury brands are more
risk averse

Interview Transcript

1622 He basically sued the Global Alliance for responsible Media that were
1623 trying to talk a lot about safety on the Internet and for brands and
1624 safety and advertising, and obviously that brand safety. But he kind of
1625 kicked off.
1626
1627 Sophie Wilson 28:14
1628 Yeah, Wen.
1629
1630 Heather 28:17
1631 Because a lot of people were deciding not clients were deciding and
1632 he was saying that, you know, yeah, they're not deciding not to
1633 advertise.
1634
1635 Sophie Wilson 28:21
1636 Not to advertise.
1637 Yeah.
1638
1639 Heather 28:24
1640 And he was saying that people gone were like advising their people not
1641 to advertise it.
1642
1643 Sophie Wilson 28:25
1644 Yeah.
1645
1646 Heather 28:29
1647 So at the end of the day, it isn't a safe space linked with Elon Musk or
1648 to be linked with X or SpaceX or anything.
1649
1650 Sophie Wilson 28:31
1651 No, it's not.
1652 Yeah.
1653
1654 Heather 28:37
1655 He was deciding that they were to blame.
1656 So you know, you got people trying to save the planet and people trying
1657 to do that. So it's it's.
1658
1659 Sophie Wilson 28:45
1660 Yeah, it is.
1661
1662 Heather 28:45
1663 It's I don't think.
1664 Obviously there's there's a lot of companies that predict, like where
1665 the future is going and was it future factory, I think is one of them. But
1666 you know, I don't know how they're doing it at the moment like.
1667
1668 Sophie Wilson 28:58
1669 I don't think you can like and everything contradicts each other and
1670 then suddenly something one thing can change the the route of then
1671 so many other things.
1672
1673 Heather 29:01
1674 Are you?

Uncertainty

Interview Transcript

1673 Yeah.
1674
1675 Sophie Wilson 29:10
1676 So it's it's so hard to predict.
1677 I've got some questions about kind of general media strategy.
1678 So what would a very general question, what would a successful
1679 media strategy look like to you?
1680
1681 Heather 33:24
1682 Would be focusing on obviously what your audience wants and
1683 making sure you're not making any assumptions about that. Like you
1684 know, obviously making sure that I mean anyone who has a media
1685 agency that they're going to be doing.
1686
1687 Sophie Wilson 33:30
1688 Yeah.
1689 OK.
1690
1691 Heather 33:41
1692 You know, I think you know, really planning out who that audience is
1693 and what they're going to be, where they're going to be, what spaces,
1694 you know, they're going to be in media wise and seeing their
1695 advertising.
1696
1697 Sophie Wilson 33:51
1698 Yeah.
1699
1700 Heather 33:54
1701 So really just.
1702 Let me just try.
1703 I mean, I'm not a strategist.
1704 So you know, it is kind of quite that is very.
1705
1706 Sophie Wilson 34:00
1707 No.
1708
1709 Heather 34:05
1710 I'm kind of know the basics of that and how it how they usually in my
1711 sort of space, how they would plan out and how they would plan out
1712 channels and also how much budget would be put into something
1713 based on you know is there actually sort of.
1714
1715 Sophie Wilson 34:17
1716 Yeah.
1717
1718 Heather 34:20
1719 People in that space, I suppose, like.
1720 Sometimes the client might have an idea of a space they want to play
1721 in already.
1722 But Tiktok, for example, and, and they want to know or just.
1723 Like they want to know what their client they want to know the details
about that audience.
So it really is always about just.

Audience targeting

Consumer journey

Creating a consumer profile

Interview Transcript

1724 Yeah, **finding out, building out like a bit of a profile**, obviously that's like
 1725 basic stuff really, but it gets done for every kind of major campaign.
 1726 Sorry.
 1727
 1728 Sophie Wilson 34:51
 1729 Oh yeah.
 1730
 1731 Heather 34:52
 1732 You know it gets done for every new launch or anything.
 1733 It's like OK.
 1734 **Who are we going to target?**
 1735 **Where are we going to target them?**
 1736 **This product is like this.**
 1737 **So who?**
 1738 **Who is going to be best to actually use this product?**
 1739 **And how we're going to target them?**
 1740
 1741 Sophie Wilson 35:04
 1742 Yeah.
 1743
 1744 Heather 35:05
 1745 **So you know, it's understanding that audience as much as possible,**
 1746 **and I think that's where the focus is.** And obviously I remember what
 1747 the question again was.
 1748
 1749 Sophie Wilson 35:18
 1750 What would a successful media strategy look like?
 1751
 1752 Heather 35:22
 1753 Yes, I think.
 1754 And nowadays, you know, I'm obviously biased because I am a
 1755 sustainability manager who's working with clients to **measure their**
 1756 **carbon and their campaigns and align it to other metrics to make sure**
 1757 **that it's kind of still the every campaign is still meeting its goals like you**
 1758 **know.**
 1759
 1760 Sophie Wilson 35:35
 1761 Come on.
 1762 Yeah.
 1763
 1764 Heather 35:47
 1765 **Targeting the audience that it should.**
 1766 **Like attention.**
 1767 And but also like measuring carbon as well as that and making sure
 1768 that you find ways.
 1769 To.
 1770 **To work with partners** and things that are that are doing good and
 1771 they're willing to tap to tell you.
 1772 Details about, I mean obviously the levels of partners like give the
 1773 different levels of details about the audience that they've that you've
 1774 targeted.

Targeting
 Product
 Consumer
 Audience understanding
 Sustainability
 Goals
 Targeting
 Brand attention
 Collaboration
 Transparency of partners

Interview Transcript

1775	So it's looking at like beforehand as well, but you know some there are	
1776	some partners out there and sort of vendors that are are willing to sort	
1777	of give data.	
1778	About their carbon emissions of each campaign and ways that you can	Sustainability education
1779	stop wasting like impressions because at the end of the day a waste	
1780	stop it.	
1781	A wasted impression is a waste of carbon as well.	
1782		
1783	Sophie Wilson 36:47	
1784	Yes. Yeah.	
1785		
1786	Heather 36:48	
1787	So you know, I do think that's where the future of strategy lies as well.	Balance between sustainability and economic success
1788	It's not just about the efficiency of the strategy and the campaign, but	
1789	it's also about, yeah.	
1790	Is it doing good as well? You know? Is it doing good for the planet and	
1791	the business is at the same time?	
1792		
1793	Sophie Wilson 37:03	
1794	Yeah.	
1795	Yeah.	
1796		
1797	Heather 37:10	
1798	To us, yeah, I think.	
1799		
1800	Sophie Wilson 37:12	
1801	Yeah. So because of that and you're kind of saying obviously it	
1802	depends on the audience and what the client bring you. But when	
1803	you're kind of with the agency, did you have like a default or just in from	
1804	your experience, do you was there like a default mix?	
1805	Of media channels that would be used for a campaign, or does it really	
1806	just depend on the campaign itself and that specific brief?	
1807		
1808	Heather 37:35	
1809	Hmm.	Past performance as a measurement tool
1810	I think, yeah, there's usually a bit of a default in terms of what they	
1811	have because you know that every year they're going to, the clients are	Competitors
1812	going to be looking at which channels performed the best and you	
1813	know and also looking at their competitive data to see.	
1814		
1815	Sophie Wilson 37:47	
1816	Yeah.	Competitors
1817		
1818	Heather 37:51	
1819	What their channels?	
1820	What channels they're on as well. So it's probably pretty influenced	Audience Product
1821	already by their competitors. What you know with and making sure	
1822	that you know they're covering the obviously the right channels for	
1823	their audiences and that might change if it's a very different product.	
1824		
1825	Sophie Wilson 37:58	Campaign dependent
	Yeah.	

Interview Transcript

1826 Heather 38:06
1827 So yeah, they will like, it's not going to be the same for every campaign,
1828 but it's definitely.
1829 Yes, it is dependent, like if it's a type of campaign, that's for. I know
1830 clients definitely split it out into.
1831 Like this channel?
1832 Does this or this channel you can kind of.
1833 If you it's also right about timing, right and the right channel for so like
1834 making sure that you they see a specific.
1835
1836 Sophie Wilson 38:31
1837 OK.
1838
1839 Heather 38:37
1840 Order of campaigns. You don't want them to see the short campaign
1841 first.
1842 You want them to see like, you know. So if you've got a long spot, you
1843 want people to see that first.
1844
1845 Sophie Wilson 38:44
1846 Yes, OK.
1847
1848 Heather 38:50
1849 You don't want people to be questioning it, like if it's a really short
1850 version and they're like, what's that? You want them to get the right
1851 impact first.
1852
1853 Sophie Wilson 38:52
1854 Yes.
1855
1856 Heather 38:57
1857 So it's it's also about that journey.
1858 It's making sure that every touch point is there for a reason.
1859
1860 Sophie Wilson 38:59
1861 Yeah.
1862
1863 Heather 39:03
1864 What's that story or telling from this touch point from this channel?
1865 To the end here, and I think again like cinema like that would if you've
1866 got cinema in there.
1867
1868 Sophie Wilson 39:12
1869 Yeah.
1870
1871 Heather 39:14
1872 But again, maybe one for the appendix, but I think that would usually
1873 be one that would be going first because you can look up kind of
1874 channel phasing.
1875 It might be interesting for you media channel phasing and like what
1876 goes sort of before the other and what's kind of what one is doing a
different.

Timing
Clarity of campaign
Consumer journey Reasoning
Storytelling

Interview Transcript

1877 Sophie Wilson 39:23
1878 OK. Yeah.
1879
1880 Heather 39:32
1881 Part of like the the process of like, you know, awareness.
1882 You know, right down to you know, what's the other one?
1883 Advocating for the brand and stuff like that, you know, each does a
1884 different thing and each kind of length of video. And if you know what
1885 is each was the purpose of each campaign there was.
1886 They all have a different reason for being there.
1887
1888 Sophie Wilson 39:56
1889 Yeah.
1890
1891 Heather 39:57
1892 So yeah, it's getting that right. You know, you don't want it to be
1893 staggered in a way that doesn't make sense.
1894 Yeah.
1895
1896 Sophie Wilson 40:06
1897 Yeah. You spoke briefly about budgets earlier.
1898 And from your own experience, could you kind of rank the print out of
1899 home and digital in order of cost on a kind of general level?
1900
1901 Heather 40:23
1902 It might not be accurate, but I can definitely try.
1903
1904 Sophie Wilson 40:24
1905 No.
1906
1907 Heather 40:27
1908 Because I haven't been a buyer, so that is a buyer in terms of buying
1909 media, I've kind of.
1910
1911 Sophie Wilson 40:29
1912 OK.
1913 OK.
1914
1915 Heather 40:32
1916 I work the global team which was very help.
1917
1918 Sophie Wilson 40:35
1919 Yeah.
1920
1921 Heather 40:38
1922 I did do a little bit of kind of helping with the pricing of things. Yeah, but
1923 it's kind of it was all very aggregate kind of like the totals. I'm just trying
1924 to think out of home is like the most expensive I think.
1925
1926 Sophie Wilson 40:47
1927 OK.
1928 OK. Yeah.

Various process stages of
media advertisement

Clarity of purpose

OOH expensive

Interview Transcript

1928 Heather 40:53
1929 Connected TV. I'm not sure where that sits. Again, I do think that was
1930 one of the most expensive ones.
1931 OK, cinema I think is probably one of the most expensive ones
1932 actually. So we've got cinema.
1933
1934 Sophie Wilson 41:02
1935 Yeah.
1936
1937 Heather 41:06
1938 Out of home, maybe and then?
1939 I'd say cinema out of home print, digital social.
1940
1941 Sophie Wilson 41:24
1942 Yeah.
1943 Yeah, definitely.
1944 And do you think there is potentially a correlation between the cost of
1945 the media and its kind of success in terms of like engagement and
1946 awareness and stuff?
1947
1948 Heather 41:39
1949 Yeah, I'd say so.
1950 Yeah, for sure.
1951 I think one of the reasons why I do think, yeah, digital is probably.
1952 I do think digital obviously is one of the cheapest.
1953 I'm not sure, like it obviously differs across platforms, but probably
1954 because a lot of those impressions are going to be wasted.
1955 So if probably the pricing is built out based on that, like how many
1956 you're getting?
1957
1958 Sophie Wilson 41:56
1959 Yeah.
1960 OK.
1961
1962 Heather 42:14
1963 I'm not in that world again. I'm not a digital person, but I've, but I'm
1964 around that and kind of attention's just been something that Dentsu
1965 and many other clients and brands are going to be interested in,
1966 fascinated in for years because and have been for a.
1967 While because obviously it's a way of actually saying, yeah, this we
1968 actually did get this, this person actually engaged with it or this
1969 actually.
1970
1971 Sophie Wilson 42:37
1972 Yeah.
1973
1974 Heather 42:39
1975 Was paying attention or were able to, you know, somehow justify that
1976 impression?
1977 But that's more in the digital world, so I think.
1978 Yeah, like, again out of home and print and cinema.
I think you're guaranteed to sort of get pretty good engagement.

Print is cheaper than
OOH
Digital is cheapest

Correlation between
success of media
channel and its cost

Digital engagement isn't
always as reliable as
conventional media
engagement

Interview Transcript

1979 Sophie Wilson 43:29
1980 Yeah.
1981
1982 Sophie Wilson 43:45
1983 Yeah.
1984 Yeah.
1985
1986 Heather 43:51
1987 So yeah, unless sort of.
1988 Across kind of the campaigns of like the creation of campaigns
1989 densely does create some campaigns.
1990 But we're yeah, we're very much just the. Yeah, the building out the
1991 audiences and making sure they're in the right places and that the
1992 right channel mix is there.
1993 So you know, so it is about the whole picture.
1994
1995 Sophie Wilson 44:12
1996 Yeah, yeah.
1997 So in terms of audience, do you think that the media channels
1998 themselves like the actual advertisement on the platforms like do you
1999 think that has the potential to affect consumer purchase intent or do
2000 you think it's very much like just awareness thing?
2001 Heather 44:31
2002 I definitely think it can. It can impact purchase intent.
2003 Yeah. I think especially with out of home.
2004 I mean proximity out of home, you know, was obviously a really big
2005 focus for many brands because at the end of the day, if you're seeing
2006 that ad while you're on the way to the mall or the shopping center
2007 where where there's actually a store where you can.
2008
2009 Sophie Wilson 44:53
2010 Yeah.
2011
2012 Heather 44:55
2013 Buy it.
2014
2015 Sophie Wilson 44:56
2016 Yeah.
2017
2018 Heather 44:57
2019 That's automatically like leading them right there.
2020 Retail media is another one. I don't think that's.
2021 I don't know about much of the retail media space in luxury, to be
2022 honest.
2023 I know it's been talked about a lot in general and obviously for
2024 supermarket brands that's a no brainer because if you've got lots of
2025 advertising in the supermarket, you've probably right there.
2026
2027 Sophie Wilson 45:09
2028 Yeah.
2029 Yes.

Audience building

Channel mix
Hybrid media strategy

Media impacts purchase
intent

OOH has big impact

Location of media
Proximity to point of sale

Location of media
especially OOH

Interview Transcript

2030 Heather 45:21
2031 So yeah, that will definitely most likely impact their intent to buy it, but
2032 with luxury brands.
2033 It's, I guess like especially with arvr and stuff like that.
2034 You know that can definitely, even if they're not in the shop, then they if
2035 they've got a way to try on the outfit at home, they might be able to buy
2036 it.
2037
2038 Sophie Wilson 45:38
2039 Yeah.
2040
2041 Heather 45:39
2042 They might make a decision quicker and you know.
2043 And also if they connect to it, you know I worked for before I worked for
2044 the media agency, as I say, I was working for ingenuity where I was
2045 working for across different agencies and a few of them were creative
2046 and one did work quite a lot with.
2047 Luxury brands actually just so films.
2048 But they were still very sort of underground.
2049 They were building these like they were quite, quite small agency, but
2050 they created like.
2051 Films like short sort of Doc, I think it was documentary style, some
2052 short, some longer, but mostly like slightly longer form content.
2053
2054 Sophie Wilson 46:16
2055 OK.
2056
2057 Heather 46:18
2058 So they were kind of.
2059 They're not like a really.
2060 I don't know how exactly.
2061 Well, they're doing, but I think they're doing quite well.
2062 I think their their work was really great because it kind of focused on
2063 really try to connect your branding culture.
2064 Like I always still remember kind of their passion because it was very
2065 much like the best way to connect with your audience is by really
2066 connecting with something that they care about and being that they
2067 are. So like you know.
2068
2069 Sophie Wilson 46:32
2070 Yeah.
2071 OK.
2072 Yeah.
2073
2074 Heather 46:47
2075 I remember looking up some really great examples for for research of,
2076 you know, where luxury brands were in and they were creating these
2077 experiences, you know, making sure that people remember them. And
2078 when you when you connect something to an experience.
2079
2080 Sophie Wilson 47:01
2081 Yeah.

Passion points

Understand consumers and their values

Consumers connect to experience

Physical experience is still as important as

Interview Transcript

2081 Heather 47:05
2082 Automatically people are probably going to be more likely to buy and
2083 to advocate your brand, so I think.
2084 Yeah. And obviously, digital experiences are a thing as well, but I think
2085 anywhere, anywhere that you can link it to a physical experience is
2086 always going to be really important, I'd say.
2087
2088 Sophie Wilson 47:16
2089 Yeah.
2090 Yeah, definitely.
2091 And do you believe luxury brands are purposefully targeting younger
2092 consumers like Gen. Z and millennials?
2093
2094 Heather 47:34
2095 Don't see it as much as I'd like to, so I guess I don't think that they're
2096 doing it any more than, say, other brands. And I think I do personally
2097 still think it seems like the focus is very much still on, you know, ROI
2098 and growth and stuff.
2099 It's not necessarily around how we can be sustainable in everything,
2100 and that's understandable as well. The fact that probably a lot of
2101 people don't realize and don't realize that actually.
2102
2103 Sophie Wilson 47:55
2104 Yeah.
2105
2106 Heather 48:01
2107 The two go hand in hand.
2108 But you know it's.
2109
2110 Sophie Wilson 48:05
2111 Mm hmm.
2112
2113 Heather 48:07
2114 I think that would be one of the biggest way that can connect
2115 purposefully with them, you know, not by reversing into purpose, but
2116 actually by changing the way their businesses work.
2117
2118 Sophie Wilson 48:11
2119 Yep.
2120
2121 Heather 48:16
2122 I think that's the only way that you can be truly purposeful without kind
2123 of forcing it nowadays.
2124
2125 Sophie Wilson 48:17
2126 Yeah.
2127 Yeah.
2128
2129 Heather 48:25
2130 Yeah, obviously a campaign.
2131 That's that. That is really.
2132 Showcasing like doing good in the world is obviously great as well.

digital experiences, if not more

Main brand focus is on ROI

Consumers respond to action

Purpose

Interview Transcript

2132 Sophie Wilson 48:34
2133 Yeah.
2134
2135 Heather 48:35
2136 So I think it goes.
2137 It obviously has to go deeper, really and see a lot of that. But you know,
2138 I think that like any other brand, they're kind of playing in that space
2139 and maybe starting to think about measuring carbon and starting to
2140 think about that. But and their supply chain things.
2141
2142 Sophie Wilson 48:38
2143 Yeah.
2144
2145 Heather 48:51
2146 Like that.
2147 But we they could be doing it more, in my opinion.
2148
2149 Sophie Wilson 48:52
2150 Yeah.
2151 Yeah. So do you think that would be more effective if they were kind of
2152 telling that story about how they're being sustainable and doing good
2153 through the actual content of the campaigns? Or do you think if they're
2154 just doing that in the background like?
2155 Is that? Would that then still have an effect like? Do you think Gen. Z
2156 are looking into brands before they buy them, or do you think it
2157 actually actively has to be advertised about if that makes sense?
2158 S.
2159
2160 Heather 49:23
2161 I don't.
2162 I don't think it does need to be advertised about, no, but that's ~~that's~~
2163 my personal opinion because of because of where we are. I think now
2164 in the world and I think we've got to a climate crisis.
2165
2166 Sophie Wilson 49:26
2167 OK. Yeah.
2168
2169 Heather 49:33
2170 So now it's not about showing people what you're doing for an ad.
2171 I don't think.
2172 I mean, it's more about because that I think that's when people's
2173 hackles go up and people start going. Hmm. OK.
2174 You've created a whole ad about this, so this might be that must mean
2175 that you're really, really good and you've done all these things.
2176
2177 Sophie Wilson 49:47
2178 Yeah.
2179
2180 Heather 49:51
2181 Right. So they go to your website and if they can't see proof of that,
2182 that might stop them from Purchas if it's backed up or if they go to the
2183 their website and you know, they might be going. OK, I want to buy this.
2184 But first before I.

Sustainability as a measurement metric

Doing rather than showing is more effective in our society

Interview Transcript

2183
2184 Sophie Wilson 49:57
2185 Yeah.
2186
2187 Heather 50:06
2188 Buy this product that's in my basket. I'm going to just check out their
2189 their what they've been doing and for good, you know for social
2190 purpose.
2191
2192 Sophie Wilson 50:11
2193 Yeah.
2194
2195 Heather 50:14
2196 Is there anything?
2197 Is there anything in sustainability or?
2198 Di even have they done anything like that? And if they may already
2199 have knowledge of that?
2200
2201 Sophie Wilson 50:20
2202 Yeah.
2203
2204 Heather 50:23
2205 That you know, especially if they're kind of on their social media
2206 platforms and even out of home campaigns, I think can be a subtle
2207 way of doing some things like to communicate some of the things
2208 you've been doing.
2209 But I do think in like, you know, annual reports and things like that,
2210 sustainability reports, things like that. If you can download a
2211 sustainability report on what the company's been doing and all of this
2212 transparency even, you know, I don't know how transparent brands
2213 have to be.
2214
2215 Sophie Wilson 50:38
2216 Yeah.
2217
2218 Heather 50:50
2219 On.
2220 Their carbon footprints.
2221 I know that's obviously people are only just starting to measure it.
2222 I don't know if that means they are reporting on it.
2223
2224 Sophie Wilson 50:56
2225 Yeah.
2226
2227 Heather 50:58
2228 Obviously they, you know, every company probably comes up with a
2229 number of their emissions for each year, but I don't know if that's
2230 currently public.
2231
2232 Sophie Wilson 51:05
2233 Yeah.
2234
2235 Heather 51:07

Omnichannel
Consistent messaging

Carbon footprints as a
new measurement for
brands
Reporting

Transparency

Transparency brings trust

Interview Transcript

2234 I don't.
2235 It is, but things like that just transparency around that and I do
2236 personally think that that would influence and help to retain and sort
2237 of bring on customers.
2238 And to influence purchase intent but yes.
2239 Personally, I think it's better in the background, you know, not sort of
2240 going.
2241 This Is Us.
2242 This Is Us is what we've been doing.
2243 We're doing it more subtly and making it available to to read about on
2244 the socials and website and stuff.
2245
2246 Sophie Wilson 51:35
2247 Yeah, definitely. Amazing.
2248 So I got one more little question just to kind of wrap it up.
2249 So I was I'd had to do a quantitative research bit of my distation too.
2250 So I did a survey of 200 Gen. Z and millennials, and I found that even
2251 though their attitudes were most positive towards digital media, their
2252 purchase intent was actually most influenced by print.
2253 What are your thoughts on that?
2254
2255 Heather 52:05
2256 That's really interesting. I mean, I don't know if you'd be willing to
2257 show.
2258 I'd love to see some of that data once you've sort of collected it.
2259
2260 Sophie Wilson 52:12
2261 Yeah, definitely.
2262
2263 Heather 52:14
2264 Not the raw data, but yeah, I'd love to see what comes out of your
2265 project because it's really interesting to hear that because that
2266 surprises me.
2267
2268 Sophie Wilson 52:17
2269 Yeah.
2270
2271 Heather 52:21
2272 But I suppose it shouldn't because you know, if you've taken the time
2273 to spend money on a print magazine, then why wouldn't it?
2274 Kind of all. You're already pretty engaged.
2275 You've already actually spent money to consume that, as a lot of,
2276 Adverts that you do not spend money to to consume or to look, you
2277 know.
2278
2279 Sophie Wilson 52:41
2280 Yes.
2281
2282 Heather 52:43
2283 But I always felt so connected to like the brands in those magazines.
2284 And if I'd had the bank account to back it up, I probably would have
been, you know, probably would have worked to sort of, you know, I
remember even in like, travelling tourism industry, you know.

Trust influences
purchase intent

Print lends itself to
engaged consumers

Spending money can
lead to increased
engagement

Emotional connection

Interview Transcript

2285
2286 Sophie Wilson 52:48
2287 Yeah.
2288 Yeah.
2289
2290 Heather 52:59
2291 Like we're not.
2292 But it's obviously there was all sorts of this.
2293 That's in there.
2294 Just less annoying than any other place.
2295
2296 Sophie Wilson 53:07
2297 Yeah, yeah.
2298
2299 Heather 53:08
2300 So, you know, fashion brands in general, luxury brands in general, their
2301 adverts are just more enjoyable. So definitely.
2302 Yeah, I think that's it's good. I think I'm that that's ~~that's~~ the case about
2303 print because I think it does need to be some another a medium in my
2304 opinion that is brought back and enjoyed more because it's we don't
2305 the world everything's just becoming more incre.
2306 Digital.
2307 Digital. So I think it makes sense that you would stand out more when
2308 you're taking off that digital space and you're actually in someone's
2309 physical space on someone's coffee table or.
2310 Sophie Wilson 53:40
2311 Yeah.
2312
2313 Heather 53:47
2314 Yeah.
2315
2316 Sophie Wilson 53:47
2317 Yeah.
2318 Obviously, you can't speak for brands, but if I got more data to back
2319 that up, say, how do you think brand luxury brands would kind of
2320 respond to that?
2321 Do you think they would be willing to implement more like print media
2322 or do you think that they just so caught up in the whole digitalisation
2323 that that wouldn't even be considered?
2324
2325 Heather 54:11
2326 I think it could be possible.
2327 Yeah, that it would see an increase in. Yeah, because I do still see that.
2328 It's like an uncertain area and I think as long as there's some proof
2329 around, not proof.
2330 But yeah, there's as long as there's sort of data to back up and that you
2331 can target, I think that more people in those spaces, I think it could see
2332 a resurgence for sure.
2333
2334 Sophie Wilson 54:32
2335 Yeah.

Enjoyable content

Physical objects can be more impactful

Potential for increased print

Credibility Targeting

Interview Transcript

2336 Amazing. I'm just gonna stop for the recording because that's all my
2337 questions.

2338

2339 Sophie Wilson stopped transcription

2340

2341

2342

2343

2344

2345

2346

2347

2348

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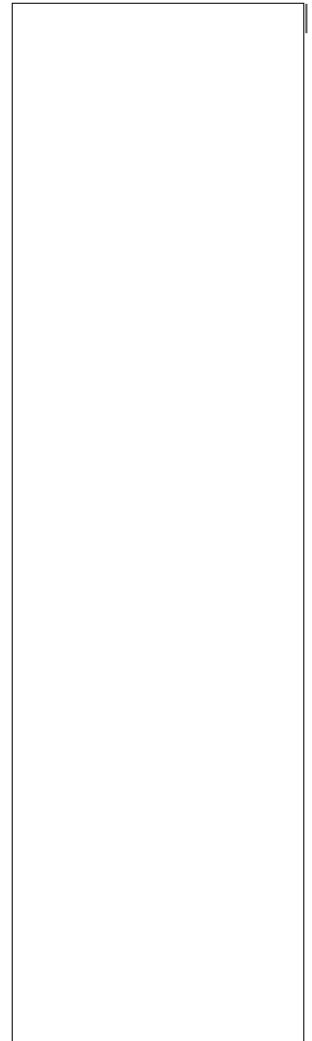
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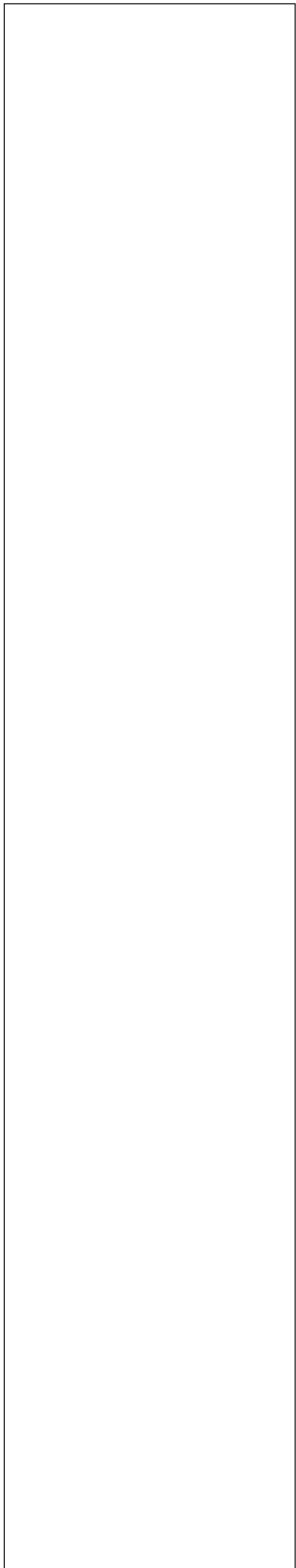
7.4.5. Participant 5 coded transcript

Interview Transcript

1 Sophie Wilson 0:04
2 OK.
3 So if you don't mind, please could you start by telling me a bit about
4 yourself and your current job role and how you got to where you are
5 now?
6
7 Salvatore Naclerio 0:18
8 OK.
9 Yeah. So I did my bachelor in comics.
10 And then in Italy, I'm from Italy and then I moved to London.
11 And did my master course in strategic fashion marketing is the same
12 one you're doing?
13
14 Sophie Wilson 0:37
15 Yeah, I do student fashion management though. So I think there might
16 be a slight difference, but they're very similar.
17
18 Salvatore Naclerio 0:40
19 Oh, OK.
20 I think yours is like a couple more ~~more~~ years, right?
21 It's like 2, OK.
22
23 Sophie Wilson 0:47
24 Yeah, I do. Four years.
25
26 Salvatore Naclerio 0:50
27 That's I think it's.
28 Yeah, better.
29 I guess there are more numbers in yours, yeah.
30
31 Sophie Wilson 0:56
32 Yeah. Yeah, it's a Bachelor of Science, yeah.
33
34 Salvatore Naclerio 0:58
35 Yeah, that's ~~that's~~ cool.
36 And yeah, I finished that one.
37 And then I work for a couple of months in Harrods for, and then I was
38 that lucky to be moved to their media agency.
39 In London, so I start, I continued like my partnership with them, but
40 like not working in retail but actually working like overseeing their
41 media globally, which was very fun.
42 And yeah, this is where I currently AM.
43 Sadly, I'm not working on live anymore because they went with
44 another agency, but I stayed here and yeah, I'm still working on
45 fashion luxury clients.
46
47 Sophie Wilson 1:33
48 Mm.
49
50 Salvatore Naclerio 1:44
51 At the moment I'm working with Stone Island and Montclair and
52 potentially soon.

Interview Transcript

51 No, actually not seeing it.
52 Seeing it 'cause, I don't wanna jinx it.
53
54 Sophie Wilson 1:55
55 OK.
56
57 Salvatore Naclerio 1:55
58 But yeah, at the moment, Mont Clarence and Island and. Yeah,
59 basically what I do is I start in my background actually strategy.
60 So like you know, doing research about like consumer insights,
61 changes in media consumption.
62 Like change in general.
63 Like in the luxury industry vertical?
64 Both in understanding how those could be reflected into actual.
65 Like plans of action when it comes to paid media communication.
66
67 Sophie Wilson 2:25
68 Yeah.
69
70 Salvatore Naclerio 2:28
71 So start getting strategy and then now I do a bit of everything I strategy
72 planning, client facing role.
73 Yeah, it's it's like a part, like a big.
74 Like role that in my agency is called CL that is client and experience
75 leadership. So like I'm like the person that manage like.
76
77 Sophie Wilson 2:50
78 Right.
79
80 Salvatore Naclerio 2:54
81 Is communicating directly with the client, but also kind of overseas
82 like the strategy and planning at the cross channel level and then we
83 will have the operational team that are like specially channel.
84
85 Sophie Wilson 3:01
86 OK.
87
88 Salvatore Naclerio 3:06
89 So you will have the paid social channel like programmatic channel.
90 Yeah.
91
92 Sophie Wilson 3:13
93 Yeah. So do you.
94 Does that mean you work across all media channels?
95
96 Salvatore Naclerio 3:18
97 Yeah.
98
99 Sophie Wilson 3:19
100 OK, that's that's a big job.
101
102 Salvatore Naclerio 3:22
103 It is to be fair.



Interview Transcript

102 Like we don't do specifically with Moncler and some islands.
103 Well, yeah, they deal with offline inhouse.
104 So we basically do just digital for them.
105
106 Sophie Wilson 3:37
107 OK.
108
109 Salvatore Naclerio 3:39
110 So that would be paid, social, programmatic, paid search affiliates.
111
112 Sophie Wilson 3:39
113 Yeah.
114
115 Salvatore Naclerio 3:47
116 And yeah, that's pretty much it.
117
118 Sophie Wilson 3:48
119 Who?
120
121 Salvatore Naclerio 3:48
122 So yeah.
123
124 Sophie Wilson 3:49
125 Amazing.
126 So these next few questions are going to be about media
127 advertisement in general.
128 So, since you've been working since you graduated, have you noticed
129 any difference in luxury media advertisement or not?
130
131 Salvatore Naclerio 4:07
132 You, meaning the industry.
133
134 Sophie Wilson 4:10
135 Yeah, yeah. Is there any differences like, have you moved away from,
136 say, print to digital or like has, yeah, anything.
137
138 Salvatore Naclerio 4:21
139 So I saw two big shifts 1.
140 In general, like in the industry, it's like.
141 While in the past clients would like would have, I don't know like.
142 Specialized Agency for each channel, if that makes sense.
143 So they would end up having, I don't know, like four different agencies
144 covering 4 different channels.
145
146 Sophie Wilson 4:43
147 Yeah.
148
149 Salvatore Naclerio 4:48
150 Now they prefer to have one big agency that covers all because you
151 can have like a bigger picture if that makes sense, like a more
152 omnichannel approach.
153
154 Sophie Wilson 4:57

Omnichannel
Hybrid media strategy

Interview Transcript

153	OK. Yeah.	
154		
155	Salvatore Naclerio 5:00	
156	So you could, I don't know, like.	
157	Make those channel communicates and maybe see the impact of 1	Cross channel measurement
158	channel on the other.	
159	And do, yeah. More like, yeah, cross channel analysis and see and	Optimisation
160	that also helps to kind of optimize.	Budgets
161	Budgets, because I think that that's.	
162		
163	Sophie Wilson 5:18	
164	Yeah.	
165		
166	Salvatore Naclerio 5:22	
167	What real is really triggered that in the sense that like, yeah, the luxury	
168	industry is like going a bit, it's not doing well, let's say so also like the	Budgets
169	projects for media are kinda lower every year and so.	
170		
171	Sophie Wilson 5:32	
172	Yeah.	
173	Yeah.	
174		
175	Salvatore Naclerio 5:38	
176	We're always trying to find ways to.	Budgets
177	Make it make the most out of it.	
178		
179	Sophie Wilson 5:48	
180	Yeah.	
181		
182	Salvatore Naclerio 5:49	Budgets
183	And so I think that, yeah, having an agency that manages all your	Hybrid approach
184	channel and seeing and having maybe also like a budget fluid	
185	approach channel like we're seeing, I don't search is working best for	
186	this time of the year or these historical moments in driving the specific	
187	result.	
188		
189	Sophie Wilson 6:01	
190	Mm hmm .	
191		
192	Salvatore Naclerio 6:07	
193	OK.	
194	Maybe we could move the budget from paid social that we forecast at	
195	the beginning of the year more into paid search.	
196	'Cause like he's actually helping us to reach that here link API, let's	
197	say. So that's one thing for sure.	
198		
199	Sophie Wilson 6:14	
200	Yeah.	
201		
202	Salvatore Naclerio 6:20	
203	The second thing still related to.	
	Sophie Wilson 6:20	

Interview Transcript

204	Yeah.	
205		
206	Salvatore Naclerio 6:24	
207	Luxury industry being.	External industry factors
208	Not doing amazing is.	
209		
210	Sophie Wilson 6:28	
211	Mm hmm.	
212		
213	Salvatore Naclerio 6:30	
214	That, like clients are getting also like quite conservative in the choices	External pressures
215	of platform.	
216	So while maybe in the past, at the beginning of my yeah experience	
217	here there was.	
218		
219	Sophie Wilson 6:38	
220	OK.	
221		
222	Salvatore Naclerio 6:44	
223	There was more openness, you know, to test new things and see how	Less risk taking
224	it goes, like a bit more.	
225		
226	Sophie Wilson 6:50	
227	OK.	
228		
229	Salvatore Naclerio 6:54	
230	Yeah, prone to risks now because, you know, budgets are tighter and	Budget restrictions
231	there are like KPIs to be matched.	Strict KPI targets
232		
233	Sophie Wilson 6:55	
234	Yeah.	
235		
236	Salvatore Naclerio 7:02	
237	There's a lot of over reliance on those platforms that they all already	Risk averse
238	know that works.	
239	So meta Google like, you know the big ones.	
240		
241	Sophie Wilson 7:11	
242	Yeah.	
243	OK.	
244	Interesting. That's going to definitely tie into some things.	
245	I'm going to ask later on.	
246	So my study is specifically focused on print out of home and digital	
247	direct display because social is such a big thing that it would need its	
248	own study.	
249	That's basically my only reasoning behind that.	
250	So specifically for print out of home and digital, can you give me one	
251	reason for each?	
252	Why you think they're important for luxury fashion?	
253		
254	Salvatore Naclerio 7:49	
	OK.	
	So definitely when we talk about offline.	

Interview Transcript

255	So how to format prints?	
256	I think.	
257	That.	
258	While there's still like an invaluable like.	Importance of print
259	Medium.	
260	To build your brand .	Brand awareness
261	There are also like very.	
262	Effective, I think in indirectly purchasing in general consideration	
263	because like just thinking at the media consumption.	
264	Like or at the let's say age groups like more like.	
265	Consuming those kind of media like I'm talking, I'm thinking about	
266	print, especially like it's more like, you know.	
267		
268	Sophie Wilson 8:39	
269	Yep.	
270	Yep.	
271		
272	Salvatore Naclerio 8:46	
273	Like who?	
274	Who buys like fashion magazines is more like, you know, the older, more affluent audience.	Audience specific
275	So I think that like, there's still like a very good way to build your	Brand awareness
276	brands in general and position yourself in a premium environment	
277	alongside other fashion and luxury publishers, but also content.	Content
278		
279	Sophie Wilson 9:01	
280	Yeah.	
281		
282	Salvatore Naclerio 9:08	
283	So that's like key to build your .	
284	To keep building your brand awareness , but at the same time, like I	Brand awareness
285	think it's.	
286	Yeah, like your, they're good at, like, reaching a very hyper relevant	Targeting
287	target.	
288		
289	Sophie Wilson 9:23	
290	Yeah.	
291		
292	Salvatore Naclerio 9:24	
293	And so that could benefit kind of the full funnel , if that makes sense.	Hybrid media strategy
294		
295	Sophie Wilson 9:29	
296	Yeah, definitely.	
297		
298	Salvatore Naclerio 9:30	
299	And when it comes to how to home we.	
300	Actually, as I mentioned, we don't run out of home for them because it	
301	waits like for both my clients, they do it in house.	
302		
303	Sophie Wilson 9:41	
304	Yeah.	
305		
	Salvatore Naclerio 9:45	

Interview Transcript

306 But we did.
307 Run a study with our data team on like seeing how the out of home
308 activation. So basically we now I'm not gonna give you all the specifics
309 of the analysis like the Super boring and also not super sure about
310 them, but we saw that in those like across a set period of time in those
311 countries, yeah, in those yeah markets in where out of home was live.
312 We also saw like an uplifting performance in other channels,
313 specifically like paid search and so from that study we devised that.
314
315 Sophie Wilson 10:20
316 OK.
317 Right.
318
319 Salvatore Naclerio 10:27
320 Well, it's something that in the like in the market communication
321 theory like it's always been said that of course like having like a cross
322 but like that running multiple medium channels at the same time
323 would have like a Halo effect.
324
325 Sophie Wilson 10:45
326 Yeah.
327
328 Salvatore Naclerio 10:46
329 On to each other. But yeah, that specific study showed how to form
330 drove like a very positive impact on brand searches on Google.
331
332 Sophie Wilson 10:57
333 OK. Yeah.
334
335 Salvatore Naclerio 10:58
336 So it was very interesting to see that.
337
338 Sophie Wilson 11:00
339 Yeah.
340
341 Salvatore Naclerio 11:01
342 Yeah. OK.
343 Those are like so tying back to what I was saying is like those are like
344 key channels to build your brands. But at the same time, they also
345 have an impact on like long term impact.
346
347 Sophie Wilson 11:11
348 Yeah.
349
350 Salvatore Naclerio 11:15
351 And putting your brand at front of mind of like consumers when they're
352 thinking about when they're considering a purchase or like, yeah, in
353 like lowering the consideration for.
354
355 Sophie Wilson 11:28
356 Yeah.
357
358 Salvatore Naclerio 11:29

Hybrid approach
increases performance
of all channels

OOH as a support
medium

Hybrid media strategy
increases performance

Hybrid media strategy
has positive effect on
other channels

Brand building
Long term impacts

Brand awareness and
consideration

Interview Transcript

357 Different.
358
359 Sophie Wilson 11:30
360 Yeah, that's really interesting because there is a lot of kind of
361 controversy as to whether out of home is actually doing things
362 because it's so hard to measure.
363 But if it. Yeah, that's really interesting to find that it probably is.
364 It's just more of the awareness side than the conversion side.
365 Yeah. So next question of this section is what challenges do you see
366 for the future of luxury media?
367
368 Salvatore Naclerio 12:05
369 Well, the challenge is.
370 Ha, that's a very good question. I think that.
371 I think that in a way.
372 You know.
373 Like because of this tighter budgets and because of with tighter
374 budgets, we will need.
375 Like luxury, advertiser would need to maybe meet the same targets
376 but with less budget. They would sense. And when we talk about
377 targets, it's mainly it's most of the times like.
378
379 Sophie Wilson 12:50
380 Yeah.
381
382 Salvatore Naclerio 12:59
383 Traffic to the website.
384 Sites or website visit or revenue. These kind of targets I think.
385
386 Sophie Wilson 13:01
387 OK.
388 Mm hmmm.
389
390 Salvatore Naclerio 13:09
391 It's very easy to fall into the trap of thinking about short term
392 activations, which means like OK, if my target is.
393 Websites, visits or purchases. I'm just gonna focus all the budget that
394 I have.
395 On platform and activities that would allow me to maximize that. But
396 as I'm sure you're aware, like you need to kind of balance.
397 Your brand building activity with your more like action driven activity
398 because like if you don't you know keep building your brands.
399
400 Sophie Wilson 13:44
401 Yeah.
402
403 Salvatore Naclerio 13:54
404 You will basically erode it in the in time, so maybe you would see you
405 would meet your Kpi's for the year.
406
407 Sophie Wilson 13:56
408 Yeah, yeah.

Budgets are a challenge

Same targets, less budget

Website traffic
Revenue

Short term focus can meet targets but not long term goals

Balance of short and long term plans

Important to consider time frames of KPIs

Interview Transcript

408	Salvatore Naclerio 14:00	
409	And you would do it for several years. But then what happens? Like to	Short term KPIs can lead to loss of brand equity
410	the brands over time to the brand earlier over time like you, you will	
411	lose brand equity?	
412	And I think it's a bit of a trap.	
413		
414	Sophie Wilson 14:12	
415	Yeah.	
416		
417	Salvatore Naclerio 14:14	
418	Because yeah.	
419		
420	Sophie Wilson 14:16	
421	Yeah, they kind of need to be looking at the full holistic view the whole	
422	time. But I guess in the commercial world, that's quite difficult	
423	sometimes, yeah, amazing.	
424	Thank you.	
425	So the next few questions are going to be specifically about strategy.	
426	So kind of hypothetically, what would a successful media strategy	
427	look like to you?	
428	Salvatore Naclerio 14:38	
429	OK.	
430	A successful media strategy.	
431	Well, first of all, I think that a successful strategy starts with a	Success of strategy relies on the brief
432	successful brief.	
433	So it means that the client needs to be.	
434		
435	Sophie Wilson 14:51	
436	Yeah.	
437		
438	Salvatore Naclerio 14:56	
439	Exactly clear.	Strong brief is essential
440	On what's the aim of this campaign?	
441	What's the target?	
442	What are we trying to communicate?	
443	And once we know if there's like any other activations, we that could.	
444	It's, I don't know, like.	
445	Help us understand better.	
446	Basically, having first of all like a full picture from the client on what	Holistic approach
447	are the expectations that these paid media activity is gonna help us	
448	driving once we have all that clear?	
449		
450	Sophie Wilson 15:32	
451	Yeah.	
452		
453	Salvatore Naclerio 15:34	
454	I think that the very first thing is from like the strategy point of view.	
455	Is understanding.	
456	Who's the target audience?	Targeting
457		
458	Sophie Wilson 15:48	
	OK. Yeah.	

Interview Transcript

459		
460	Salvatore Naclerio 15:49	
461	Cause that's the core of everything. Because like, once we can we	Targeting is essential
462	define the target audience.	
463	There are like platforms and tools that would allow you to.	
464	Like basically build a persona out of that target audience so that we	
465	can study the media consumption.	
466		
467	Sophie Wilson 16:11	
468	Yeah.	
469		
470	Salvatore Naclerio 16:12	
471	And that we can make an informed decision on what are the best	Brief
472	platforms and what are. Yeah, the best tools.	
473	But I think that, yeah, like a good strategy starts from having a clear	Established targeting
474	brief from the client and also understanding as exactly who is our	audience
475	target audience.	
476	And was the desired action. We want them to.	
477	Do take.	
478		
479	Sophie Wilson 16:34	
480	Yeah. Yeah. So is you kind of explain the process, but just to confirm,	
481	so you have a client who gives you the brief and then are you kind of	
482	researching into all of those KPIs and things that they give you? And	
483	then going back to?	
484	Them with a proposal. Is that kind of how that works?	
485		
486	Salvatore Naclerio 16:54	
487	Yeah. So	Client/brand specific
488	it kinda depends on the clients like.	
489		
490	Sophie Wilson 17:01	
491	OK.	
492		
493	Salvatore Naclerio 17:03	
494	Usually this audience work.	
495	It's something you would maybe?	
496	Like, I'll give you like a practical example.	
497	Like I don't like, for example Montclair.	
498	They have 3 product lines and each product line speaks to a	Audience specific
499	completely different audience.	
500		
501	Sophie Wilson 17:21	
502	OK.	
503		
504	Salvatore Naclerio 17:22	
505	So what we did?	
506	When we started our relationship, it's like having like a deep	
507	understanding of.	
508	The Montclair offering.	
509	Having a deep understanding of each audience address to each bit	Campaign based around
	from each product line, let's say, and then trying to build a marketing	a specific persona

Interview Transcript

510 [redacted]
511 [redacted]
512 These online behaviours, if that makes sense, so that when we receive
513 a brief for a campaign.
514
515 Sophie Wilson 18:01
516 Yeah.
517
518 Salvatore Naclerio 18:04
519 Mean that is already tied to a product line. We already know what's
520 our target audience, and we already know their online behaviours,
521 right?
522
523 Sophie Wilson 18:13
524 Right. OK. Yeah.
525
526 Salvatore Naclerio 18:14
527 So it depends a bit on the on how the client is structured, but it could
528 be either like the audience work could be either done like at the
529 beginning of the partnership and maybe of course like refresh and
530 updated. I don't know every six months because it.
531
532 Sophie Wilson 18:26
533 Yeah.
534
535 Salvatore Naclerio 18:32
536 Like, totally fair, that media consumption.
537 Inch over time or could also be.
538 I don't know that it's like a totally new audience with each new
539 campaign, with a totally new objective.
540 And so it would be something that you would do every time, receive a
541 brief from the client, if that makes sense.
542
543 Sophie Wilson 18:50
544 Right. OK.
545
546 Salvatore Naclerio 18:52
547 Is it clear?
548
549 Sophie Wilson 18:52
550 Yeah, yeah, that makes sense. I understand. Thank you.
551 So kind of on that note, how would you one is it possible and how
552 would you do it to measure the success of specifically print out of
553 home and digital media channels?
554 How is that done?
555
556 Salvatore Naclerio 19:14
557 Unfortunately, as I mentioned, we don't really do that.
558 Or I yeah, I haven't done that.
559
560 Sophie Wilson 19:18
561 Yeah. OK.

Targeting

Audience is reviewing regularly

Different campaigns have different objectives

Campaign specific

Interview Transcript

561 Salvatore Naclerio 19:20
562 So I'm not an expert in in offline and I.
563 Not really.
564 Be helpful here.
565 I know though that when you do digital out of home, there's a way like.
566
567 Sophie Wilson 19:32
568 Yeah.
569
570 Salvatore Naclerio 19:36
571 For the.
572 Vendor of the digital how to home to kind of track?
573 Like.
574 IP addresses of smartphone and see like.
575
576 Sophie Wilson 19:52
577 OK.
578
579 Salvatore Naclerio 19:54
580 Yeah, like if you were kinda near to that and then if then on your phone
581 you.
582 Did any?
583 Actions involving the brand like, I don't know, like these digital help of
584 home like truck that you pass by and then you search for that brand
585 like you know that's a bit of a measure.
586 Measure, but yeah, unfortunately, like print and out of home, I
587 wouldn't know how to track that.
588
589 Sophie Wilson 20:15
590 Yeah.
591 Yeah, cool.
592 So again, it might be the same kind of answer, but in terms of cost
593 from the media channels you work with, you know, could you rank
594 them in order of cheapest to most expensive kind of per unit, just a
595 general gauge.
596
597 Salvatore Naclerio 20:44
598 So of course out of home and digital out of home is the most
599 expensive.
600
601 Sophie Wilson 20:48
602 Yep.
603
604 Salvatore Naclerio 20:51
605 Then of course, yeah. Print.
606
607 Sophie Wilson 20:54
608 Mm ~~hmm~~.
609
610 Salvatore Naclerio 20:57
611 Then you will have programmatic display.
612
613 Sophie Wilson 21:01

Digital OOH can now be measured

Conventional media is harder to measure

OOH is expensive

Print is expensive

Interview Transcript

612 Yeah.
613
614 Salvatore Naclerio 21:02
615 But that's of course also kind of based on where you want to show,
616 right?
617 Because like you could either it's a bit more like specific here.
618
619 Sophie Wilson 21:08
620 Yeah.
621
622 Salvatore Naclerio 21:12
623 You could run like. I don't like a direct partnership with a specific
624 magazine. You want to be featured in, or you could use like a partner
625 that.
626
627 Sophie Wilson 21:18
628 Yeah.
629
630 Salvatore Naclerio 21:22
631 Groups you across maybe different websites?
632
633 Sophie Wilson 21:27
634 OK. Yeah.
635
636 Salvatore Naclerio 21:27
637 So the tighter want to be in your target team, the more expensive it is.
638 But I would put it there.
639
640 Sophie Wilson 21:33
641 Yeah. OK.
642
643 Salvatore Naclerio 21:35
644 Then I would put paid social and then paid search and affiliates.
645
646 Sophie Wilson 21:41
647 Yeah.
648 OK.
649 Yeah, that makes sense.
650 So do you think there's a correlation between how successful a media
651 channel is and the cost of it?
652
653 Salvatore Naclerio 21:55
654 Well, it depends.
655 What's the KPI?
656 You use the metric, that's.
657
658 Sophie Wilson 21:57
659 Yeah. OK.
660 OK.
661 So because yeah, you do use a lot of digital and that is the cheapest
662 thing to do.
663
664 Salvatore Naclerio 22:02

Cost is campaign and brief specific

Collaboration

Increasing targeting increases cost

Not always a correlation between cost and success, depends on the KPI

Interview Transcript

663 It's like, yeah.
664
665 Sophie Wilson 22:08
666 So do you think that's partly why your clients are choosing to do
667 digital?
668 Because they can do a lot of it and it's cheaper. Or do you think it's a
669 bit of an unrelated thing to cost?
670
671 Salvatore Naclerio 22:21
672 **Unrelated** cause, like Montclair specifically, they do a lot of out of
673 home.
674
675 Sophie Wilson 22:26
676 OK.
677
678 Salvatore Naclerio 22:27
679 I really believe in that.
680
681 Sophie Wilson 22:28
682 Yeah.
683
684 Salvatore Naclerio 22:29
685 **So like for example in their minds.**
686 **Offline is more for brand building.**
687 **Digital is more for performance**
688
689 Sophie Wilson 22:37
690 Yeah.
691 OK.
692
693 Salvatore Naclerio 22:42
694 I'm sorry. Like it's OK that offline is for. How is for branding.
695
696 Sophie Wilson 22:43
697 Yeah.
698
699 Salvatore Naclerio 22:48
700 **But digital also needs to have their branding part.**
701
702 Sophie Wilson 22:54
703 OK.
704 Yeah. So, more again, kind of hypothetically, if you were giving advice
705 to another luxury brand, what do you think they should be aware of
706 when creating media strategies in kind of today's society?
707 Is there anything specific, specific advice that you would give them
708 before they start?
709
710 Salvatore Naclerio 23:14
711 Yeah, just I would say this is this specific to digital.
712
713 Sophie Wilson 23:20
714 Whatever you want it to be, it doesn't matter.

Luxury brands do not always use more digital because it is the cheapest

Different channels have different functions

OOH is brand building
Digital can improve performance

Cohesion is necessary across platforms

Interview Transcript

714 Salvatore Naclerio 23:23
715 I think like specifically when we talk about social.
716 Is.
717 Trying to understand.
718 Not just like, you know, like it's.
719 It's easy for me to check.
720 That my target audience spends more time on Tiktok, but I think.
721
722 Sophie Wilson 23:47
723 Yeah.
724
725 Salvatore Naclerio 23:49
726 What's really important to understand is like be in that community,
727 understand what they do and how do they use Tiktok because the
728 same content that we are trying to push via paid media.
729
730 Sophie Wilson 23:59
731 Yeah.
732
733 Salvatore Naclerio 24:06
734 Yeah, wouldn't work on Tiktok the same way that works on Instagram,
735 if that makes sense. So like.
736
737 Sophie Wilson 24:12
738 OK. Yeah.
739
740 Salvatore Naclerio 24:14
741 So like trying to understand the role of each social media within the I
742 wanna say consumer journey. But like on yeah basically how people
743 use media differently because like I don't know like I'm thinking
744 Instagram is more like an institutional.
745
746 Sophie Wilson 24:30
747 OK.
748
749 Salvatore Naclerio 24:38
750 Platform if you want where you show like a super polished,
751 image of your brand. But then Tiktok is messy, is creative.
752
753 Sophie Wilson 24:46
754 Yeah.
755
756 Salvatore Naclerio 24:48
757 So you would like, yeah, you could use the same creatives and assets
758 and content that you're using on Instagram, but they wouldn't work,
759 right?
760
761 Sophie Wilson 24:48
762 Yeah.
763 OK. Yeah.
764
765 Salvatore Naclerio 24:59
766 So yeah, I think it's.

Understanding target audience is essential

Brnas needs to immerse themselves in the community they're targeting

Content works differently on different platforms

Understanding consumer journey is important

Channels have different functions

Content has different effect on different platforms

Interview Transcript

765 Yeah, that's the thing.
766 Like trying to be like.
767 Rather like, not necessarily always.
768 I mean, it's good to start from numbers and figures and hypothetical
769 situation, but then?
770
771 Sophie Wilson 25:14
772 Yeah.
773
774 Salvatore Naclerio 25:16
775 You need to kind of deep dive a bit more into.
776 Culture cause in the end, like, yeah, we're humans. We have
777 emotions.
778 We not just rational.
779
780 Sophie Wilson 25:23
781 Yeah.
782 Yeah, definitely.
783
784 Salvatore Naclerio 25:27
785 And.
786
787 Sophie Wilson 25:28
788 And do you think things like storytelling and kind of, yeah, relating to
789 the emotions is more important than it used to be?
790
791 Salvatore Naclerio 25:39
792 I think so.
793
794 Sophie Wilson 25:40
795 Yeah.
796
797 Salvatore Naclerio 25:41
798 I think so because.
799 Like especially today, like and especially in digital like like the media
800 landscape across luxury and fashion industry like.
801 It's so saturated, like you have ads from every other brand.
802
803 Sophie Wilson 26:00
804 Yeah.
805
806 Salvatore Naclerio 26:03
807 So I think it's really important, especially when you do brand building
808 that you kind of communicate distinctive.
809 Yeah, trades of your brands.
810
811 Sophie Wilson 26:13
812 Yeah, yeah.
813
814 Salvatore Naclerio 26:15
815 Because in the end, that's what people are going to remember, right?
816 We do remember story, we don't remember about.
817 I don't know.

Process starts with budgets

Emotional factors are key for brands to understand

Storytelling and emotional content is more important than it used to be

Landscape is saturated

Brand differentiation

Memorable content is important

Message is more important than visual

Interview Transcript

816 Like a cool shot and that's it.
817 So yeah, of course, a lot of storytelling.
818
819 Sophie Wilson 26:26
820 Yeah.
821
822 Salvatore Naclerio 26:28
823 A lot of videos.
824 Yeah.
825
826 Sophie Wilson 26:32
827 Yeah, I'm amazing.
828 So when I when we talk about print out of home and digital, is there
829 any issues that immediately spring to mind for any of them like in
830 relation to cost or lead times or anything?
831 Yeah, that you just think of immediately as a negative about either any
832 of those?
833
834 Salvatore Naclerio 26:56
835 You also mentioned when we talk about out of home and print
836 Yeah, it's of course like less measurable.
837 Than digital.
838
839 Sophie Wilson 27:10
840 Yep.
841
842 Salvatore Naclerio 27:12
843 Maybe digital is on the opposite side, is less impactful.
844
845 Sophie Wilson 27:18
846 OK.
847
848 Salvatore Naclerio 27:19
849 Then of course, like within digital there there's gonna be like different
850 platforms and different placements.
851 That would be more impactful than other, but of course you cannot
852 really compare like an ad on your phone with like a huge.
853
854 Sophie Wilson 27:25
855 Yeah.
856
857 Salvatore Naclerio 27:33
858 Out of home poster.
859 So yeah, I would say it.
860 Yeah, that that's a trick.
861
862 Sophie Wilson 27:39
863 Cool. Thank you.
864 So the kind of an ultimate section is about purchase intent, which is
865 what my study's about.
866 So this is just based on you completely your opinion, but what do you
believe motivates kind of younger consumers, Gen. Z and millennials?

Conventional media is less measurable than digital

Digital could be less impactful

Sometimes the impact of different channels cannot be compared

Interview Transcript

867 Salvatore Naclerio 27:59
868 To purchase.
869
870 Sophie Wilson 28:00
871 Yeah.
872
873 Salvatore Naclerio 28:02
874 OK.
875 In.
876 My experience, especially when.
877 Especially when I was working more, I was focusing more on the
878 strategy. I was doing a lot of social listening. That's basically like,
879 yeah, understanding what are the conversations around your brands
880 across all social media and basically spikes in mentions.
881
882 Sophie Wilson 28:30
883 OK.
884
885 Salvatore Naclerio 28:34
886 And I mean, you cannot really like relate,
887 With purchases, but you can do like an indirect correlation.
888 Study. Basically simple, but all the spikes he mentions that were also
889 then.
890
891 Sophie Wilson 28:45
892 OK.
893
894 Salvatore Naclerio 28:52
895 Resulting in a higher likelihood of purchase.
896 Where when brand activations were involving influencers.
897
898 Sophie Wilson 29:02
899 OK. yeah.
900
901 Salvatore Naclerio 29:03
902 The price of.
903 Price.
904 And especially in the past year.
905 It's like South Asian influencers like K pop.
906
907 Sophie Wilson 29:15
908 OK.
909 Yeah.
910
911 Salvatore Naclerio 29:18
912 Do you say tpop?
913 I don't know, but like people, like, I don't know.
914 Like talent in Thailand, Korea.
915
916 Sophie Wilson 29:24
917 Yeah.
918
919 Salvatore Naclerio 29:26

Social listening
Understanding consumer

Difficult to make direct
comparisons between
audience engagement
and purchase intent

Influencers increase
engagement for Gen Z
and Millennials

Gen Z and Millennials are
influenced by price

Impacted by influencers,
celebrities and pop
culture

Global external factors
and influences

Gen Z and Millennial's
are impacted by global
factors

Interview Transcript

917 China as well.
918 So yeah, and I think it's also like because of the culture.
919
920 Sophie Wilson 29:30
921 OK.
922
923 Salvatore Naclerio 29:33
924 They're right.
925 There's a lot of, like, live streaming.
926
927 Sophie Wilson 29:37
928 Yeah. OK.
929
930 Salvatore Naclerio 29:38
931 Like culture in which, like an influencer would like, yeah, do a live
932 stream showing stuff, and they would literally like go by the saying,
933 And I had the same experience while I was working in Harrods like
934 people would come, especially like Asian would come and say they
935 want the same exact thing
936
937 Sophie Wilson 29:49
938 Yeah.
939
940 Salvatore Naclerio 29:56
941 Of a random influencer wearing thing of and they wanted exactly the
942 same like I have it in another colour.
943
944 Sophie Wilson 29:58
945 Wow.
946 Jesse.
947
948 Salvatore Naclerio 30:05
949 No, no, no, I want that.
950
951 Sophie Wilson 30:07
952 Why?
953
954 Salvatore Naclerio 30:07
955 But I think yeah, inferences are definitely.
956
957 Sophie Wilson 30:12
958 Yeah, definitely.
959
960 Salvatore Naclerio 30:12
961 Big.
962
963 Sophie Wilson 30:14
964 And on this, the kind of similar note, do you think Media advertisement
965 has the potential to affect purchasing the channels itself?
966
967 Yeah. I mean, yes, like.

Digitalisation

Digitalisation

Influenced by celebrities

Celebrities and influencers have a large impact on Gen Z and Millennials

Media effects purchase intent of Gen Z and Millennials

Interview Transcript

968 You could have the best product ever, but then if you don't
969 communicate it, how would people know about you?
970
971 Sophie Wilson 30:37
972 Yeah.
973 Yeah.
974
975 Salvatore Naclerio 30:40
976 And this is true especially when.
977 You are trying like to build awareness of a new campaign on the
978 product cause of course like you would have.
979 I don't know.
980 Like your mailing list of like.
981 Like the like, people that are already clients and that's OK.
982 But then in the end, like for Brand to grow, you need to grow your
983 audience, right?
984 You don't need.
985 You can just like focus on your current customers.
986 So yeah, definitely like, yeah.
987
988 Sophie Wilson 31:15
989 Yes.
990 Yeah. So do you believe when kind of in your experience of luxury, do
991 you believe brands are purposely targeting younger consumers or do
992 you think that's not on the cards for them right now?
993
994 Salvatore Naclerio 31:32
995 I think again it depends on what's your objective of a specific.
996 Marketing. Yeah. Media campaign or like media advert like in my
997 experience like.
998 When we're trying.
999 To build a brand to do, to do brand building. So like trying to build
1000 awareness, of course.
1001 Gen Z and Millennials are the next generation of luxury consumers,
1002 right?
1003
1004 Sophie Wilson 31:57
1005 Yeah.
1006
1007 Salvatore Naclerio 31:58
1008 So you need to have them as a core, but then when you.
1009 To like activities that are more aimed at the lower funnel.
1010 So direct purchases of course.
1011 Like it's gonna be more like older demographics because those are the
1012 ones who have higher purchase power.
1013
1014 Sophie Wilson 32:14
1015 Yeah.
1016
1017 Salvatore Naclerio 32:19
1018 So yeah, it it really depends on the on the objective of the campaign.
1019
1020 Sophie Wilson 32:26

Communication and advertisement is key in the luxury space

Media builds brand awareness

Media needs to target new and existing customers

Gen Z and Millennials are the future

Gen Z and Millennials are important for brands to focus on for lower funnel activity

Focus higher funnel activity and conversion methods on older generations as they have purchasing power

Objective of campaign is key

Interview Transcript

1019 Following on from that, are there any specific advancements to like
1020 digital media or out of home that you think are going to have a bigger
1192 effect on Gen. Z and millennials? Any kind of innovation that is coming
1193 through?
1194
1195 Salvatore Naclerio 32:47
1196 I think.
1197 I think.
1198 Something.
1199 Very big.
1200 Can you repeat the questions to understand if I'm about to answer in
1201 the video you expect me to?
1202
1203 Sophie Wilson 33:06
1204 Yeah.
1205 Are there any advancements or innovations to print out of home or
1206 digital that you think are going to have a big impact on Gen. Z and
1207 millennials?
1208 Salvatore Naclerio 33:21
1209 Yeah, so I think.
1210 That you know that the younger generations are more like aware of
1211 sustainability matters.
1212 So I think especially when it comes to digital media.
1213 There.
1214 They're gonna be like, probably more.
1215 So there's a lot of like advancements in like sustainability in digital
1216 media like, I don't know, choosing a partner.
1217
1218 Sophie Wilson 33:52
1219 OK.
1220
1221 Salvatore Naclerio 33:57
1222 A display programmatic partner that has lower missions or like even
1223 doing out of home. Maybe? I don't know, like.
1224
1225 Sophie Wilson 34:01
1226 Right.
1227
1228 Salvatore Naclerio 34:06
1229 I don't know. Choosing some options that are less
1230 polluting
1231
1232 Sophie Wilson 34:15
1233 OK.
1234
1235 Salvatore Naclerio 34:17
1236 Yeah, I think that this is gonna be the next big thing.
1237
1238 Sophie Wilson 34:21
1239 Yeah.
1240
1240 Salvatore Naclerio 34:24

Gen Z and Millennials regard sustainability as important

Sustainable channel options could become a bigger conversation topic in the future

CO2 emissions/sustainability

Sustainability

Interview Transcript

1241 Yeah. Also, because it's not just like.
1242
1243 Sophie Wilson 34:25
1244 Yeah.
1245
1246 Salvatore Naclerio 34:28
1247 Them.
1248 It's also like, you know, there's gonna be like over and over like more
1249 legal requirements.
1250
1251 Sophie Wilson 34:37
1252 OK. Yeah.
1253
1254 Salvatore Naclerio 34:38
1255 Like to companies to adhere to.
1256 So I think that's, yeah, that's gonna be something big.
1257
1258 Sophie Wilson 34:46
1259 Yeah, that's really interesting.
1260 So my research I also have to do kind of a survey aspect, a quantitative
1261 aspect.
1262 So I did a survey of 200 Gen. Z and millennials, and I found that whilst
1263 their attitudes are most positive towards digital media, their purchase
1264 intent is actually most highly impacted by print media.
1265 What are your thoughts on that?
1266
1267 Salvatore Naclerio 35:22
1268 What are my thoughts on that?
1269 That's interesting.
1270 That's very interesting, but was my question was like.
1271 Was this research based in UK only?
1272
1273 Sophie Wilson 35:36
1274 It was, yeah, it was based.
1275 I did a. The sample was all Europe based and then I had to they
1276 specified UK or other.
1277
1278 Salvatore Naclerio 35:42
1279 Hmm.
1280
1281 Sophie Wilson 35:44
1282 And it was 73% UK and the rest were outside of the UK and Europe.
1283
1284 Salvatore Naclerio 35:53
1285 That's interesting and are you able to see a split between Gen. Z and
1286 millennials.
1287
1288 Sophie Wilson 35:58
1289 I can if I analysed it. Yeah, but I haven't gone that far yet.
1290
1291 Salvatore Naclerio 36:03
1292 OK.
1293 Because I wouldn't.

Increase in legal
sustainability
requirements

Surprised of print's
impact on purchase
intent

Interview Transcript

1292 Because, you know, millennials could be up to, like, 35 years old.
1293 So I would expect like a 35 year old lady reading her magazine to see
1294 something cool and then decide to buy it. I would expect it less from, I
1295 don't know, like 20 years old Gen. Z that I don't know, scrolling Tiktok,
1296 so something and then.
1297
1298 Sophie Wilson 36:11
1299 Yeah.
1300 Yeah. OK.
1301 Yeah.
1302
1303 Salvatore Naclerio 36:30
1304 From Tiktok, or maybe within Tiktok itself purchases it.
1305 If that makes sense.
1306
1307 Sophie Wilson 36:34
1308 Yeah. So do you think in kind of luxury advertising it would be almost?
1309 Too.
1310 Like it would be too big of a group to put gen Z and millennials
1311 together.
1312 And actually they are quite different.
1313
1314 Salvatore Naclerio 36:53
1315 I think that I don't want.
1316 It's not necessarily about age.
1317
1318 Sophie Wilson 37:00
1319 OK.
1320
1321 Salvatore Naclerio 37:00
1322 If that makes sense.
1323
1324 Sophie Wilson 37:02
1325 Yeah.
1326
1327 Salvatore Naclerio 37:05
1328 'Cause, I think that's the easiest 1st way to kind of.
1329 Divide them into like.
1330 Groups. But then you would see I don't know.
1331
1332 Sophie Wilson 37:14
1333 Yeah.
1334
1335 Salvatore Naclerio 37:16
1336 Yeah, maybe 40 years old.
1337 That behave on Tiktok has Gen.
1338 Z If that makes sense.
1339 So it's more about like values and lifestyle and mindset.
1340 But yeah, I think that Gen. Z is more of a mindset rather than like a
1341 demographic, so.
1342
1343 Sophie Wilson 37:34
1344 OK.

There's likely to be differences in Gen Z and Millennial behaviour

People's attitudes aren't necessarily defined by age

People's actions are defined by values and lifestyle rather than age

Interview Transcript

1343
1344 Salvatore Naclerio 37:38
1345 Yeah, I don't know if answering your question.
1346
1347 Sophie Wilson 37:39
1348 Yeah.
1349 Oh no, that definitely is.
1350 That makes sense. Thank you.
1351 So if I were to hypothetically go to a luxury brand with that kind of
1352 knowledge, that print is impacting them on a general basis, what
1353 would be the kind of benefits and costs of implementing more print
1354 media into luxury advertisement?
1355 Do you think brands would want to do that?
1356 What do you kind of think about that?
1357
1358 Salvatore Naclerio 38:10
1359 I think they wouldn't just because as I was mentioning in the past
1360 there.
1361
1362 Sophie Wilson 38:12
1363 OK.
1364
1365 Salvatore Naclerio 38:19
1366 Is again, I'm not an expert, especially in print, but I think that the fact
1367 that budgets are tighter Kpi's are the same.
1368
1369 Sophie Wilson 38:22
1370 Yeah.
1371
1372 Salvatore Naclerio 38:27
1373 They want to invest money in measurable things that would allow
1374 them to have.
1375 Clear a clear picture or like tangible results towards stop
1376 management.
1377 If that makes sense.
1378
1379 Sophie Wilson 38:42
1380 OK.
1381 Yeah, yeah.
1382
1383 Salvatore Naclerio 38:43
1384 Right. So.
1385 Yeah.
1386
1387 Sophie Wilson 38:48
1388 Yeah, definitely.
1389 And final two questions. So if you were creating an ideal media
1390 strategy for younger consumers for your luxury brand, what would it
1391 look like?
1392 Would you be incorporating multiple media channels?
1393 Would you stick purely to digital?
How would you kind of go about that?

Luxury brands may be resistant to incorporating more print

Decisions impacted by budgets and tight KPIs

Brands want to invest in tangible and easily measurable channels

Interview Transcript

1394 Salvatore Naclerio 39:16
1395 Again, I'm a bit biased by work, but it's it's hard to say. Younger
1396 generations right 'cause.
1397
1398 Sophie Wilson 39:18
1399 Yes.
1400
1401 Salvatore Naclerio 39:27
1402 will need a clear brief, but definitely I cleaned.
1403
1404 Sophie Wilson 39:29
1405 Yeah.
1406
1407 Salvatore Naclerio 39:32
1408 That.
1409 Like Tiktok is definitely like like a platform that cannot be excluded.
1410 When we wanna talk to younger
1411 Consumers.
1412 Because yeah.
1413 And like when doing that, as I was mentioning earlier like.
1414 It's really, really important for good strategy.
1415 Be.
1416 To make sure that the content we're pushing align with what works
1417 within Tiktok, if that makes sense.
1418 But meaning this. I'm not saying that all of our budget should be on
1419 Tiktok.
1420 It's like regardless of the audience, there is like tons of research that
1421 shows like, as I was saying earlier like the Halo effect of having the
1422 same activity live across.
1423 Multiple channels.
1424
1425 Sophie Wilson 40:28
1426 OK. Yeah.
1427
1428 Salvatore Naclerio 40:29
1429 OK.
1430 So yeah, I would define better the audience, but definitely it's gonna
1431 be like a cross-platform Multimarket campaign.
1432
1433 Sophie Wilson 40:37
1434 Mm hmm.
1435 OK, great. And last question, what would be the main things you would
1436 want your strategy to achieve?
1437 So do you think you'd be focusing mainly on like awareness or
1438 conversion driving sales?
1439 What would it be?
1440
1441 Salvatore Naclerio 40:53
1442 I think yeah, because as we were mentioning earlier, like younger
1443 generation are like theoretically the ones with less purchase power
1444 and also the next generation of luxury consumers like.
I would say like.

Clear brief is necessary to inform a successful media strategy

Social media is essential when targeting younger consumers

Content has to align with the platform it's on

Hybrid media strategy is essential

Audience targeting is essential

Multi-channel approach is necessary

Gen Z and Millennials has less purchasing power than older generations but they are the future

Interview Transcript

1445 70%-80% of our efforts should be towards like beating our brand to
1446 them.
1447 So yeah, showing them we exist.
1448
1449 Sophie Wilson 41:16
1450 OK.
1451 Yep.
1452
1453 Salvatore Naclerio 41:20
1454 Trying to connect with them.
1455 Tell. Tell us. Tell them a story, and yeah, basically.
1456 Yeah, try to always be at the forefront of their mind.
1457 Like as a brand if.
1458
1459 Sophie Wilson 41:35
1460 Yeah, definitely. Amazing.
1461 Thank you so much.
1462 That's all my questions.
1463 I'm going to just stop the recording.
1464
1465 Sophie Wilson stopped transcription
1466
1467

Targeting current and
future consumers is
advised

Need to connect on an
emotional level
Content

Increase brand
awareness and brand
love

7.4.6. Qualtrics survey

I am a student at London College of Fashion, UAL, and am conducting my Final Major Project.

My research is focused on the impact of media advertisement strategies on purchase intent of Gen Z and Millennial consumers within the luxury fashion industry. There is a research gap in the knowledge of how media channels differ in their impact on purchase intent. If this is analysed, it will enable brands to cater media strategies which balance consumer preference and financial efficiency.

This study is seeking respondents who are Gen Z or Millennials (18-44 years old). The information you provide in this survey is anonymous and will not be passed on to any third parties.

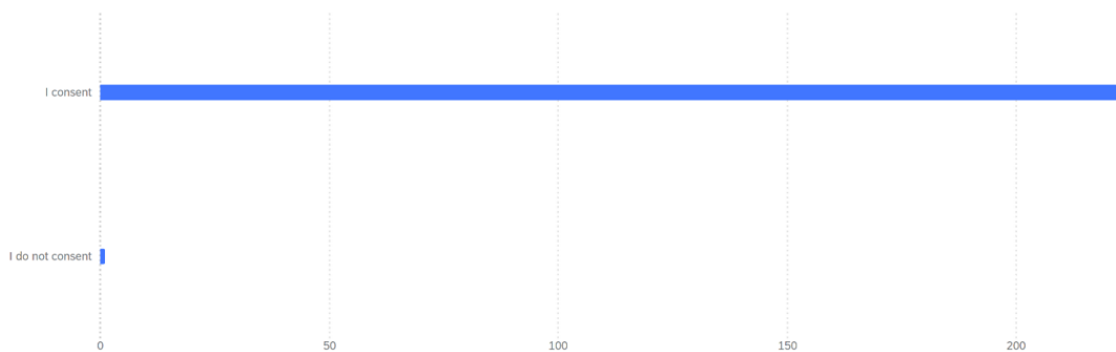
The information you provide will be used as part of the statistical analysis for my final major project.

You are free to exit at any point during the survey.

This survey will take approximately 5 minutes to complete.

If you require any further information, please contact me at s.wilson112020@arts.ac.uk

By consenting to take part in this survey, you agree that: • You are 18 years or older • You consent to the information you provide being used as part o... 223 ⓘ





Print media advertisement



Out-of-home media advertisement



Digital media advertisement

Media definitions:

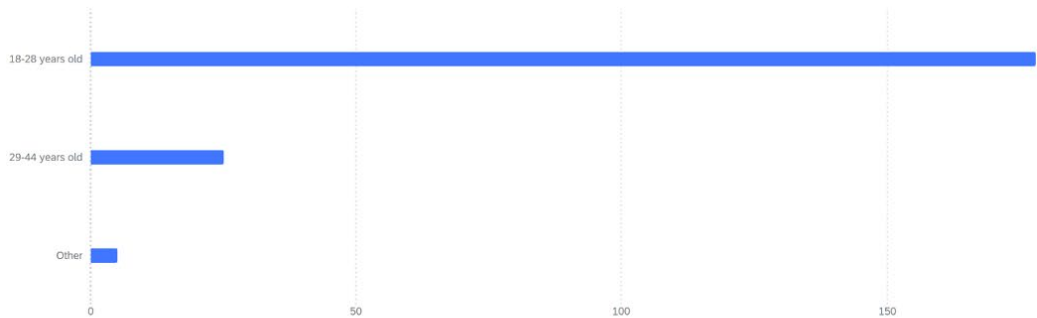
Media Strategy = A plan of how a company uses various media channels to increase awareness, consideration and sales

Print media advertisement = Advertisement in a printed format such as magazines, newspapers and newsletters

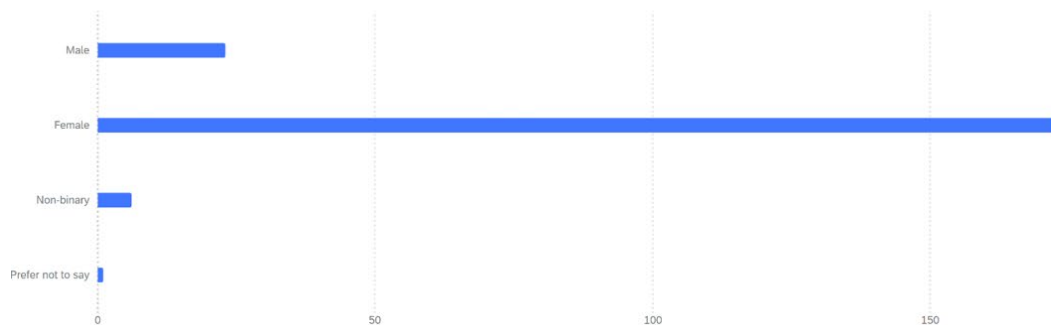
Out-of-home media advertisement = Advertisement in an outdoor setting such as billboards, street furniture (e.g. bus shelters), and posters seen while "on the go".

Digital media advertisement = Advertising content which is consumed online via a desktop or mobile device in any form including 'pop-up' adverts, website takeovers and digital banners.

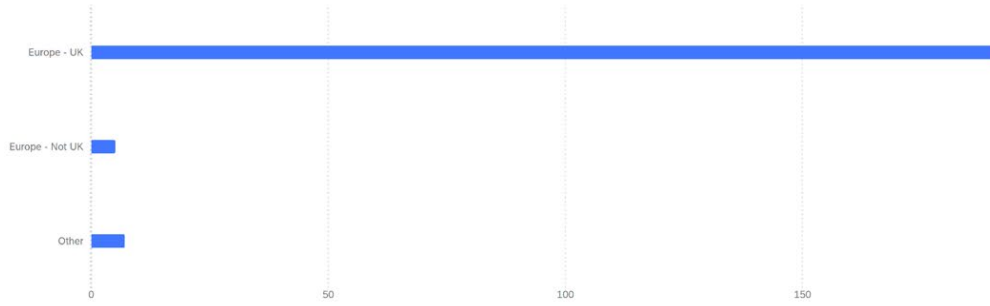
Which age group do you fit into? 208



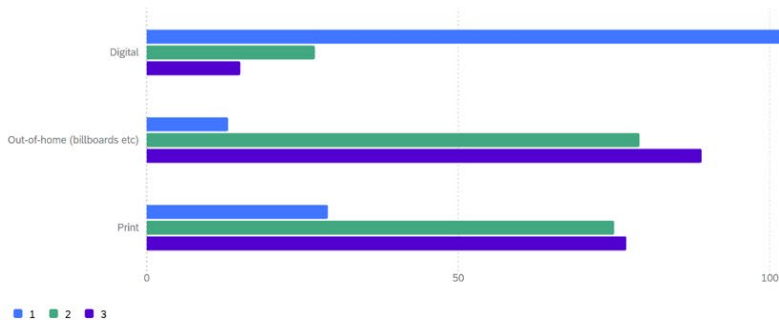
Which gender do you identify with? 203



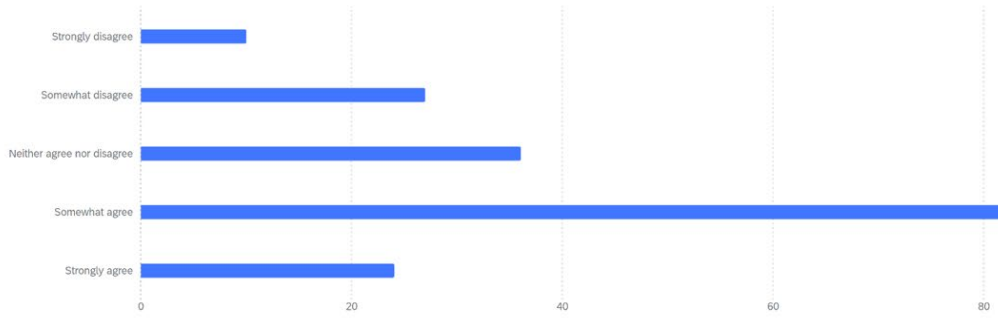
Where do you live? 203 ⓘ



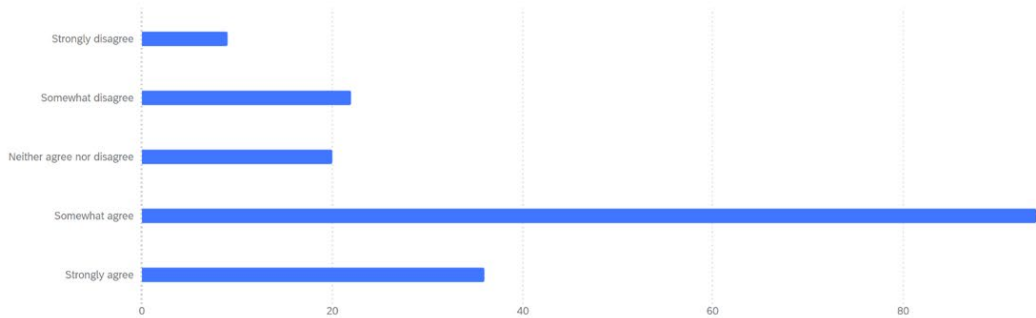
Please fill in the blank and rank your answers: If I were going to purchase luxury fashion, I would be most persuaded by media advertisement 181 ⓘ



An advertisement reflects more positively on me when I see it in multiple formats (print, out-of-home and digital) 181 ⓘ



I am more persuaded by an advertisement if I see it in multiple media formats (print, out-of-home and digital) 181 ⓘ



To what extent do you agree/disagree with the following statements?

	Strongly disagree	Somewhat disagree	Neither agree nor disagree	Somewhat agree	Strongly agree
Advertising via print media plays an important role in my buying decisions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Advertising via out-of-home media (billboards etc) plays an important role in my buying decisions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Advertising via digital media plays an important role in my buying decisions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

To what extent do you agree/disagree with the following statements?

	Strongly disagree	Somewhat disagree	Neither agree nor disagree	Somewhat agree	Strongly agree
I consider print advertising to be essential in the luxury fashion industry	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I consider out-of-home advertising (billboards etc) to be essential in the luxury fashion industry	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I consider digital advertising to be essential in the luxury fashion industry	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

To what extent do you agree/disagree with the following statements?

	Strongly disagree	Somewhat disagree	Neither agree nor disagree	Somewhat agree	Strongly agree
From luxury fashion advertisements via print media, I gain knowledge about what is on trend and, therefore, what I could buy to maintain a good social image	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
From luxury fashion advertisements via out-of-home media (billboards etc), I gain knowledge about what is on trend and, therefore, what I could buy to maintain a good social image	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
From luxury fashion advertisements via digital media, I gain knowledge about what is on trend and, therefore, what I could buy to maintain a good social image	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

To what extent do you agree/disagree with the following statements?

	Strongly disagree	Somewhat disagree	Neither agree nor disagree	Somewhat agree	Strongly agree
I feel under social pressure to look at advertisements in print media	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I feel under social pressure to look at advertisements on out-of-home media (billboards etc)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I feel under social pressure to look at advertisements via digital media	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

To what extent do you agree/disagree with the following statements?

	Strongly disagree	Somewhat disagree	Neither agree nor disagree	Somewhat agree	Strongly agree
My tendency to trust luxury fashion advertisement in print media is high	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
My tendency to trust luxury fashion advertisement on out-of-home media (billboards etc) is high	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
My tendency to trust luxury fashion advertisement on digital media sites is high	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

To what extent do you agree/disagree with the following statements?

	Strongly disagree	Somewhat disagree	Neither agree nor disagree	Somewhat agree	Strongly agree
I usually feel I receive enough information from a luxury fashion advertisement in print media to inform a purchase	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I usually feel I receive enough information from a luxury fashion advertisement via out-of-home media to inform a purchase	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I usually feel I receive enough information from a luxury fashion advertisement on a digital media site to inform a purchase	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

To what extent do you agree/disagree with the following statements?

	Strongly disagree	Somewhat disagree	Neither agree nor disagree	Somewhat agree	Strongly agree
If I had the resources, the probability I would buy luxury fashion after seeing the brand via a print advertisement is high	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
If I had the resources, the probability I would buy luxury fashion after seeing the brand via an out-of-home advertisement (billboards etc) is high	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
If I had the resources, the probability I would buy luxury fashion after seeing the brand via a digital advertisement is high	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

To what extent do you agree/disagree with the following statements?

	Strongly disagree	Somewhat disagree	Neither agree nor disagree	Somewhat agree	Strongly agree
I am persuaded by luxury fashion advertisements via a print media channel	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I am persuaded by luxury fashion advertisements via an out-of-home media channel (billboards etc)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I am persuaded by luxury fashion advertisements via a digital media channel	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

To what extent do you agree/disagree with the following statements?

	Strongly disagree	Somewhat disagree	Neither agree nor disagree	Somewhat agree	Strongly agree
After seeing luxury fashion advertised in print, I have a greater intention to purchase the items shown	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
After seeing luxury fashion advertised via out-of-home media (billboards etc), I have a greater intention to purchase the items shown	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
After seeing luxury fashion advertised via digital media, I have a greater intention to purchase the items shown	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>